

Swan Districts Football Club Inc. 88th 2021 Annual General Meeting 6.30pm Thursday 24th February 2022 President's Lounge, Steel Blue Oval

	CHAIR: Peter Hodyl MINUTES: Roanna Edwards
ATTENDEES	Phillip Aloe, Toby Anscombe, Ken Ball, Neville Bassett, Wayne Bettles, Terry Bonnett, Bev Boyle, Gary Brice, Richard Cooke, Murray Cribb, Darryl Crotty, Jeff Dennis, Jason Donald, Jim Dougan, Mitchell Eastman, Roanna Edwards, Adrian Ellis, Robert Falconer, Rob Furina, John Furina, Matthew Gurner, Terry Hall, Des Hardiman, Ray Harp, Matt Hewitson, Graeme Higgins, Peter Hodyl, Nessa Hodyl, John Holman, Andrew Holmes, Judy Holmes, Trevor Hoy, Bob Hutchinson, Milton James, Norm Kirkup, John Komorowski, Bruce Lauder, Ross Leipold, Barry Main, Conley Manifis, Ted Martin, Ross McDonald, Bob McLeod, Mark McNair, Robin McVee, Bret Moore, Jim Mulder, Tony Myles, Michael O'Rourke, Graham Palmer, Joe Paterniti, Zino Paterniti, Emilio Paterniti, Boris Pavicevic, John Rowe, Kathy Rowe, Peter Snow, Leona Snow, Phil Spencer, George Stamenich, Jon Stone, Joanne Taylor, Ron Thompson, John Tullis, Brendan Valentine, George van der Meulen
1. OPENING	President Peter Hodyl opened the AGM at 6.30 p.m. with an Acknowledgement to Country.
	"I would like to acknowledge the Wadjuk Noongar people who are the traditional custodians of the Land in which this event is held. I also pay respect to the Elders both past and present of the Whadjuk Noongar people and extend that respect to other Aboriginal Australians who are present tonight."
	A minute's silence was observed to remember past players and Life Members who have passed away during the past year including Life Members Kath Mills, Terry Moses, Peter Lynch and Graeme Maynard and Past Players and coach Percy Johnson and triple Premiership Player Keith Watt.
2. APOLOGIES	Steve Banfield, Jim Benson, John Cooper, Maurice Embley, Allan Jelleff, Scott Hooson, Lindsay Johnston, Lee Komorowski, Bill Walker, Jim Watterston, Ian Westmore, Brad Willey
3. MINUTES	PH TABLED THE MOTION: That the 87 th AGM 2021 minutes be accepted as a true and correct record.
	Moved: John Rowe Seconded: Mark McNair Carried unanimously.
	There was no Business Arising.

4. PRESIDENT'S REPORT	The President Peter Hodyl advised a detailed report is included in the Annual Report.
	Firstly, I would like to thank all members for their attendance today and your continued support of the Swan Districts Football Club.
	From an overall club perspective, we have had a very solid year both on and off the field with our off field performance continuing under the strong guidance from our CEO, staff and our various board committees.
	Our community outreach programmes continue to have a positive impact on our greater community providing many benefits to a vast range of stakeholders. This aligns with our Strategic plan and in particular our Swans Values.
	Building community, Developing People, Improving social outcomes and simply enabling our people to being the best they can be are all critical components that will ensure the long term sustainability of our club in the face of an ever changing landscape. Our club has become much more than just a football club.
	This evolution has been deliberate and indeed is critical to not only support the community we operate in but also ensure sufficient revenues are generated to underpin our future and provide investment in our high performing on-field exploits.
	This evolution includes the recent rebrand of our outward facing image. We will always be identified as the Swan Districts Football Club Incorporated, however, our Brand or Logo has undertaken many changes throughout our 88 year history and the new iteration provides us with far more options to pursue partnerships that historically were hesitant to associate directly with a Football Club. We engaged an external marketing research company to develop a brand image based on who we are historically, what we currently look like and what contemporary image we could present to more accurately represent who we currently are. We are Swans, always have been and always will be but this new brand image allows us to tap into areas that were previously out of bounds simply because our brand image referenced 'Football Club'.
	We continue to investigate possibilities in relation to building a new facility and have been involved in conversation with the Town of Bassendean and other stakeholders to see how this can come to fruition. We are in a unique position where we control, but not own, the land our club sits on which is not a common position held by many Sporting Clubs. It is a huge advantage for us but also presents some challenges when seeking financial development partners. We are continuing to work through this and hopefully come to a satisfactory position during 2022.
	Our football specific 5 year strategic plan continues to develop with a clear improvement in our on field performances across all grades and teams. We are entering into year three so after two years of building some strong foundations including investment in a top tier strength and conditioning program, improved access to weight training, Improved facilities, improved access to coaching personnel and specific player recruitment we expect to continue our rise to be a consistent finals contender.
	We are very fortunate to have a strong and Diverse Board of Directors along with many quality volunteer committee members who always have the best interests of the club and members at the front of their minds in any

