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**THANK YOU TO EVERYONE FOR SUPPORTING
SWAN DISTRICTS THROUGH THE 2021 SEASON**

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AGM: NOTICE TO MEMBERS

88th Annual General Meeting at the Swan Districts Football Club

The Annual General Meeting will be held in the President's Lounge at Steel Blue Oval commencing at 6.30pm on Thursday 24th February 2022.

The Annual Report for Season 2021 will be presented at this meeting. Check the website for an earlier collection date from the club. This is an official notification of this event to all members as per Clause 45 of the Constitution.

PLEASE NOTE THAT ALL MEMBERS MUST BE FINANCIAL TO ATTEND



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President's Annual Report Season 2021

A very different start to 2021 with the Football season getting underway as per normal and the only interruption, a week of COVID 19 locked down mid-season, but fortunately this game was able to be made up later in the season.



It was terrific to watch everyone at Swans, from the players through to support personnel, staff, volunteers and supporters get on with preparations even though the threat of another COVID 19 interruption loomed large.

Through amazing management from the Western Australian Government our lives in WA essentially continued on as per normal contrary to other jurisdictions throughout Australia.

Football

We entered year 2 of our Football Specific Strategic Plan 2020-2024 which has started to show some really exciting shoots. Designed to provide strong guidance and resources to underpin our vision of finishing in the top 3 positions year in year out the FSSP has seen all grades improve or consolidate throughout 2021. These improvements were made possible by investment into specific areas identified that would create an environment of strong culture throughout the whole club, facilities, equipment, human resources, systems and personnel.

Our WAFLW teams competed strongly again in only the third season of WAFLW. Under the guidance of new Swans WAFLW coach Adam Dancey our senior side only lost one game in the regular season to finish on top. This was an amazing effort considering we had the youngest team in the league by far, so the experience gained will be invaluable. Well done to Adam and his team along with Swans WAFLW director Jo Taylor, whose wearing of many hats throughout the season did not go un-noticed, on an outstanding season. The league again falling one short in the Grand Final but certainly did our club extremely proud. Our Reserves also competed in finals (finished in 3rd spot) coached by Bradley Flavel and our Rogers Cup girls (6th) coached by Fiona Boucher were not far away. Congratulations to all involved.

Well done to Football General Manager Phil Smart and your team on a fantastic season and we are really looking forward to 2022. Swans Men's teams also went extremely well with the League making the finals for the first time under Adam Pickering only to lose an amazing elimination final by 2 points. These boys are really on the way up and finished in 5th position after the home and away season. There were many highlights and a couple of close games going our way would have seen a significantly higher position on the ladder. Our Reserves finished in 2nd position only to lose both the Qualifying-final and Semi-final by close margins and our all-conquering Colts team finished on top of the ladder culminating in a sensational Grand Final victory. Our club congratulates Senior coach Adam on an outstanding season along with Reserves coach Paul Saylor and triumphant Colts coach John Armstrong.

There are far too many volunteers to acknowledge in an annual report, but to those who do, just know your efforts and contributions are vital to the continued existence and success of your club. On behalf of all Members and supporters I thank you all very much.

Further Improvement

We continue to work diligently to ensure the long-term sustainability of our Swans is secured. There are challenges every year to deal with and overcome and I am extremely proud of all involved. The Swan's Board has been a very strong and cohesive board and it is this partnered approach from all Members that has seen us again prosper both on and off the field. I would like to take this opportunity to acknowledge and thank all Board and committee members for their unselfish contributions in 2021. Our Board, under the guidance of the many committees and sub-committees along with direct input from our wonderful staff are able to make sound decisions to ensure we meet the obligations outlined in our SDFC Strategic Plan 2018-2022. The continued focus on sustainability and accountability has allowed us to again record a strong surplus which continues to underpin our future and provide us with the resources to continue to invest in our growth both on the field and off in our social impact strategies. Board Members and committee members, volunteer many hours and expertise to our club and without this band of determined and loyal Swans people our club would surely not be in the strong position we find ourselves in now.

Andrew Holmes, Vice President and Director WAFL Football since 2014 has led our men's programs strongly and has great respect and support from all concerned.

Jo Taylor, Director WAFLW Football, has provided strong advocacy for our women's programs and along with her many roles played within the women's teams has proved a great asset for our club.

Roanna Edwardes, Director Governance was appointed in 2019 and has already had a great influence on our Governance and community committees.

Des Hardiman, Director Finance and Risk and Coterie Liaison. I have acknowledged previously however his long association with Swans both in a professional and volunteer capacity has produced some amazing performances with our finances, history and connections with our coterie group volunteers.

Ian Westmore, Director Social Impact, tremendous work in our community engagement, leading our Social Impact Committee in all areas. Ian's passion for any community connections the club has and contacts he has due to many years in this sector has proved invaluable to our club.

Brendan Lobo, Secretary, joined us in 2019 and has a passion for social justice and supporting not-for-profit organisations. Brendan has excelled to assist us in corporate communications, marketing and content along with a strong influence within our community committee.



I would also like to acknowledge all our committed staff and in particular CEO Jeff Dennis who continues to lead an amazing team to drive us forward and provide significant input into the development of who we are and are striving to be.

Club Facilities

We continue to investigate our long-term future at Steel Blue Oval in relation to facilities and have enjoyed continued support from the Town of Bassendean. The Town Centre Masterplan is nearing its completion and now we must wait to see what this means for us. With many competing desired outcomes from many stakeholders, it has been a significant challenge to navigate a clear path through. Our club is very fortunate to have conditional freehold over the land our current facility sits so has an elite level of protection in relation to any suggestion to move the facility. We will continue to work with the Town of Bassendean and other stakeholders to strive to find a suitable outcome for all.

Acknowledgements

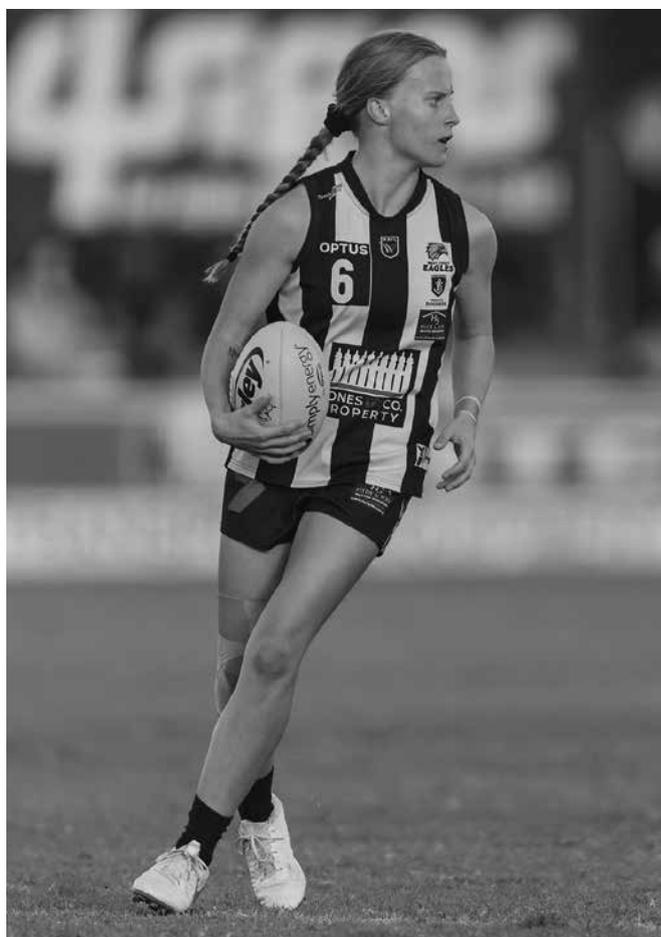
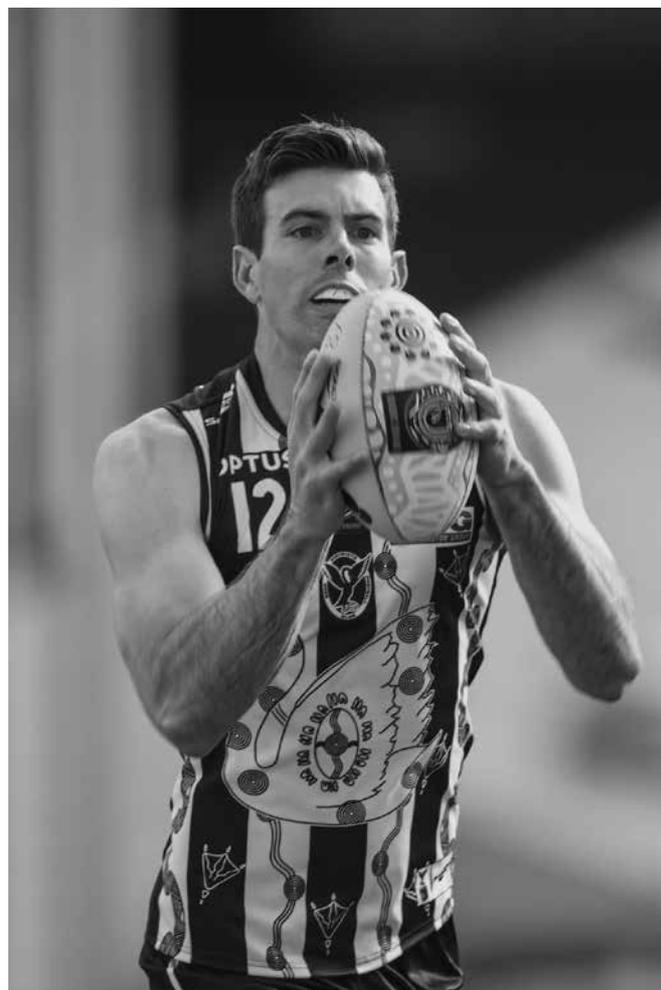
Our broader volunteers have played, and will continue to play, an integral part in our clubs' success and there are many. Our coterie groups in The Swansmen, The Past Players Association and The Life Members Association continue to provide support both in time and financial assistance and we thank them sincerely. How these coterie groups come together to work alongside each other for the sole benefit of the club is inspirational and an extraordinary example for others to follow.

Our loyal sponsors and partners continue to work alongside our club and the buy in to our community programs enabling significant benefits for those less advantaged is truly appreciated. Thankyou to our Major partners in Steel Blue Boots, Midway Ford, Swan Towing, Pilbara Motor Group and Chevron who all have been long term partners. Along with Sullivan Logistics and the many Associate Partners who collectively contribute significant financial and product benefits to our club I would also like to acknowledge and thank you all.

The final acknowledgement goes to our incredible staff who we all would have encountered at some stage throughout the year. These people work tirelessly for our club and not in a 'normal' business environment. Having to work weekends, long weekends, Sunday's etc along with completing their daily requirements takes some special people. Led by our more than capable CEO Jeff Dennis, they are all the envy of the competition and we appreciate each and everyone of them. Thank you to Jeff Dennis who continues to fight whatever fight always needs to be had but looking out for the best interests of Swans. Jeff leaves no stone unturned to meet our strategic objectives and it is a pleasure to work alongside such motivated individuals.

2022 is certainly in our sights and we are looking forward to continuing our build toward sustainable success both on and off the field into the future.

Peter Hodyl
President



CO-PATRONS

Ken Wyatt MP
Dr Bruce Robinson

2020 BALL LEGEND

Shane Beros

CLUB STAFF

Chief Executive Officer: Jeff Dennis
Operations Manager: Ross Leipold
Finance Manager: Gerard Roelofs
Events and Promotions Executive: Jenny McBride
Administration and Events Assistant: Jess Belladonna
Marketing Coordinator: Joely Bouckaert
Facilities Officer: Jim Dougan
Bar Manager: George Staminich
Lucy Atkinson

COMMUNITY

Head of Social Impact: Matt Hewitson

PERTH REGION

Community Programs Manager: Shane Beros
Community Inclusion Officer: Hayley Cole

ONSLow

Area Manager: Matt Bishop
Early Years Liaison Officer: Merle Ashburton
Early Years Manager: Brooke Welsh
Early Years Officer: Ashling Delaney
Youth Coordinator: Britta Zubrowski
Centre Staff: Mariah Prunster
Kiara Parker

ROEBOURNE

Active Education Development Manager: Matt Lorne

FOOTBALL DEPARTMENT

General Manager Football Operations: Phil Smart
Talent Manager: Greg Harding
Boxing: Graham O'Donnell
Video Analyst: Norm Tame
Match Committee: Phil Smart
Peter Kelly
Adam Pickering
Mitchell Burgess
John Laurito
Devan Perry
Jo Taylor
Adam Dancey
Fi Boucher
Brad Flavel
Travis Jones
Tiffany Ferguson-Blight
Rod Manton
Karen Van Namen
Alan Hickling
Reg Connors
Peter Reidy
Ted Polglaze
Andrew Jonson
Hannah Hong
Vanessa Anderson,
Alex Joseph (WAFLW)
Aiden White-Kiely
Scott Collins (WAFLW)
Amber Goodwin-Wissink
Andrew Kuchel
Chloe Heaton (WAFLW)
Lachie Owen (WAFLW)

WAFLW Match Committee:

WAFL Chaplain:
WAFLW Chaplain:
Property

Sports Scientist:
Colts S&C:
Women's S&C:
Rehabilitation Coach:

Strength Coach:

Assistants:

MEDICAL

Doctor:
Senior Physiotherapist:

Colts Physiotherapist:
Seniors Head Trainer:
Colts Head Trainer:
Trainers:

Katherine Ong
Aleece Edmunds
Shelley Matcham
Kelsey Holman (WAFLW)
Aleece Edmunds
Paul McCarthy

Chris McCarthy
John Corner

Nic Currie
Jesse Few
Liam Jennings
Prashan Arbalagan
Rob Falconer
Gary Seaton
Kanon Uchiyanna
Atim P'Ogwaro (WAFLW)
Bec Smith (WAFLW)

WAFL LEAGUE TEAM

Coach: Adam Pickering
Assistants: Andrew Pryun
John Laurito
David Cianciosi
Shane Sanders
Ian Bardwell

WAFL RESERVES TEAM

Coach: Paul Saylor
Assistants: Mitch Burgess
Aaron Dimasi
Gary Rowlinson
Darryl Crotty
Tony Myles

WAFL COLTS TEAM

Coach: John Armstrong
Assistants: Russell Whologan
Brian Lloyd
Michael Perry
Percy Johnson
Jenny Kynaston
Paul Saylor
Terry Hall
Ian Bardwell

Team Manager:
Runner:
Timekeeper:
Interchange:

WAFLW LEAGUE TEAM

Coach: Adam Dancey
Assistants: Matt Riggio
Travis Jones
Shanae Davison
Tiffany Ferguson-Blight
Julie Harrison
Jake Taylor
Julie Sharpe
Oliver Beath

WAFLW RESERVES TEAM

Coach: Brad Flavel
Assistants: Daniel Sharpe
Bec Meirau
Rikki Ryan
Helen Wheeler
Lauren Bennetts
Julie Harrison

Team Manager:
Runner:
Timekeeper:

WAFLW ROGERS CUP TEAM

Coach: Fiona Boucher
Assistants: Shelley Tucker
Louis White
Andrea Pike
Tom Price
Terry Beagley

Team Manager:
Runner:

Timekeeper:

MATCHDAY

Statisticians: Sean Doody
Tonya McGlew
Daniel Mews (WAFLW)
James Roseveare
Nathan & Isla Clarke
Greg Wardell-Johnson
Brad Willey

Scoreboard Attendants:

Historians:

AUDITORS

Auditors: William Buck

MR PETER HODYL

President

Appointed to the Board 2012 and appointed President in 2014. Peter is a former premiership player and club captain at the club with a history in Bassendean and surrounds totalling over 50 years. With strong community values Peter believes everyone has an obligation to give back to the community as those before you have. Peter's main priority is working closely with Swans board of management and an extremely talented team across all areas of the club to ensure the club remains competitive both on and off the field. Sustainability and building a very strong community focussed future are significant areas identified as critical to the future wellbeing of the club. Peter's paid employment is a Station Officer with the Department of Fire and Emergency Services. Peter also ran very successful businesses in Plumbing and Franchising before focusing on his role in emergency services.



MR ANDREW HOLMES

Vice President

Appointed to the Board 2014, Andrew's life time involvement with football commenced playing junior football in the Swans District for Swan View where he then progressed to playing for Swan Districts between 1986 - 1995 amassing 138 games and playing in the 1990 grand final victory. He was previously a board member from 2004 - 2009 and was reappointed to the current board in 2014. He is currently a Primary School Principal of a large metropolitan school of over 700 students, after completing a decade of Principal ship in the country. Andrew is also a Life Member of the Swan Districts Football Club, with his family having a long and distinguished connection to the club since the early 1980's.



MS ROANNA EDWARDS

Appointed to the Board 2019, Roanna began her career in 2003 as a Cadet Journalist at Geraldton Guardian. She then moved on to her position as a Radio Broadcaster & Producer at the ABC where she spent over five years. She has also worked as a Senior Media, Marketing and Communications Officer at Northern Land Council and as a Retail and Community Manager at Horizon Power where she is currently working. As well as all of this, Roanna is also studying a Bachelor of Arts, Political Science and International Relations at UWA which she is due to complete in 2021.



MR DES HARDIMAN

Treasurer

Appointed to SDFC Board July 2016, Des is a Fellow of the Institute of Public Accountants, a Member of the Governance Institute of Australia and a Justice of the Peace. He recently retired following a 30 year career in the education industry being the Bursar/ Business Manager for a number of independent schools. Prior to that, Des worked in accounting positions for a number of businesses, including 5 years as the accountant for Swan Districts between 1981 and 1985. He has had a strong community and sporting involvement over many years including positions on numerous Boards and committees. Des has been a past President and member of the Swansmen Committee since 2013, and a member of the Past Players & Officials Association since 1985.



MR IAN WESTMORE

Appointed to the Board in 2020, Ian is a passionate Swans supporter with many years of experience and leadership in the Swan Districts community. Between 2012 and 2020, Ian was the Chair of the Swan Districts Football Development Council and a member of the West Australian Football Commission Council of Chairs Executive, helping build a strong connection between the club and the junior football clubs in its metropolitan community.



Ian's experience working in the Western Australia Police Force's Community Engagement Division has seen him drive community engagement and activation, particularly in the at-risk youth space, holding various leadership roles: Chair of the Midland Midnight Basketball Committee, which implemented and ran a highly successful and widely acknowledged youth-at-risk engagement program in Midland between 2009 and 2015, and President of the Midland PCYC Advisory Committee between 2010 and 2020. Ian has also led or played key roles in corporate wide programs in the WA Police Force, including the successful Bikelinc and ewatch programs.

MR BRENDAN LOBO

Secretary

Brendan is a passionate supporter and member who has been involved with Swans since 2019 where he has served in our community development sub committee. Brendan has a passion for social justice and supporting not-for-profit organisations. He brings over a decade of experience in the corporate communications, marketing and content space where he is a director at Lush - The Content Agency and it's sister agency, Dear Storyteller. Through these agencies he has worked with a range of organisations including Rio Tinto, The Royal Flying Doctors, Mineral Resources, Ronald McDonald House Charities, CCSRA (Warwick Stadium & Warwick Senators), Anglicare, Ngala, Bankwest, HBF and many more. He has a strong commercial background, also having previously worked in the finance and insurance sector managing a local branch. Brendan lives locally and also participates on the board of a local school. He remembers the opportunities playing sport provided him to connect and develop, and is dedicated to ensuring others have access to this opportunity, regardless of their circumstances or background.



MS JOANNE TAYLOR

Joanne has been a volunteer at Swan Districts in various roles for the past 12 years predominantly within the club's successful female football programs helping the club become the envy of the industry with how its integrated the male and female football programs to be one club.



Jo's volunteer roles at the club have ranged from assistant coaching and team managing its WAWFL teams, team managing the WAFL 14's and 15's development squads, President/ Chairperson of the club's women's football program from 2014 with this role transitioning into Female Football Manager from 2017 and in 2020 she was also the Caretaker Coach of the WAFLW League team. Jo also previously worked for the club for 4 years as the Sales and Functions Manager.