deliberations.

5. CEO REPORT	The Chief Executive Officer Jeff Dennis explained how the club's building Resilience and Sustainability in our business.
	As the current custodians of this great brand and club, our role is to strengthen the business to preserve its rich long history and secure its future. We all remain steadfastly committed to this – and will leave no stone unturned to achieve it.
	Let me again reinforce our Purpose, Vision and Values. It's important we understand this because it's who we are, and helps explain why we do what we do. It frames all of our decisions and the strategies we deliver. It provides clarity of purpose. It helps guide us through making difficult decisions.
	Our Purpose is to build community and develop people. Our Vision is to be a well-connected and community-engaged football club that improves people's lives.
	 Our strategic pillars continue to drive our business. They are: Developing people – Building our people to help them be the best they can. Building community – Being an engaged community enabler.
	 Business sustainability – Improving governance, accountability and the way we do our business. Building a successful football program – Our value proposition gluing it together.
	 Our values are: We act with integrity – We always strive to do the right thing. Everyone matters – We bring people together, embrace equality and celebrate diversity. Raise the bar – We want our people to be the best they can be. We fly together – We rally when it's tough and we're there for each other.
	We're building relevance through creating social value. We need to be as relevant to our community as we were 40 years ago. Our connection with community through our social impact programs is helping achieve this. And we're developing a new strategy helping measure our social impact.
	We're building our membership – which is our new North Star – our key metric measuring success. We've designed a strategic plan helping increase the number of club members. It's a clearly defined, targeted and measurable strategy to get more people emotionally connected to the club.
	We continue to build resilience in our business. We're building a robust business model with strong working capital, cash reserves, and equity, together with opportunities for new non-football revenue streams.
	 The key headline numbers are: \$230k surplus in 2021 (Av \$300k pa since 2017) \$1.7m Net Assets/Equity (\$138k in 2017) \$1.45m Cash Reserves (\$269k in 2017), and Current Ratio of 3 (0.57 in 2017)

This financial position helps safeguard the club against unforeseen external shocks. For example, the Covid disruption this year could potentially be worse than the previous 2 years, and without any govt financial support.

Our Covid Taskforce meets regularly to ensure we do whatever possible to create a safe and secure environment for our players, staff, volunteers, members and supporters. The Taskforce continually monitors the club's Covid risk and develops mitigation protocols reducing the risk of the virus spreading through the club. These include masks and training, match day and testing regimes. Some of these protocols and regimes are difficult. But it's critical we do whatever practically possible to keep our Swans family and the business of our club safe.

Last year I said Cash, cash, cash. It's all about cash. While this is still important, and we have a Cash Reserves Policy to safeguard this, it's not a strategic imperative anymore. It's now all about growth – with one eye on Covid in the short term.

Building strong and enduring football programs. We just finished our 2^{nd} year of the club's 5-year Football Strategic Plan 2020 – 2024. The aim is to build sustainable and enduring success – in both our men's and women's programs.

The objectives remain:

- Creating a destination club
- Building strong culture and leadership, and
- Consistently delivering a top 3 ladder position

While our results across the board continue to improve – with all WAFL and WAFLW grades (excluding our Rogers Cup team) playing in finals this season, and four of our six teams finishing in the top 3; we remain resolute in our objective to consistently finish in the top 3 in all grades.