Jo has a diverse professional life that has seen her develop a wide-ranging skillset. She's a qualified Chef having worked in a variety of different establishments from large resorts through to small restaurants across the country and in the USA. Jo has also spent the last six years working in a manufacturing and sales industry as an Operations Manager and in sales and marketing teams.

MR JEFF DENNIS

Chief Executive Officer

Jeff was born in Perth and has a Diploma of Teaching, Bachelor of Education, Graduate Diploma in Marketing and a Master in Business Administration. He's worked in sport management for almost three decades including GM Commercial for the National Basketball League, Marketing Manager and CEO of Perth Glory, CEO of Allia Venue Management responsible for the management of NIB Stadium (now HBF Park), CEO of Swan Districts Football Club, and various other roles in Western Australian soccer and with Basketball WA and the WA Football Commission. He's also been the owner and Managing Director of several commercial retail companies.



Jeff has been a Director/Deputy Chair at Basketball WA for 7 years. He has broad management experience covering corporate governance, strategic planning, financial management, senior leadership, risk management, marketing, event management, government relations, and building commercial and government partnerships.

He represented WA in five Australian Basketball Championships in the 1980's, represented Australia in an Under 20's team, played in a championship basketball team with Swan Districts in 1985, and also played for the Perth Wildcats.



In 2021, we continued to see significant improvements for the club both on and off the field. The club's Strategic Plan 2018 - 2022 continues to build resilience in our business driven by brand relevance and financial sustainability. And the club's Football Strategic Plan 2020 - 2024 continued to deliver improved results in all levels of our WAFL and WAFLW programs.

We continue our quest to transform the club to be a more outward-looking engaged community enabler. It's essential we keep faith with the club's vision and strategy to build relevance, help futureproof the club, and in so doing, protect the club's long and rich history.

While football's in our DNA, our club exist for a deeper purpose. We build community and develop people. We're becoming a well-connected and community-engaged club that improves people's lives. We've shown that our club has a role to play in strengthening community, creating social value, and building environments where people can be the best they can be.

We continue to produce strong operating surpluses and a stronger balance sheet evidenced by a high working capital ratio and increasing cash reserves. But most importantly, we're continue to build a strong, contemporary, and resilient business model, which can open new revenue opportunities.

We've completed the second year of the club's Football Strategic Plan 2020 - 2024 striving to build our WAFL and WAFLW programs to deliver sustainable and enduring success. Our results across the board continue to improve with all WAFL and WAFLW grades (excluding our Rogers Cup team) playing in finals this season, with four of our six teams finishing in the top 3. However, we remain resolute in our objective of consistently finish in the top 3 in all grades.

The key to sustained on field success is retaining a strong focus on our local WAFL and WAFLW players. This will build depth in our squads which is crucial in achieving enduring success. It's critical we continue to build the resources, infrastructure and programs required to create an environment where our players can be the best they can be.

We are proud to be one of only a few clubs to have a genuine integrated WAFL and WAFLW football program. We have a fundamental belief about equity in everything we do. While this may take a little longer for our women's football program to achieve absolute parity with our men's programs, we continue to make significant inroads.

Our Football Manager, Phil Smart continues to be a strong and committed advocate for the club overseeing all club football operations including WAFL, WAFLW and talent.

Our WAFL Senior Coach Adam Pickering continues to play an important role helping build a strong and uncompromising club culture in the playing group. Adam re-signed for a further 2 years to continue helping drive our Football Strategic Plan forward.

Our WAFLW Senior Coach Adam Dancey was instrumental behind our League team finishing the season four games clear on top of the ladder losing only 1 qualifying game and competing in the Grand Final. His enthusiasm and drive are infectious, and he's become another key leader at the club. A big thank you to also Jo Taylor and her effusive energy helping motor our WAFLW program forward.

The club's Talent Manager, Greg Harding again worked tirelessly driving our WAFL Colts and Talent programs. This season the talent program was transferred back to the WAFL clubs from the WA Football Commission. Greg ensured this transition wasn't only seamless, but the program thrived with Colts Coach John Armstrong lifting the team to finish the season three games clear on top and winning the Grand Final at Optus Stadium.

We continue to have the best match day activation across the League. This strategy plays a critical function helping expand the Swans fan base to include young people and partner with a diverse range of community groups. We again enjoyed watching All-Ability and Youth football games on our WAFL/WAFLW home game days and we also celebrated the club's iconic 1960's Premiership teams.

Ross Leipold, Jenny McBride, Jess Belladonna and Lucy Atkinson must again be acknowledged for delivering high-quality innovative home game days together with the many club events held during the year. We now welcome Joely Bouckaert to the club as Marketing Coordinator and Mitchell Eastman as Membership and Events Coordinator.

This year Matt Hewitson joined the club as General Manager People and Community. He helped us continue to show the benefits of creating a strong symbiotic connection with our community. Our community staff and committee volunteers play a critical role in creating new partnerships and opportunities for the club both in the metropolitan and regional areas.

Over the past 18 months we've been busy reshaping the club's brand to reflect who the club is becoming - a club that no longer exists just to win football games, but to build community and develop people. This year we launched a refresh of our brand including brand values and logo to align with our new purpose. We created a single, consistent, and powerful visual identity representing both our heritage and our strategic aspirations. Of course, the colours had to be black and white, solid and strong, and the image of the fighting swan was non-negotiable. The text, however, was reduced to one word - the core of who we are, the central figure in our identity in both years gone by and in the future. We are Swans.

We continue to work with the Town of Bassendean to redevelop Steel Blue Oval and the club's clubrooms. The Town recently completed a comprehensive Town Centre Master Plan public consultation process which hopefully will provide the ability for the club to complete a Business Case next year to present to State government to help fund the redevelopment.

Thank you to the club's Finance Manager, Gerard Roelofs for his financial oversight and direction. Thanks also to John Rowe and the Past Players and Officials Association committee for their tireless work fundraising helping us improve the club's facilities. And thank you to Trevor Hoy, the President of the Swansmen and the Swansmen committee for their relentless fundraising and help around the club.

While we've achieved much over recent years, next season we must continue to build our football programs, continue to increase revenue streams by exploring new products and markets, and to continue to develop an inclusive diverse community facing club ecosystem.

Jeff Dennis
Chief Executive Officer

COMMITTEE - Roanna Edwards (Chair), Jeff Dennis (CEO), Peter Hodyl (President), Sarah Reilly

Throughout 2021, the Governance committee was again primarily responsible for overseeing the implementation and review of many policies.

Not surprisingly, with COVID-19 still having impacts throughout the year (albeit relatively minor in WA), COVID-related protocols and procedures were consistently high on the agenda this year. The nature of our operations means Swans has to be agile and consider scenarios on multiple fronts, from the metro and south-west, right up to the Pilbara and our more vulnerable people residing in remote Aboriginal communities where we provide community programs and footy development. Our employees, led by Jeff, should be commended for their flexibility and desire to keep the communities we serve safe. We continue to look to the WA Government to navigate us through these strange times, in particular with relation to expectations around vaccination which will likely be our next key policy implementation. The Club is keeping an active watch on the AFL position as well as State Government Directions to ensure our employees, as well as our fans, are given appropriate advice and that any policies the club implements are lawful. At this point, we remain uncertain how access to venues that have vaccine mandates will be managed - particularly in relation to proof of vaccination.

In terms of other policies and procedures, our Compliance Register was again effective in ensuring policy revisions were timely and coordinated with a bi-monthly check at each of our committee meetings.

This year the Board endorsed an Organisational Leadership and HR Policies and Procedures Manual for the first time which we hope will ensure effective management and development of our people. We see

this Manual as a handbook to support all of our leaders as well as employees understand our expectations relating to the day to day performance of their roles.

In 2021, Swans continue to advocate for change across the WAFC following on from the Public Account Committee enquiry in 2020.

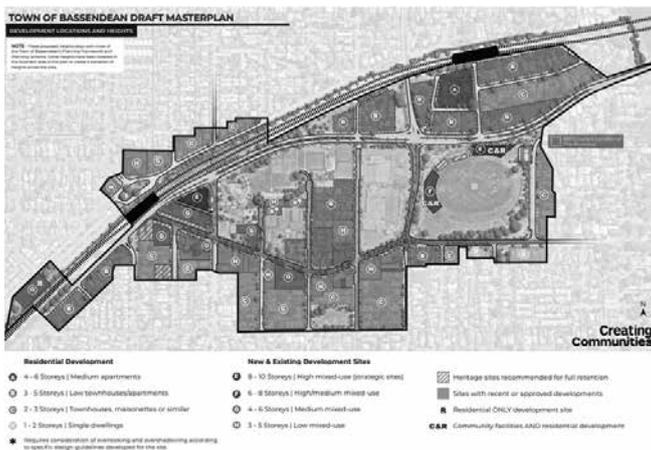
There seems to be minimal noise at a Commission level as to how the recommendations from the enquiry will be implemented, but as a Club we still firmly believe that we, together with our WAFL counterparts, have a critical role to play to ensure those recommendations don't become another dust-collecting report that deliver little to no change to the football landscape in Western Australia. We will continue to champion positive change every year.

One of the final activities of the Governance Committee for the financial year is to join forces with the Nominations Committee to oversee the Board election process. The election of Brendan Valentine (as well as the re-election of Ian Westmore and appointment of Jo Taylor) balances the skills of our Board nicely. Brendan's corporate background is strongly aligned to the purpose of this committee and I look forward to handing over the Chair responsibilities to him. I would also note how encouraging it is to see such high-quality nominations wanting to support our Club in this capacity. It certainly isn't a small commitment but it is a rewarding one.

It has been a privilege to lead the Governance Committee in 2021. I acknowledge the wonderful support of everyone on the committee with a special shout out to Sarah Reilly who despite her heavy workload relating to her 'day job' still finds time to support Swans with her significant expertise.

Roanna Edwards
Director Governance

FACILITIES DEVELOPMENT REPORT 2021



On the back of significant work on the club's facilities in recent years, the club has worked on the following projects in 2021.

Changerooms

The shower area in the men's changerooms was refurbished to the value of \$28,000. This was funded by a State Government grant from the Sport and Recreation Small Grants Program and support from the Swansmen and Swan Districts Past Players and Official Association. The WA Football Commission helped retrofit the umpires changeroom in the Bill Walker Stand at a cost of \$10,000.

Oval lighting Upgrade

The club again approached the Town of Bassendean for financial support to improve the oval lighting at

Steel Blue Oval Bassendean. The current lighting is very old, not compliant with Australian standards and significantly lower than the 100 lux minimum standard for community football games on community grounds.

The usual State Government funding vehicle for this work is the Community Sporting and Recreation Facilities Fund (CSRFF) which requires an equal third contribution by the club, Local Government and State Government. The lights would be owned by the Town. The Town estimated the work would cost up to \$750,000, therefore requiring a \$250,000 contribution by each party. The club gave a commitment for its funding, however the Town didn't support the application.

Bassendean Oval Redevelopment

The club continued to work with the Town of Bassendean regarding the redevelopment of Steel Blue Oval. The Town created a Project Control Group in 2018 to create a Business Case to present to State Government to fund the redevelopment of Bassendean Oval including the club's facilities. The Town placed this project on hold in 2020 while it undertook a broader Town Centre Master Plan community consultation throughout 2021.

The Town Centre Master Plan has now been approved by the Town Council (refer below). This includes the development opportunity on the club's conditional freehold land of a new club facility with residential development totalling 8 - 10 storeys. The club is now working with various government agencies to realise this opportunity.

Director’s Report

When Swans begins its transformation to a community-centred club over five years ago, our work put us at the forefront of the not only all WAFL clubs, but the majority of sporting organisations in Western Australia, perhaps the entire country. At the heart of our values and transformed identity has been, and still remains, our community work.

As part of our continuous evolution, we have established a strong foundation in the community space through leadership at all levels of the club. Our purpose as a club is to have an impact on people’s lives via a clear strategy to serve and empower our Swans community. This is achieved partly through key committees and the engagement programs they produce: community development, youth advisory, Aboriginal advisory and disability access and inclusion. Knowing that we are making an impact on our community means we must measure this impact in order to enhance it and evolve. Essentially, we are measuring the social impact we make as an organisation. This is incorporated through our five core dimensions of social impact, which are outlined further on.

Whilst others have started to follow our lead around community and are espousing its benefits, the term has almost become a little outdated. At times, “community” is seen as either community or junior sport, or simply footy clinics, which doesn’t incorporate all we do in the community.

A shift in our language away from “community” to “social impact” signifies a whole of Swans effort, not just something that is the responsibility of one part of our club. As we move towards securing anchor point partners to fill gaps left by BHP, the terminology and direction aligned to social impact is contemporary and meaningful. Our focus on social impact will transcend all areas, not just people in our “community” team. This approach is reflected across organisations that share a similar purpose with Swans, and it would be impactful for our current and potential funding partners to see very clearly what our focus is on.

With this change, my portfolio will now be named Social Impact and I will become Director – Social Impact. In turn, Matt Hewitson’s title will be known as Head of Social Impact. Given what we are fundamentally doing as an organisation, not just as a community team/department, our current Community Development Committee will be renamed the Social Impact Committee.

Our work, our passion for making lives better, may evolve but will never cease.

Ian Westmore
Director – Social Impact
Head of Social Impact Report

Our people are leaders in their respective communities and are often on the front line of Western Australia’s biggest social challenges.

They work hard every day knowing that the difference that they make in one person’s life today might not be visible, but that it could have a massive impact 20 years from now for that person, and their family. This is true leadership.

Following the end of our relationship with BHP at the end of 2020, we were presented with an opportunity that we have not had for over a decade, which was to critically look at our community structure and organisation. While BHP had been a tremendous partner for us over many years, it meant that we lacked flexibility in some respects as we were guided by the outcomes that they sought, rather than us having our own clear direction and sense of purpose.

Following the creation of our current strategic plan in 2017, we set about transforming from a football club with a successful community program, into a successful community organisation that used sport as an engagement tool to develop people and build community.

In 2021, we developed our social impact measurement platform. We will measure, and report, our impact that we have on the community through our programs using the following five dimensions:

- 1: Physical health (improvements in quality of life, and physical health)
- 2: Mental health (sense of happiness, stress relief, self-esteem, quality of life)
- 3: Individual development (new skills, improved interpersonal skills, teamwork, motivation)
- 4: Social and community development (increased community engagement, new friends, sense of belonging)
- 5: Environment (greater access to activities, safety, vibrancy and a better place)

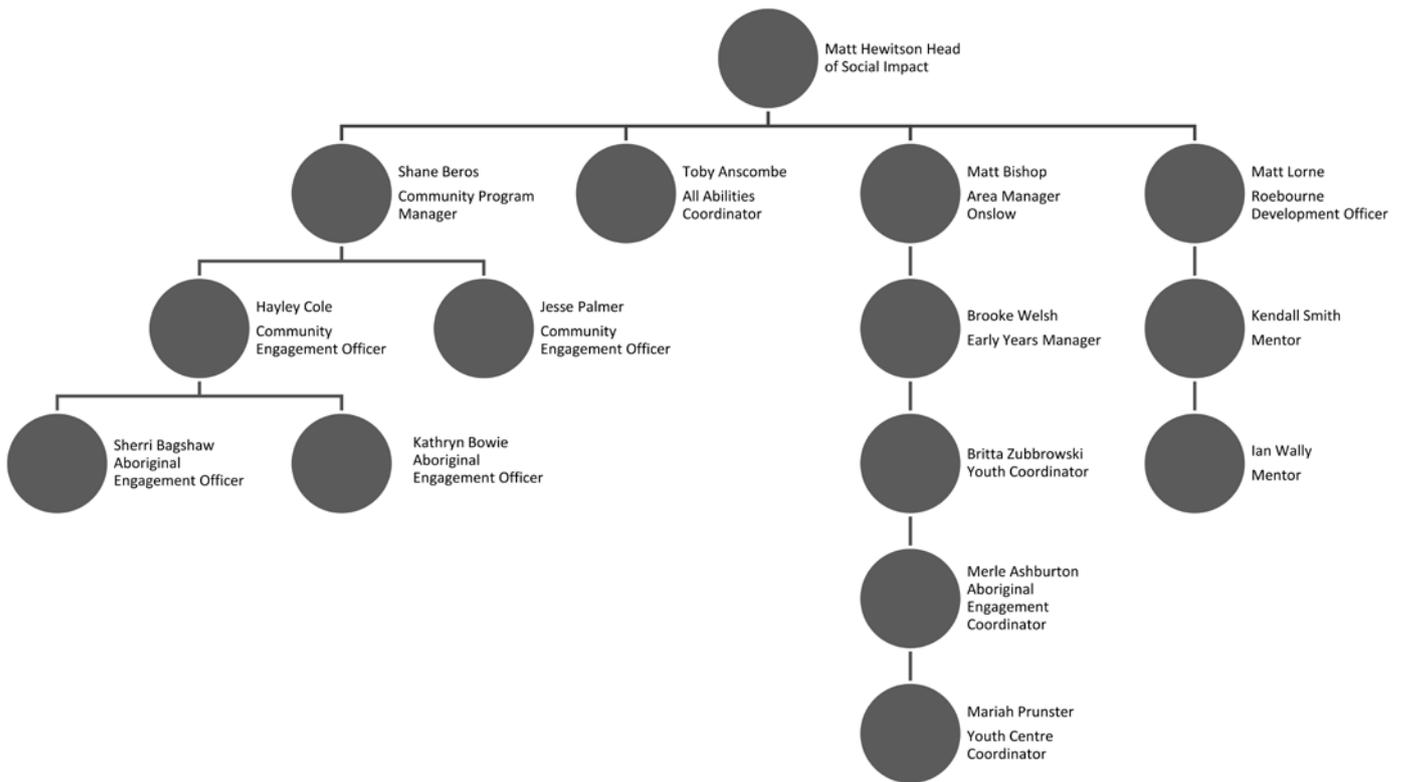
Football is in our DNA, but our focus is steadfast on improving the lives of the people in the community through creating greater engagement in education and transitions to employment, improving health and wellbeing and enhancing community connections.

We exist for a deeper purpose.

Matt Hewitson
Head of Social Impact



The Social Impact Team



Community Engagement

For a long time, Swans community programs have primarily existed outside of our immediate community. In 2021, we set about creating Steel Blue Oval as a safe, welcoming and inclusive community hub for everyone in the community.

This began early in the year with the launch of our third Reconciliation Action Plan, and the renaming of the two ends of Steel Blue Oval. The Guildford end, renamed to Derbarl Yerrigan, which is the Noongar name for the Swan River and the Perth end, is now the Boorloo end, which is the Noongar name for the area that the Perth CBD sits. At the time of doing this, it was believed that we were the first sporting organisation in Australia to do this. The dual use of language at Swans, and around Steel Blue Oval is a key part of our overall Indigenous engagement strategy, and we will continue to look for opportunities to do this in the future.

Sassy Events

Through our partnership with Sassy Ability, and their founder, Robyn Hansson, we deliver three all-abilities entertainment events at Steel Blue Oval each week. This includes disco, karaoke and dancing for people with intellectual and physical disabilities. Not only does Sassy provide a social event for participants, it also provides the opportunity for many to volunteer, and work on their independence goals.

Over the course of the last 18 months, Sassy participants have developed a strong loyalty towards Swans, and a sense of belonging at Steel Blue Oval.



Swans Community Health Hub

In 2021, we have established a community partnership with 360 Health + Community, and their Street Doctor program, to create the Swans Community Health Hub at Steel Blue Oval every Wednesday and Friday. Together, we are working to provide greater access to health practitioners, and outcomes, for Aboriginal families in our community.

By the end of 2021, we were delivering a COVID vaccination clinic in partnership with 360 Health + Community and Derbarl Yerrigan, and now working closely with organisations such as Moorditj Djena, Midlas and Midland Meals.

This has helped us to develop further partnerships with other community organisations in the area which has flowed on to new project funding for our organisation.

Foodbank

Our partnership with Foodbank which was initiated in 2020 at the start of the pandemic when their regular volunteers, who were deemed to be at a high-risk of infection, were placed under greater restrictions. We stepped up to provide volunteers Swans and this has continued into 2021 where our volunteers assist Foodbank in the warehouse and the kitchen. Foodbank plays a vital role in supporting families with emergency food relief and given their support of a lot of the areas that we also operate, it is an important partnership for us.