Building a stronger Swans brand. The club continues to evolve, and it was time to have a fresh look at our brand including our brand values and club logo. Fundamental to contemporising the Swan Districts brand was to acknowledge the club's heritage yet embrace the future. To represent a forward thinking, adaptive and striving club. A brand helping us be relevant to a new young audience. A new unified brand strategy helping protect the club's long and rich history.

Building a better facility. We continue to work with relevant stakeholders to redevelop our clubrooms and Steel Blue Oval. It's been an ongoing challenge with the ToB wanting different outcomes. But we're determined to ensure we protect the long-term interests of the club and not look at any quick easy deal for short term gain. The redevelopment strategy remains a priority, but it needs to secure the club's future. We won't settle for anything less. In the meantime, we continue to work on improving our facility including a recent refurbishment of the men's changeroom shower area.

We just completed the fourth year of the club's Five-year Swans strategic plan 2018 – 2022. At the end of 2020 we created a 3/4 time update – to ensure the plan remained relevant for the full 5 years. The $\frac{3}{4}$ time Update continues to focus on the following key areas.

- Developing people Building our people to help them be the best then can be.
- Building community Ensuring the club will be a connected and engaged community enabler.

	 Sustaining our business – Improving governance, accountability and being strategically focused, and Building a successful football program
	We're now working on the next 5-year plan challenging us what we want our club to look like in 2027, and also mapping out how we'll get there.
	 Our measures of success are: A strong balance sheet Consistent top three position in all grades Increased social value helping us be more relevant to our community Over 3,000 paid members Over 2,500 average WAFL and 1,000 WAFLW attendances A new or enhanced financially sustainable facility helping club growth
6. SOCIAL IMPACT REPORT	Matt Hewitson (Head of Social Impact) presented to the Members on behalf of Director Ian Westmore.
	Matt touched on the changes from the name of "community development" to "social impact".
	Football is in our DNA but we exist for a deeper purpose and that's what our teams across WA do every day of the year – our teams do not have an "off-season".
	MH talked through our corporate structure in terms of social impact. We now have 18 team members across the State and looking at adding an additional team member in Karratha. All of that is subject to funding so we work hard to ensure we're well-placed to receive that funding.
	 MH talked through the measurement system for capturing social impact: Physical health Mental health Individual development Social and community development Environment
	The work we do in Onslow is very diverse as the community outreach team for Chevron and also have funding to deliver for Department of Communities and Regional Development Australia.
	We're based in the school in Roebourne and primarily our role is to support young boys in the school. About 98% Aboriginal participation in that program.
	In Perth we work within 8 schools across the eastern suburbs and moving into a couple of new schools. We're also doing additional work with Department of Health.
	Our team is heavily involved in the process of reconciliation. We want to be allies on the path to reconciliation.
	In addition to this, we're heavily involved in community engagement. This includes our continual contribution at Foodbank. On Wednesday's and Friday's we've also had the Swans Community Health Hub operating in our carpark. Swans played an important role increasing vaccination rates across the Bassendean and Midland districts.

	We're excited to have our first All-Abilities team in 2022. MH acknowledged our inaugural coach John Stone and his wife Kylie (who will be the team's manager) and also Toby Anscombe, Swans Community Engagement Officer.
	We continue to look for ways to engage with new audiences and this includes wheelchair football. Unfortunately, we lost the grand final late last year in the wheelchair footy, but we look forward to the team 'getting revenge' in 2022.
7. FOOTBALL REPORT	The Director of WAFL Andy Holmes pointed out his full report is available on pp38-39 of the Annual Report.
	It is a privilege to be able to present the Football Report for the 2021 season.
	The Swan Districts Football Club continues to be at the forefront of innovation and change, having embarked on our 2020 – 2024 5-year strategic plan to transform our football club in to a well-connected community club.
	Our 2020 – 2024 Football Strategic Plan Key Deliverables for 2021 and beyond were:
	 Creating a destination club Building a strong culture and leadership
	 Consistently delivering a top 3 ladder position in league
	With the many community initiatives now at the forefront of our clubs thinking outlined by the President and CEO, our club has never lost sight that we are a football club in the WAFL competition which is steeped in history. To be sustainable, we have to continue to build community, develop people and be competitive across all grades of football, both men and women.
	As the COVID ravaged 2020 season concluded, planning was well underway for the 2021.
	The previous years of being financially prudent and having a clear and concise 5 year plan meant that we were finally in a position to look outside of our local area to attract players to Steel Blue Oval, although our mantra is still Develop our "Own and Promote from Within" – acknowledging and respecting our local Swan Districts zone to develop high quality football players.
	As per our 2020 – 2024 5 year strategic plan, to identify and attract "A" grade players to fill the needs of the club, the football department through Football Manager Phil Smart cast their net far and wide looking for suitable players to build on the recruitment of 2020 Sandover Medallist Sam Fisher and prized recruit Frank Anderson from the VFL.
	We looked for players that were not just good footballers, but men who would bring a certain value to our club to assist our younger developing players. We were very excited to welcome Jesse Palmer, Chris Jones and the returning Lewis Jetta to the club to compliment the playing squad.
	Under the guidance of League Coach Adam Pickering, entering his fourth year as coach, and Sports Science Guru Ted Polglaze, players were given individual preseason plans before returning to the club in early November to commence pre-season training.
	After the brief Christmas break, players and coaching staff, together with our new recruits returned to Steel Blue Oval. As we all know, COVID 19 continued