Perth

Our active education programs, funded by the National Indigenous Australian's Agency continues to have significant impact. In Perth's eastern suburbs, we currently operate and support a number of schools which have high populations of Aboriginal and Torres Strait Islander students, as well being very low on socio-economic indexes. Many of the students within these schools are disadvantaged due to poverty, trauma and challenging family situations.

As do all of our youth focused programs, our focus in Perth is primarily on engaging youth who are at risk of disengaging from their community. We have an impact through engaging them in education, connecting them with community and helping them to transition to opportunities that reduce the likelihood that they will come into contact with police and the justice system. We launched the Maali Moorditj after school fitness program this year and it is now being delivered at a number of primary schools in the Town of Bassendean and City of Swan.

We have extended our outreach into adult health in 2021, with the advent of the Aussie Fit program for men with cardiovascular disease, and the Ironbark program which is a falls prevention program for Aboriginal people over 45. Both programs are delivered in partnership with Curtin University. These programs are literally life-changing and the impact on both the individuals and their families is incredibly rewarding.

Significant time investment is also made by our team in creating wonderful community activation events around our home games which this year included both our NAIDOC and Count Me In Round, as well as Youth Expo. These activations are important opportunities that help us to engage with broad sections of the community and have an enormous impact.

Onslow

Since 2008, the Swan Districts Football Club's VSwans program has become an integral part of the Onslow community. While initially, the VSwans program was centred on its role within the school, the needs of the community have changed and while the school will always be the central part of a small town, we needed to evolve as well.

Swans purpose, as an organisation, is to develop people and build community. Football might be in our DNA, but we exist for a deeper purpose. We want to impact people's lives. Our team being based in Onslow means that we are a part of the community too, not just a service provider, and recognise the challenges of living remotely, and not having access to services that people might have in the city.

The purpose of the Swans program in Onslow is to improve the lives of children, young people, and their families, by providing opportunities for growth and connection.

While we mostly work closely with the young people of Onslow, we acutely understand the broader impact that we have on the town of Onslow. Our programs not only provide access to opportunity for young people, who otherwise would not have access to them, they also contribute to the family unit by providing support to their parents who do not have access to grandparents or other support while living in Onslow. This has a significant impact on the mental health and social connectivity of the town, which brings people together and keeps people wanting to live in Onslow for longer.

Organised sport is an important engagement tool in our programs. Young people who can play sport, know the rules and work as a team find it easier to make friends in a small community like Onslow, and when they do leave Onslow whether that is to boarding school or back to Perth with their family, the skills they have learned will help them adjust and make new friends. Through the initiation of Social Footy in 2021, we have also had the opportunity to engage with a new cohort of people, including young Chevron engineers staying in Onslow, who have had the opportunity to play sport while in Onslow, but also engage with young people.

Sport isn't for everyone though, and we recognise that it can't be the only tool in our kit. During 2021, we have increased the non-sporting content within our programs and will continue to grow these programs in 2022, and beyond. This includes the arts, life skills, personal development, and support through counselling and mental health training, etc.



Wheatstone Project



National Indigenous Australians Agency



Government of Western Australia
Department of Communities



Regional Development Australia
PILBARA



Roebourne

Our Swans Boys Academy in Roebourne works with male students at the Roebourne District High School. We partner with the school to engage and retain students in education, and help to prepare them for life after school.

Roebourne as a town has long had significant community issues, and Swans walk together with students, the school and other community organisations to improve education and long-term community outcomes. Our focus on creating vocational type training opportunities is essential to these young boys, as well as providing a platform to develop skills which enable a transition from education into employment.

In 2021, we established a partnership with the Elders of the Mingullatharndo Community where we take the students from our academy out onto country each week. Students have the opportunity to spend time with Elders and learn about culture, as well as spend time developing important work readiness skills in the workshop where they use modern power tools to create their own Aboriginal artefacts.

Our team in Roebourne has now grown to three with the addition of two Aboriginal Mentors. Our team had a broad role which includes picking students up from school, through to providing support for students to attain their drivers license and tickets which help gain employment.



National Indigenous
Australians Agency



Australian Government



New horizons

One of the key facets of our strategic plan was to build and create new audiences, knowing that a reliance on the tradition WAFL football audience would not guarantee sustainability for Swans into the future. COVID-19 in 2020 demonstrated the significance and importance of this strategy, and our focus on creating relevance with broader groups in the community has continued into 2021.

Wheelchair Football

In partnership with the WA All-Abilities Football Association, we successfully launched the inaugural WA Wheelchair Football League, alongside Subiaco and East Perth. While there was a slow start, we can see the growth in the sport as it provides an opportunity for men and women who might never have had the chance to play before.

Wheelchair football enables us to connect with new people and brings people together through their love of football, and creates so many positive benefits to them as individuals.

Integrated Football

Over the course of 2021, we launched a campaign to establish our very own integrated football team in the Perth Football League. This follows our support of the Integrated Competition through our Count Me In Rounds each year since 2017.

Basketball

In late 2021, we received our community affiliation with Basketball WA, which enables us to deliver basketball programming in partnership with Basketball WA. This is tremendously exciting for Swans given such a significant number of our cohort that we work with in the community have a passion for basketball.





2021 has seen another productive year on the operational side of the club with many fantastic staff and volunteers making our game days the best there is in the WAFL. As we now focus on setting up for season 2022 and maintaining our strong growth as a club in many areas.

What a massive success our game days were in 2021 with the pinnacle being the 1961 reunion and tribute game which was highly praised by many. The involvement of the ultimate of legends on this day was something to behold. Bill Walker, Keith Slater and Ken Bagley to just to name a few. The luncheon was one of our best ever and the pregame presentation was every bit a fantastic tribute to our legends of 1961, 62 and 63 under the amazing guidance the one and only John Todd. The game was a highlight as well with all our League players wearing the 1961 Premiership jumper replica.

Each year it seems I write to say goodbye to valued staff. The first departure was our receptionist Jessica Belladonna who was headhunted by the WACA and has taken up a post working in the functions and marketing area. Jess has been a valued member of the office and we wish her all the best in her new venture. Joely Bouckaert has come on board working in the front office and one of her key roles is marketing.

Jenny McBride is also saying goodbye after many years as a vital cog in the functioning of the office but also a massive reason our game day functions and key club functions are such a success. Jenny is a massive loss to the club and a person I hold in high regard and will miss immensely. The compilation of the year book, ordering of merchandise and player apparel and working very closely with myself and CEO Jeff Dennis to make sure we have every base covered. We wish Jen all the best for the future.

We are very lucky to have such great staff working on game days and at our functions. Lucy Atkinson has been fantastic in assisting with functions and game days, with arranging bar staff and organising menus for our functions, etc. Lucy has been threatening to leave for a few years now but is still here, she must really love us.

Thanks also to Bar Manager George Stamenich, chef Gail Bassett, canteen guru Natalie Crawford along with our casual staff on our members nights in particular Robyn Hart. Our members nights continue to be very enjoyable with plenty of raffles and Chase the Ace to keep our members entertained.

One can never question the strong leadership of CEO Jeff Dennis and President Peter Hodyl. The club sits in a strong position moving forward and there is plenty to look forward to both on and off the field.

Past Players & Officials Association and our Swansmen continue to make enormous contributions to the club by providing funds through their fundraising exploits to further improve our facilities. To PP&OA President John Rowe, Treasurer Bruce Lauder and the Swansmen President Trevor Hoy and their committees, it's a massive thank you for all the hours you put in and the financial support you provide the club. It has been a pleasure working closely with both groups for the benefit of seeing

the Club remain in a strong position and continuing to improve facilities for its members and supporters.

SPONSORSHIP: Once again our sponsors have stuck by us and due to their amazing commitment to continue to support the club we can continue down the path of setting the standard in the WAFL and WAFLW. We continue to pick up new sponsors and our commitment to providing a quality family environment ticking a lot of boxes in the key performance indicators that are in place to see the Club become a strength in the WAFL and WAFLW competitions.

The support of our very loyal sponsors cannot be underestimated as they contribute a significant amount to the Club which allows us to continue our great work.

FACILITY UPGRADES: This year has seen a new patio installed at our Merchandise Shop, a new AV and sound system installed in the Past Players Room, completion of our roof maintenance, upgrade of showers in the away changerooms and umpires room with the installation of cubicles and the upgrade of our men's shower area that took place in October. All this could not be possible without the support of our coterie groups and grant support. We thank them all for their support.

AMATEUR GRAND FINALS: We once again put on a first class spectacle for our Perth Football League grand finals this year in conjunction with the Perth Football League. Being the 100th year of the amateur football league now called the Perth Football League, it was a very special event for the A Grade. AFL head honchos made a guest appearance and the arrival of the AFL Premiership Cup was a highlight of the day with many supporters getting the chance for a photo. We also secured the C2 Competition Grand Final and the feedback from participating clubs and the Perth Football League is no one does it better than Swans. Another feather in our cap so well done to all involved. Rain, hail or shine, we have the facilities to cater for these events very well.

GAME DAYS: Jenny McBride, Jess Belladonna, Gerry Roelofs and Lucy Atkinson assisting with all the logistics of our home games along with all our casual staff and their commitment is vital to the smooth running of these days. Our key game day themes like our Count Me in, NAIDOC, Life Members luncheon and our Past Players days continued with the inclusion of the massive day we had for 1961 Premiership reunion. Being able to incorporate our WAFLW into some of our home games continued along with our commitment to Integrated Football. The Swans Play Zone, competitions like Bin it to Win It, Longest Kick and Chase the Swan continue to be a big part of our home game activations as we continue to provide an entertaining day out for families.

The Swan Districts Football Club continues to grow in many areas being involved with such an awesome club continues to be one that I enjoy immensely. Thanks to all involved, great club, great people, exciting times ahead.

Ross Leipold
Operations Manager

Season 2021 ended on a promising note with five of our six teams across WAFL and WAFLW playing in the finals. The Colts winning the Grand Final against Claremont in a thriller was one of the best games of Colts footy for many years. It was another great season for our women with the WAFLW losing the Grand Final to Peel down in Mandurah.

I will not in this report generally thank individuals because across the three male teams and three female teams I would be sure to miss someone out. However, clearly without the dedication and passion of our coaches and support staff, the club could not function. Swan Districts are in such a fortunate position to have the quality and quantity of people that are prepared to chip in to assist in all facets of the running of the club.

However, I would like to make a special mention to Paul McCarthy. Paul is a Life Member of Swan Districts and has been a long-time servant of the club. Paul will be missed in his position as Head Trainer for the Men's program. The role of Head Trainer has changed over the years, however the countless hours of time committed to the club has not. I would like to wish Paul and his family all the best for the future and I am sure we will see them all at Steel Blue.

It was most pleasing in the first season of the Talent Pathway coming back under the operational responsibility of the WAFL clubs that we were fortunate enough to win the premiership in the Colts. Swan Districts, like many WAFL clubs, fought hard to have this responsibility revert to the clubs and it is something that we must remain united in keeping. That said, we must continue to work hand in hand with WAFC for the betterment of our players. Congratulations go to John Armstrong (Colts Coach), Greg Harding (Talent Manager) and their extended team on a job well done.

Season 2021 sees the curtain come down on two wonderful careers in Matt Riggio and Alex Howard. Both players are Life Members of Swan Districts and have served the club for over a decade with distinction. We wish them all the best in their future endeavours. Alex will join the club's coaching ranks in the senior squad as the Line Coach for the defenders.

The club will continue to work strongly with our zoned metropolitan and country talent as we strive to climb the ladder. However, in recent years as the club's financial position improved we have brought in some interstate talent to top up the squad as we move into a position to challenge the top teams. Over the last couple of seasons recruits, Sam Fisher, Frank Anderson, Chris Jones and Jesse Palmer have added some real back bone to the squad. In season 2022 we will see the return of Tobe Watson, Jarred Cameron and Will Collins. We have also secured the signatures of Jarvis Pina (Fremantle/Peel) and Ryan Kemp (Werribee VFL). We are still in discussions with other players but are waiting on confirmation. Deven Costigan has returned to Melbourne for further studies for season 2022. We all wish Deven the very best.

It is important to note that the club will continue to give our local talent the opportunity to reach their football potential. But as stated in last year's report the days of easy League games are over as we strive for the club's next premiership.

Paul Saylor will not coach the Reserves next year but will continue to play a big part in the development of our players. Mark Horn and Mitchell Burgess will step down in their roles as line coaches for the League team. To Paul, Mark and Mitchell a big thank you.

To all Football Staff and all our volunteers I say thank you on a job well done. To the Club Admin Staff Ross, Gerard, Jenny and Jess thanks for all your efforts and making the club such an enjoyable place to work.

Finally, to Jeff Dennis and the Board led by the president in Peter Hodyl a big thank you. It is most pleasing to be involved in a club that has a strong and passionate leadership. The Club's transition over the last decade has been nothing less than amazing.

Phil Smart
General Manager - Football



COMMITTEE

The FARC Committee comprises Des Hardiman (Chair), Neville Bassett, Jeff Dennis, Peter Hodyl, Emilio Paterniti, Gerard Roelofs and Brendan Valentine. Meetings are held monthly under a Terms of Reference which includes reviewing monthly financial statements, setting the annual budget, reviewing the Sports Clinic financials and home game statistics, risk management overview and general management assistance when required.

KEY OBJECTIVES

To align with the Strategic Plan (2018-2022) under the Business Sustainability pillar, the committee includes risk under its responsibilities as well as reviewing the monthly financial reports. From 2022, risk will be transferred to the Governance portfolio. With the support of the Board and the leadership of the CEO, a very clear financial discipline has been implemented over recent years with the objective of correcting and now maintaining a strong Balance Sheet, diversifying revenue opportunities and building a sustainable economic model for the future.

RESULT

The result for the year is a healthy surplus of \$229,746 after depreciation. Considering the loss of BHP community funding in late 2020, the Club saw increased revenues in Commercial Operations, Marketing and Business Development, Football Operations and Talent.

BALANCE SHEET IMPROVEMENTS

A critical strategic focus over recent years has been the improvement to the Current Ratio and hence the Club's liquidity. This measures the ability to meet current liabilities with sufficient cash and other current assets. Cash at Bank is strong with Working Capital over \$1.1M, an increase of 44% this financial year. Other significant Balance Sheet comparatives are reflected in the table below.

REASONS FOR THE STRONG FINANCIAL TURN-AROUND

As mentioned previously, we can attribute the significant improvement over recent years to:

- Negotiation and repayment of a past taxation debt over a 2-year period concluding in 2017, saving \$120k per year.

- Appointment of Jeff Dennis as CEO in 2017 to oversee and drive reform in all aspects of the football club including policy development.
- Cohesive Board alignment and support for the changed strategic direction to build community, develop people, with a sustainable business model.
- Strong financial management with a strategic focus led by the CEO and dedicated staff in Operations, Football, Community and Administration to support the Board direction.
- Outstanding member, sponsor and coterie group loyalty and support over many years.

NEW DEVELOPMENTS/ ACHIEVEMENTS

The following items were discussed and actioned in committee during 2021:

- Automatic Club membership renewal
- Revised Budget 2021 following the late withdrawal of BHP
- WAFL Club Balance Sheet benchmarking
- Landgate land revaluation
- Monitoring of the bar and trading Gross Profit %
- A Risk Register review under risk management
- New tender on Insurance renewals
- Policy reviews: Work Health & Safety; Emergency Evacuation; HR Manual and Wages and Salaries
- Budget 2022 discussion, review and endorsement
- WAFL Funding paper review
- Swan Districts Sports Clinic monitoring

ACKNOWLEDGEMENT

I thank the members of the Finance & Risk Committee for their time and expertise in discussions. The committee acknowledges the strong financial management and reporting provided by Jeff Dennis, Gerard Roelofs and staff.

Des Hardiman
Chair Finance & Risk

	2021	2020	2019	2018	2017	2016
Surplus	229,746	902,669	202,791	103,480	34,722	135,824
Current Assets	1,666,501	1,708,872	928,990	742,362	570,879	771,869
Current Liabilities	546,739	931,400	809,760	866,354	996,891	1,337,055
Working Capital	1,119,762	777,472	119,230	-123,992	-426,012	-565,186
Current Ratio	3.05	1.83	1.14	0.86	0.57	0.58
Net Assets (Equity)	1,699,996	1,468,820	567,456	364,665	138,649	103,926
Cash at Bank	1,445,764	1,574,255	812,638	415,041	269,919	483,026

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2021 was another year where our whole football department took big steps forward. We ended playing finals in all 3 grades of the WAFL, with the colts taking out the premiership.

From a senior football perspective, we debuted 7 new players to the league team, incorporated a couple of colts players into the senior program and were able to celebrate some significant milestones along the way.

Playing finals in the league for the first time in 4 years shows me that the continual growth within our group has been significant. This was a little reward for a lot of hard work from not only the players, but all staff involved in our football program.

This is something everyone is wanting to build on moving forward, and show this is sustainable and we have more to give.

There were some significant moments throughout the year, highlighted with us beating Subiaco for the first time in 6 years and 7 players making their league debut. Moving forward we will build on this creating more significant moments in our club's history.

I would also like to thank everyone who has helped me this year, starting at the top with President Peter Hodyl and the Board of Directors. The trust and support from them has been unwavering. CEO Jeff Dennis, who when I first started wasn't overly concerned about our results as he knew the journey we are on, but now rides every up and down with us each week. Phil Smart, as GM of Football, we have built a very good relationship over the last few years basically due to your tremendous loyalty towards my position.

All the coaches Andrew Pruyn, Mark Horn, Mitch Burgess at league level, and Paul Saylor, Aaron Dimasi, Roland Rowchowdry and Daryl Crotty, thank you for your time and effort all year. Our support staff in the box and

throughout the week in Norm Tame, Sean Doody and Cristiano Collica, thank you for all your efforts - what you do, does not go unnoticed.

Our Sports Science and Medical Team, led by Ted Polglaze - we are so lucky to have someone like Ted at our club. Our Physio Aleece Blackah who goes above and beyond with our playing group.

All the staff and trainers, we cannot do what we do out on the ground gameday without all the effort that goes on well before we arrive and well after we leave, thank you so much for the ideas, efforts, conversations and friendship throughout the year. I got a true insight into how much us succeeding on the field means to you guys. Thank you.

Also a special mention to all of our volunteers who turn up each and every session for the love of our footy club.

Congratulations to our colts players and the program as a whole. John Armstrong and your coaching staff, Greg Harding as Talent Manager, and the playing group. It's always a wonderful achievement winning a Premiership at any level. From a personal point of view, I was immensely proud on Grand Final day of our footy club. Seeing almost the entire senior group there, watching you never give in and then enjoying your success was a great sight.

Thank you to all of our sponsors, but especially Steel Blue and Ross Fitzgerald, Midway Ford and Ralph Cipro, Sullivan logistics and Tim Sullivan and Mandoon Estate with Andrew Pruyn.

I am looking forward to 2022 and beyond and our continual climb up the ladder to reach our pinnacle.