across the world, and we were not exempt in Western Australia. We had a three day lockdown in March and Health Department mandates and government restrictions continued to change throughout the year. Throughout this time the football club at all levels demonstrated exemplary leadership in the way that the COVID 19 virus was handled. Health advice was always front and centre with all Health Department guidelines implemented, from complete shutdown and working from home.

The season finally got underway with our first game against Claremont at Steel Blue Oval on Saturday 3 April. After a convincing win in a pre-season round a couple of weeks earlier the league side were not able to beat Claremont going down by 24 points. The Reserves however got off the perfect start winning by 28 points while the Colts won by just 5 points. This Colts game was an indication of the fierce rivalry Swans and Claremont would have for the remainder of the season.

Our Round 2 win against Perth had us jump into the 5, while the Reserves dropped to 5th after going down to Perth by 15 points and the Colts continued to dominate with a 102 point demolition of Perth at Minerals Resource Park. It was clear that all three grades would be competitive throughout the season. By Round 8 our League team sat 4th with 4 wins and 3 losses, the Reserves sitting 2nd with 5 wins and 1 loss and the Colts sitting top with 5 wins and 1 loss.

The season was looking promising for all three grades as we headed towards the back end of the year. After Round 14 the League team had skipped three games clear of 6th placed Peel, East Fremantle and Perth, while the Reserves sat second behind Claremont with a record of 7 wins and 2 losses, and the Colts continued to tussle with Claremont and East Perth at the top of the ladder. The race was on to the end of the season and finals football.

By Round 18 the League side could still finish as high as 3rd, the Reserves pretty much guaranteed a top 2 finish and the Colts on top with Claremont just one game behind. With two solid games to conclude the season against South Fremantle (losing by 5 pts after storming home) and Claremont the League team ended up 5th, Reserves 2nd and Colts 1st after dropping just 1 game throughout the season.

To say that Colts Coach John Armstrong had done an outstanding job with our Colts program after little or no support from the WAFC would be an understatement. He concentrated on the basics and communicated well with his players, calmly and effectively getting his message across, and we all know how the Colts team finished.

Unfortunately, the League team was not able to get across the line in the Elimination Final at Joondalup against West Perth. In a valiant effort and the lead changing several times in the last quarter, a serious injury to Frank Anderson on the outer wing with minutes to go was probably the turning point of the game with West Perth holding on to win by 5 points.

The Reserves and Colts went on deep into the finals series with the Reserves making the Elimination Final while the Colts beat Claremont in the Grand Final 12 - 14 - 86pts to 12- 06-78pts, in possibly the game of the season to cap off a remarkable season.