Adam Pickering
WAFL League Coach

PLAYER	GAMES	KICKS	HANDBALLS	DISPOSALS	AVERAGE	MARKS	TACKLES	HITOUTS	FREES FOR	FREES AGAINST	GOALS	BEHINDS	TOTAL GAMES
ANDERSON Frank	17	230	203	433	25.5	58	105	0	25	11	6	7	25
BAIN Mitchell	3	22	8	30	10	11	18	0	1	4	0	1	9
BAYOK Tarir	9	76	49	125	13.9	38	36	0	4	11	2	1	13
BECK Jackson	18	251	70	321	17.8	96	26	0	11	6	1	0	30
BRIGHT Sebastian	6	27	24	51	8.5	10	13	0	1	1	0	0	13
CIPRO Joshua	19	163	216	379	19.9	50	95	0	15	11	1	4	46
CLARKE Aidan	19	225	96	321	16.9	85	70	0	31	13	17	7	34
COLLINS William	3	19	11	30	10	12	5	0	0	1	1	0	3
COSTIGAN Deven	1	2	0	2	2	0	1	0	0	0	0	0	3
DUGAN Jake	3	18	9	27	9	12	3	0	3	1	0	0	3
ERCEG Brandon	19	202	85	287	15.1	104	42	0	14	11	0	0	12
EDWARDS Thomas	11	62	38	100	9.1	31	19	0	10	8	18	8	43
FISHER Samuel	18	191	262	453	25.2	59	84	0	23	22	14	9	26
GARCIA Callum	1	4	4	8	8	1	4	0	1	1	1	0	9
GAULT Corey	12	137	71	208	17.3	57	32	379	15	16	3	3	79
GERMS Matthew	10	44	42	86	8.6	13	17	290	12	8	1	2	10
HOWARD Alex	17	97	60	157	9.2	61	25	0	7	10	0	0	174
IRELAND Nathan	6	33	15	48	8	15	16	50	11	5	6	1	16
JETTA Lewis	11	94	33	127	11.5	29	12	0	3	4	6	3	33
JONES Christopher	19	203	42	245	12.9	137	24	5	10	12	6	4	19
NOBLE Brayden	19	144	74	218	11.5	103	46	54	17	16	24	15	78
NOTTE Tony	19	172	79	251	13.2	112	39	0	20	14	1	3	264
O'DONOHUE Jehb	2	18	13	31	15.5	7	6	0	1	1	0	0	2
O'SULLIVAN Jack	2	11	11	22	11	5	4	0	1	2	0	0	23
OTTAVIANO Gregory	4	25	17	42	10.5	9	12	0	2	3	4	3	4
PALMER Jesse	19	162	58	220	11.6	89	31	0	13	12	35	27	19
REIDY William	17	103	74	177	10.4	49	68	1	10	12	13	6	51
RIGGIO Matt	17	140	93	233	13.7	52	27	0	15	12	15	10	217
RILEY Lachlan	17	149	93	242	14.2	72	33	0	9	11	9	4	23
SIDERIS Jacob	2	8	14	22	11	3	3	0	1	0	0	0	7
SPACKMAN Brayden	7	39	15	54	7.7	14	23	0	5	2	0	0	13
STEPHENS Anthony	19	144	74	218	11.5	59	50	0	12	12	0	0	44
TURNER Jesse	16	226	174	400	25	96	52	0	17	14	4	4	101
WAITE Nelson	13	166	89	255	19.6	54	29	0	3	9	0	0	14
WATSON Jak	12	106	61	167	13.9	48	31	0	9	9	4	2	16
WILSON Warrick	11 +	69	33	102	9.3	43	15	0	9	7	15	12	76

What an amazing season 2021 was. There was a noticeable difference for everyone involved both mentally and physically after 2020. With the injection of a few Colts players from 2020 and some new players to the club, it bought excitement and energy into the entire group. The hard work and commitment of the playing group from the start of preseason indicated that the boys wanted to be more competitive this season and they certainly were. The boys who played in the Reserves side this year should all be extremely proud of themselves. We went from last on the ladder in 2020 to playing finals in 2021 which was a massive achievement.

With more Colts possibly heading into senior footy next season, I believe it will make the playing group even stronger again. Swan Districts Football Club and its future is looking very promising and exciting.

I was honoured to have the opportunity to be the Reserves Coach for 2021 and give the players a familiar face heading into a new season. After a tough year last year, it was important and exciting to see the player depth be so much better and healthier. Throughout preseason it was exciting to see the group growing in confidence both as a group and individually. I am so proud of each and every one of them.

I would like to thank the whole playing group for all their hard work throughout the year as well as the support and respect they gave me over the season. I would also like to congratulate the individual players who got the opportunity to play in the League side throughout 2021.

I want to give a massive shout out and thank you to Roland Roychowdury and Darryl Crotty who stepped up to be Assistant Reserves Coaches in the season. Their support and time given to myself and the team was very much valued and appreciated.

A big thank you to these people for all the endless time and support, Gary Rowlinson and Dave Cianciosi for managing the team, Sean and Norm for all the stats, the Medical Staff, Sports Science Staff and all the Volunteers behind the scenes. I thank you all.

In closing, thank you to everyone at the Swan Districts

Football Club for your time, patience, dedication and support throughout the season.

Paul Saylor Reserves Coach

PLAYER	GAMES	GOALS	BEHINDS
BAIN Mitchell	13	2	5
BASHEMULE Eric	9	0	4
BAYOK Tarir	7	0	1
BRIGHT Sebastian	6	0	0
BROWN Cooper	1	0	0
BUCKLAND Jacob	2	0	0
CAPORN Kristian	13	8	6
CARTWRIGHT Ayden	6	3	3
COLLINS William	4	1	0
COX Jack	11	12	13
DENG Atem	14	9	9
DUGAN Jake	15	0	1
EDWARDS Thomas	7	18	12
FARRANT Patrick	2	3	4
GARCIA Callum	16	6	6
GERMS Matthew	8	1	1
HILTON Brenton	18	0	0
HUGHES Kane	17	1	0
IRELAND Nathan	10	2	3
ITALIANO Patrick	14	3	3
JETTA Lewis	1	1	0
KANE Ethen	1	0	0
MELROSE Denholm	8	0	2
METCALF Tyrell	3	1	3
MORE Denzel	14	0	3
MORRIS Brodie	4	2	1
O'DONOHUE Jehb	14	0	2
O'SULLIVAN Jack	15	8	5
OTTAVIANO Gregory	10	7	5
OOSTERHOFF Tim	17	16	10
PADUANO Giacomo	2	0	0
RALPH Dylan	18	1	2
RAYNOR Tristen	15	1	0
REIDY William	1	2	1
RILEY Lachlan	2	0	1
ROWE Darcy	4	0	0
RUSSO Daniel	1	0	0
SAYLOR Jaxon	15	14	6
SCREAIGH Kade	4	0	0
SIDERIS Jacob	15	5	2
SEARS Ty	3	0	0
UGLE Jamison	8	1	2
WAITE Nelson	5	1	1
WALLRODT Kade	17	11	17
WATSON Jak	8	2	2
WILSON Warrick	7	13	4
WILSON Jack	8	6	4
YUKICH Cameron	1	2	0





The 2021 season ended in the best possible way for the Colts with an amazing 8 point victory in the grand final against Claremont. The boys played a brilliant brand of football all season long, finishing on top of the ladder with a record of 15 - 1. Losing our first final against Claremont made us have to play in a tightly contested preliminary final against East Fremantle, which saw our boys come away with an exciting 2 point win to secure a rematch against Claremont in the Grand Final.

Grand Final day was an amazing experience for all the players, playing as the curtain raiser to the WAFL league decider at Optus Stadium was something else. The game didn't start the way we wanted as Claremont kicked a couple of early goals, but the boys were able to settle and get a couple back before quarter time. The second quarter we were able to gain momentum back with an amazing goal from the pocket from Ayden Cartwright to take a 2 goal lead into half time.

All games against Claremont had been decided by less than 10 points, and that was again the story for the day as Claremont had a very strong 3rd quarter and turned in front going into the final term by 8 points. The boys played an amazing 4th quarter, led strongly in the midfield by Elijah and Ben Hewett, and we traded scores until back to back goals from Bailey Jenkin put us in front. The backline held strong all day with Rhett Bazzo doing a fantastic job, with plenty of help from Bryce Watson and Lawson Humphries who were able to stop multiple attacks from Claremont. Tyrell Metcalf sealed the game with a suburb passage of play from half back to secured an 8 point victory.

To the Squad of 50, parents and supporters I want to thank you all for the huge support we have had all season long and in particular on Grand Final day. The club is exceptionally proud of the character, togetherness and determination this group of players have shown during the season. Across the season, we have played over 50 different players who have all played their part in winning the grand final. The most positive aspect of the year was seeing nearly every squad member at the ground and then back at the club to join in the celebrations of the day.

We saw a number of young colts players take great strides forward in their development. A big congratulations to Max Chipper, Rhett Bazzo and Bryce Watson who made the state 19's and to Darcy Jones, Riley Hardeman and

Elijah Hewett who also played state 17's and all had fantastic seasons. I would also like to thank the efforts of our Vice Captains Lawson Humphries, Max Chipper, Cian Elhers and our Captain Ben Hewett who have all been strong leaders of this squad and have done an exceptional job of bring this group together.

We were well represented in the WAFL Colts team of the year with Max Chipper, Cian Ehlers, Bryce Watson, Lawson Humphries, Brodie Morris, Tyrell Metcalf and Darcy Jones making the team.

Congratulations also to Fairest and best Max Chipper who added this award to the WAFL Colts Coaches player of the year honours after a prolific season through the midfield.

Personally, I would like to thank all that helped with the colts this year especially our Strength and Conditioning co-ordinator Sean Hughes, Team Manger Jenny Kynasten, property man Alan Hickling, Head Trainer Chris Mcaurthy and his amazing team. To the coaching staff, I can't thank them enough for their commitment to promoting talent within our club. Simon Bergin, Russell Wholagan, Thomas Martin, David Grafton and John Laurito have all been a huge help this year. Michael Brescacin and Shane Sanders also put in hours and have looked amazing this year in pink.

Lastly to Phil Smart and Greg Harding who has supported me throughout the whole season with a few additional headaches I cannot thank you enough and really appreciate all your hard work this year.

Thank you all for an amazing year of football.