Although we can look back at the season and see success both on and off the field, I know that all players and coaches were feeling disappointed at the conclusion of the season that we didn't go further, and plans have been

	developed to ensure a competitive 2022 and a top 3 finish in League Football. A core group of colts and reserves players continue to develop their strength over the summer period, and I know we will see them return to the track late January fitter and stronger than this year pushing to play senior football.
	As the Director of Football, I would like to acknowledge and thank a number of people who make our club a leader in the WAFL competition. The Past Players and Officials Association who provide morning tea at every Colts home game for all home and visiting parents. We are the only WAFL club that does this and it takes an enormous effort by the ladies to prepare and serve such a wonderful spread every game.
	To the coaches – John Armstrong and his support staff in the Colts program, Paul Saylor and his support staff in the Reserves and Adam Pickering and his support staff in the League. The commitment from each and every coach is significant and goes well above just the hours they are at the football club.
	To Greg Harding as the club's Talent Manager who knows every junior player with potential in our development zone, including the Pilbara and South West, as well as many players just outside of our district.
	To Paul, Ted and Elise as trainers and Strength and Conditioning, well done on getting all of the players on the oval each and every week. We were extremely lucky the minor injuries we had to carry throughout the year was a great indication of the program you developed throughout the year and the support you provided players. I wish Paul well in his retirement as Head Trainer after some 30 Years as a volunteer at our club.
	To Phil Smart, Football Manager, during a season of highs and lows, Phil kept it all together, and has been critical in the off season in recruiting the types of players we have identified through our strategic plan. Much of Phil's work goes unseen and ensures that players can get on with what they love to do, play football.
	To the Board of Directors, and especially President Peter Hodyl, and CEO Jeff Dennis, thank you for your relentless drive to ensure that our football club continues to have relevance in the WAFL and remains competitive across all three grades of senior football, women's football and the grades of junior football commencing with the under 14's development program.
8. WOMEN'S FOOTBALL	Thank you to Club Sponsors but specifically thank you to our WAFLW sponsors for 2021 in Jones and Co Property and HS Hyde and Sons Master Builders.
REPORT	2021 was a year full of hope for a full season but for our WAFLW Players and Teams it was a year of transition. At the 2020 McSherry Medal we announced Adam Dancey as the Head Coach and this is the first time in the 15yrs since Swans fielded a Women's Team that we advertised outside of our organisation and program to bring in a new Head Coach. History will say that 2021 was a good year and the decision to look outside was both justified and a success.
	I would like to thank the Past Players and Officials for sponsoring cash awards for the Best on Ground Awards in the Grand Final and The Swansmen for again sponsoring the Medal Winners in all three grades at the Mandy McSherry Medal awards night.
	On field, the season was a relative success with 2 of the 3 teams playing in Finals with our League Team winning 13 games in a row to finish the season 4

	games clear on top of the ladder with a 14 - 1 win loss record, ultimately finishing second on Grand Final day. I would like to thank everyone that made the trek to Mandurah in the Day to support the Team.
	 We were able to have this success while still developing players to make sure that we are successful both in the present and the future. 2021 saw us have: 14 League Debutants 8 WA State 19's representatives 10 WA State 17's representatives 3 Draftees - Dana East and Sarah Wielstra to Fremantle and Sarah Lakay to the Eagles.
	Little fact, this now brings us to a total of 31 in the 6 years that the AFLW has been playing, this is an important fact as it demonstrates how much talent SDFC has had to develop and replace, to do this and stay successful is difficult but a testament to the staff and their dedication.
	 There's a couple of awards and Milestones to mention 200 Games – Emily Stott – First Female player at the club to do so 200 Games – Fiona Boucher
	To put that in perspective, Emily reached that milestone on the same week as Tony Notte played his 250 th , Emily and Tony started in the same year and have a similar injury history (both being very durable and not missing many games) and Emily has played finals in the majority of the seasons that she played and she was till 50 games behind Tony so to both Fiona and Emily it is a massive milestone.
	At the WAFLW Dhara Kerr Medal Awards night, Adam Dancey was named WAFLW Coach of the year and 16 year old Kloe Taylor took out the Cath Boyce Rookie of the year in her Debut season playing League Footy.
	I won't name all of the staff other than to say thank you to all coaches, support staff, office staff, bar staff and everyone else that makes the club function with a special thank you to Karen Van Namen, the WAFLW Chaplain. The appreciation that I personally have for the work that Karen does and the support that she offers our players and program in general cannot be understated.
9. TREASURER'S REPORT	 The Treasurer Des Hardiman gave a comprehensive financial report via a power point presentation. It was summarised as: Another strong performance The balance sheet is in a healthy position based on any criteria or ratio Turnover dropped from \$5.6m (2020) to \$4.4m (2021) largely caused by losing our BHP contract very late in the last financial year. The budget was set at \$3.8m as a result, and we delivered a \$229K surplus. Cash in bank a healthy \$1,447,167
	Des touched on the challenges the club faced in 2021 - COVID effect; balanced budget, development & on-field success.
	 The financial results at a glance were: Surplus \$229,746 The Community Social Impact arm continues to provide an outstanding product and income source. Loss of BHP was offset to a degree by a number of smaller grants that

increased social impact in the community.

- Balance Sheet improved Net Assets to \$1,699,996 (from \$1,470,250 in 2020.
- Current Ratio improved to 3.1, compared to 1.8 LY and 1.1 in 2019.
- Working Capital was a positive \$1,119,762 (\$746,268 LY).
- Cash position was again very strong at \$1.445m (down from \$1.575k in 2020 but \$812k in 2019).
- Total income was up.

Des talked to the balance sheet and current ratio.

Balance Sheet:

- Cash at bank is \$1.445m
- Cash Reserves policy implemented last year
- Trade Debtors have increased to \$175k (from \$22k LY AND \$84k in 2019). [Included Chevron \$139k that was due in November and was paid]
- Stock on Hand is steady at \$31k (\$33k)
- Prepayments are down to \$13k (\$85k)
- Property Plant & Equipment down by \$89k to \$580k (depreciation)

Liabilities:

The big improvement on the balance sheet is our current liabilities (debt). We have no loan facilities.

- Liabilities were reduced from \$972K to \$546K and creditors were similar. Most creditors paid within 30days.
- Big move in "other liabilities" that represents the grants we receive in advance from community programs. The grants we receive are based on a calendar year but our financial year ends on 31 October.
- We will always have liabilities as we hold the money to pay out November and December costs. This has dropped without those key BHP liabilities.

42% of our income comes from community programs (though our 'net' results in \$153K of the \$1.8m income).

2022:

- Turnover drops slightly to \$4.3M
- Membership focus
- Budget breakeven
- Football priorities within guidelines and SP
- New Community Programs targeted
- Ground development opportunities
- Oval lighting continued discussion
- Please continue to support the Club

Des acknowledged the Finance & Risk Committee

- Thanks to Finance & Risk Committee: Neville Bassett, Emilio Paterniti and Brendan Valentine, with Jeff and Gerard. Meet monthly.
- Strong Risk Management review. (BV) [Risk moves to Governance C'tee this year]
- Jeff Dennis and Gerard Roelofs for their financial management and reports.
- COVID-19 task force
- Auditors William Buck. Des acknowledged Conley Manifis was present tonight if members had any queries and thanked him for his

	attendance. • Compliance Register followed and all taxation requirements met on due
	 Compliance Register followed and all taxation requirements met on due dates.
	• To you the members, sponsors, coterie groups, staff, players.
	This result belongs to you all.
	Questions from Terry Hall:
	 Ground development and oval lighting – 8yrs ago walked around doing the lux levels – do we plan to an East Fremantle? How is it going to work?
	 PH responded advising that we have allocated funding to be a co- contributor to a lighting upgrade. To get funding from the State Government you need to have a 3-way deal, so we need Town of Bassendean involved. Now that the Town's Masterplan has been accepted by the Council, we will continue those negotiations. 200 lux is standard, but this requires new towers and globes and will cost around \$750K
	 PH advised We are continuing negotiations with the Town regarding the facilities redevelopment. We do have control over this site, but we need to continue negotiations and ensure we are no worse off with any outcome.
	PH TABLED THE MOTION: That all the reports be accepted.
	Moved: John Rowe
	Seconded: Kath Rowe
	Carried unanimously.
10. RESULTS OF THE 2020 BOARD	Peter Hodyl invited Returning Officer Bob Hutchinson to announce the 2021 election results.
ELECTION	Bob thanked the Club staff and scrutineers Maurice Embley, John Rowe and Norm Kirkup for their valuable time and assistance. Bob noted that all election protocols were complied with and that 6 nominations for 2 vacancies were received and the ballot closed at 5 p.m. on 30 th September 2021. He noted 31% of members voted and 404 votes were valid with 5 invalid.
	The result was as follows:
	Jo Taylor - 171
	Brendan Valentine - 176
	lan Westmore - 206 Brendan Lobo - 38
	Mary Erceg - 95
	John Komorowski - 102
	Total = 399 (5 informal).
	Accordingly, Ian Westmore and Brendan Valentine were elected for three-year terms.
	PH thanked the club's Returning Officer and Scrutineers.
	PH welcomed Brendan Valentine to the board and noted his professional experience – particularly with risk management. He will be Director of Governance and Risk.

	PH explained that in accordance with the Constitution the Board can appoint one additional Director. The Board has 5 member elected Directors and 2 Board appointed Directors – one of which is Roanna Edwards.
	The Board appointed Joanne Taylor in November 2021 to fill this position for 2022 because of her experience in women's football at Swans and at the WA Women's Football League.
	Jo was appointed a Director in 2021 for one year and was the Director of WAFLW Football. She'll continue in this capacity in 2022.
11. ELECTION OF THE	The Board recommends the Members appoint William Buck for 2021.
AUDITOR	Peter Hodyl tabled the motion: That William Buck be appointed as the Club's auditor for the year ending 31 October 2022.
	Moved: Peter Snow
	Seconded: Ken Ball Carried unanimously.
12. NOMINATION OF AWARDS	Roanna Edwards advised the Swans Districts Football Club received three life member nominations which were reviewed and endorsed by the Life Members Association and the Board of Directors.
	The Life Members nominees were;
	Peter Hodyl
	Peter was a player at the club in the 1980's and also the 1990's when he was a Premiership Captain in 1990. More recently he's been on the club's Board including being President the past 8 years. Over this time, he's been instrumental in transforming Swan Districts into more than a WAFL football club, being a community focussed and engaged business and being in a strong financial position.
	Des Hardiman Since the 1960's Des has been keeping statistics, newspaper clippings and club paraphernalia. He was the club accountant from 1981 to 1985 and then became a member of both the Swansmen and Past Players and Officials Association. He's also been on the Swan Districts Junior Council, a club Returning Officer, President and Treasurer of the Swansmen and also on the Swansmen Auction Committee, Chair of the Heritage Committee and Board member.
	Graeme Higgins
	Graeme has been a member of the Swan Districts Football Club since 1979. He joined the Swansmen in 1988 where he was a committee member, Treasurer and Vice President and was awarded Swansmen Life Membership in 2018. He's also been a Returning Officer for the club's Board elections.
	Roanna Edwards tabled the motion: That Peter Hodyl, Des Hardiman and Graeme Higgins be granted Life Membership of the Swan Districts Football Club.
	Moved: John Rowe
	Seconded: Robyn McVee
	Carried unanimously.

13. TEN YEAR	Roanna Edwards acknowledged Jo Taylor for receiving a Swan Districts Football Club 10-year certificate.
CERTIFICATE RECOGNITION	
RECOGNITION	Joanne Taylor
	Jo has been a committed member of Swan Districts Football Club for many years. She's been a significant driving force behind the growth of women's football at the club since 2009. She's been Assistant Coach, Football Manager and Reserves and League Head Coach for the club's women's football program. She also represented the club between 2013 and 2018 as President of Swans women's football.
	Roanna Edwards tabled the motion: That Jo Taylor be granted a 10-year certificate from the Swan Districts Football Club.
	Moved: Mark McNair
	Seconded: Ness Hodyl
	Carried unanimously.
14. CHANGE IN	In accordance with 43.3e of the club's Constitution, PH confirmed that there
FEES	will be no increase in home game entry prices, however there will be a small increase in some membership fees.
	The following increases will apply to the following categories. All other
	categories will remain the same.
	Swan Adult – from \$85 to \$95
	Swan Concession – from \$70 to \$80
	Country/Interstate/Overseas – from \$60 to \$70
	Junior Swan – from \$40 to \$45
	Premium Plus – from \$720 to \$750 Premium Adult – from \$200 to \$220
	Premium Concession – from \$165 to \$170
	Swan Bar – from \$100 to \$120
15. SPECIAL RESOLUTION	Nil.
16. BUSINESS OF	Nil.
WHICH DUE	
NOTICE HAS BEEN GIVEN	
	Any other questions without notice? Nil.
17. MEETING CLOSE	Peter Hodyl formally closed the meeting at 7:44pm.