John Armstrong
WAFL Colts Coach



PLAYER	GAMES	KICKS	HANDBALLS	DISPOSALS	AVERAGE	MARKS	TACKLES	HITOUTS	FREES FOR	FREES AGAINST	GOALS	BEHINDS
BAZZO Rhett	6	41	22	63	10.5	24	13	5	3	8	5	6
BROCK Adam	5	27	10	37	7.4	10	8	0	10	0	3	6
BROWN Dustin	5	32	24	56	11.2	20	14	0	3	2	0	0
BURGESS Tristen	12	41	23	64	5.3	13	30	80	6	4	4	3
CARTWRIGHT Ayden	9	115	69	184	20.4	50	28	0	8	6	14	5
CHIPPER Max	13	211	178	389	29.9	79	35	0	9	5	8	5
CLARK Alec	14	94	65	159	11.4	32	24	0	8	4	2	4
COOPER Jordan	1	1	2	3	3	1	5	0	0	1	0	0
COWIE Brandon	2	5	3	8	4	0	1	0	0	1	0	0
DADALIARIS Antonio	17	104	69	173	10.2	39	30	0	6	8	0	1
EHLERS Cian	16	96	84	180	11.3	49	26	0	16	27	0	1
EASTOUGH Jack	4	33	17	50	12.5	13	3	0	3	1	1	0
FARMER Kobe	6	34	15	49	8.2	11	10	0	1	5	5	1
FAWCETT Braydon	14	97	46	143	10.2	23	48	0	13	7	11	9
GRAY Lachlan	1	6	1	7	7	2	2	0	0	2	1	0
HEWETT Benjamin	17	271	124	395	23.2	102	93	0	20	20	15	9
HUMPHRIES Lawson	17	229	84	313	18.4	84	29	0	12	1	0	1
HANNAN Noah	17	191	211	402	23.6	61	58	1	13	16	5	4
HARDEMAN Riley	12	90	53	143	11.9	24	15	0	6	3	4	0
HEWETT Elijah	6	73	62	135	22.5	19	16	1	6	5	5	4
HIRST Daniel	1	6	3	9	9	2	2	0	1	1	0	1
JAGO Jack	1	2	4	6	6	1	0	0	1	1	0	0
JENKIN Bailey	6	50	61	111	18.5	15	26	0	3	10	0	1
JONES Brayden	17	122	132	254	14.9	62	48	0	5	11	12	10
JONES Darcy	12	127	99	226	18.8	45	23	0	8	5	7	5
KANE Ethyn	3	20	5	25	8.3	4	7	0	5	1	4	2
KING Ethan	8	20	26	46	5.8	6	15	0	2	1	0	0
LALLY-WISE Joel	4	10	8	18	4.5	6	6	4	1	3	0	0
LAURISSON Angus	7	49	20	69	9.9	25	10	0	2	6	0	0
LUZI Beau	9	41	28	69	7.7	18	19	136	6	6	1	3
MAKANI Manase	1	0	6	6	6	0	1	15	2	3	0	0
MASSAM Mitchell	2	14	3	17	8.5	8	2	0	2	2	0	0
METCALF Tyrell	13	128	74	202	15.5	66	17	0	5	16	32	19
MORRIS Brodie	13	70	53	123	9.5	30	22	350	16	3	9	2
MARSHALL Liam	9	36	22	58	6.4	8	22	0	4	3	1	5
MCPARTLAN Kaedyn	5	12	8	20	4	5	4	31	1	3	3	0
MIDDLETON Joshua	11	85	30	115	10.5	34	29	0	19	13	13	8
NEESON Fionn	1	5	6	11	11	0	6	0	0	3	0	0
NEVILLE Jacob	2	12	5	17	8.5	4	2	0	2	2	1	1
PADUANO Cristiano	5	29	24	53	10.6	10	9	0	5	1	2	1
PITTS Jaxon	4	30	21	51	12.8	11	5	0	0	3	3	3
ROSSEN Dane	3	3	6	9	3	2	3	0	1	1	0	0
SIBOSADO Lyle	2	9	6	15	7.5	2	5	0	0	1	1	3
SEARS Ty	7	90	47	137	19.6	29	6	0	1	0	2	1
SULLIVAN James	8	50	15	65	8.1	14	20	0	6	6	8	3
TESTER Lewis	15	129	75	204	13.6	51	27	0	4	6	1	0
TAYLOR Luke	9	61	37	98	10.9	33	17	12	8	3	13	8
UGLE Jamison	1	11	8	19	19	2	4	0	0	0	1	2
WATSON Bryce	13	187	46	233	17.9	51	26	0	5	4	2	0
WATSON Mel (Jiripas)	5	37	34	71	14.2	13	16	0	6	3	1	0



WAFL LADDERS

LEAGUE	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS	
1	Subiaco	18	14	4	0	1448	1128	128.37	56
2	South Fremantle	18	13	5	0	1535	1182	129.86	52
3	Claremont	18	13	5	0	1614	1267	127.39	52
4	West Perth	18	12	6	0	1505	1253	120.11	48
5	Swan Districts	18	10	8	0	1326	1209	109.68	40
6	East Fremantle	18	8	10	0	1357	1401	96.86	32
7	Peel Thunder	18	6	12	0	1422	1501	94.74	24
8	East Perth	18	6	12	0	1256	1492	84.18	24
9	Perth	18	4	14	0	1095	1519	72.09	16
10	West Coast	18	4	14	0	1136	1742	65.21	16

RESERVES	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS	
1	Claremont	16	15	1	0	1256	735	170.88	60
2	Swan Districts	16	11	5	0	1046	844	123.93	44
3	Perth	16	9	7	0	1156	899	128.59	36
4	Subiaco	16	9	7	0	1167	916	127.4	36
4	West Perth	16	9	7	0	1004	933	107.61	36
6	South Fremantle	16	8	8	0	968	959	100.94	32
7	East Perth	16	6	10	0	910	1104	82.43	24
8	East Fremantle	16	4	12	0	751	1071	70.12	16
9	Peel Thunder	16	1	15	0	692	1489	46.47	4

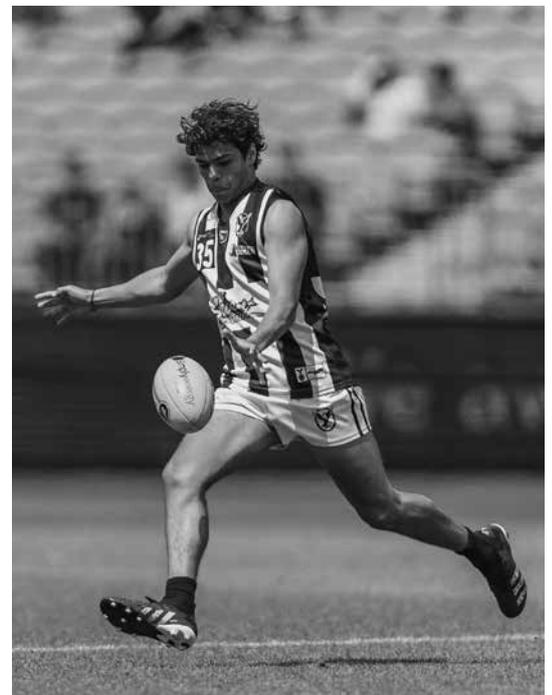
COLTS	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS	
1	Swan Districts	16	15	1	0	1301	679	191.61	60
2	Claremont	16	12	4	0	1139	746	152.68	48
3	East Perth	16	11	5	0	1198	832	143.99	44
4	East Fremantle	16	9	7	0	1131	882	128.23	36
4	West Perth	16	8	8	0	1108	922	120.17	32
6	South Fremantle	16	6	10	0	978	1210	80.83	24
7	Peel Thunder	16	6	10	0	910	1140	79.82	24
8	Subiaco	16	5	11	0	825	1196	68.98	20
9	Perth	16	0	16	0	525	1508	34.81	0

WAFLW LADDERS

LEAGUE	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS	
1	Swan Districts	15	14	1	0	716	338	211.83	56
2	Peel Thunder	15	10	5	0	716	463	154.64	40
3	Claremont	15	8	7	0	530	406	130.54	32
4	Subiaco	15	8	7	0	516	497	103.82	32
5	East Fremantle	15	5	10	0	493	635	77.64	20
6	South Fremantle	15	0	15	0	238	870	27.36	0

RESERVES	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS	
1	East Fremantle	12	9	3	0	609	164	371.34	36
2	Peel Thunder	12	9	3	0	544	311	174.92	36
3	Swan Districts	12	8	4	0	635	226	280.97	32
4	Claremont	12	8	4	0	451	298	151.34	32
5	West Perth	12	4	8	0	248	462	53.68	16
6	South Fremantle	12	4	8	0	229	501	45.71	16
7	Subiaco	12	0	12	0	83	837	9.92	0

ROGERS CUP	PLAYS	WINS	LOSSES	DRAWN	FOR	AGAINST	WIN %	POINTS	
1	West Perth	14	13	0	1	822	192	428.13	54
2	South Fremantle	14	10	3	1	750	289	259.52	42
3	Peel Thunder	14	10	4	0	599	281	213.17	40
4	East Fremantle	14	9	5	0	646	341	189.44	36
5	Claremont	14	7	7	0	600	351	170.94	28
6	Swan Districts	14	4	10	0	328	675	48.59	16
7	Subiaco	14	2	12	0	174	859	20.26	8
8	East Perth	14	0	14	0	106	1037	10.22	0



ROUND BY ROUND

WAFL ROUND BY ROUND

ROUND	LEAGUE	RESERVES	COLTS
1 vs. Claremont	SBO 18.1 (109) ★20.13 (133) 2:10PM 2/4	★11.12 (78) ★7.8 (50) 11:40AM 3/4	★10.9 (69) 9.10 (64) 9:10AM 3/4
2 vs. Perth	MRP 6.13 (49) ★14.15 (99) 5:10PM 10/4	8.7 (55) ★10.10 (70) 2:40PM 10/4	★18.12 (120) 2.6 (18) 12:10PM 10/4
3 vs. West Coast	SBO ★13.16 (94) 8.7 (55) 2:30PM 17/4		
5 vs. East Perth	LO ★10.8 (68) 7.13 (55) 2:10PM 1/5	★13.10 (88) 3.8 (26) 11:40AM 1/5	7.7 (49) ★13.5 (83) 9:10AM 1/5
6 vs. West Perth	PFO 8.5 (53) ★9.8 (62) 2:10PM 8/5	★13.11 (89) 11.6 (72) 11:40AM 8/5	★10.7 (67) 8.5 (53) 9:10AM 8/5
7 vs. Subiaco	SBO 7.8 (50) ★8.10 (58) 2:40PM 22/5	★9.7 (61) 9.6 (60) 12:10PM 22/5	★8.12 (60) 7.10 (52) 9:40AM 22/5
8 vs. East Fremantle	SBO ★16.9 (105) 8.13 (61) 2:30PM 29/5	★11.11 (77) 5.5 (35) 9:00AM 29/5	★9.7 (61) 8.6 (54) 10:00AM 30/5
9 vs. Peel Thunder	DGA ★10.7 (67) 7.17 (59) 2:10PM 5/6	★9.10 (64) 8.8 (56) 9:30AM 5/6	★15.6 (96) 4.9 (33) 5:00PM 5/6
11 vs. West Perth	SBO 7.5 (47) ★14.9 (93) 2:10PM 19/6	★6.18 (54) 6.4 (40) 11:40AM 19/6	★12.14 (86) 5.5 (35) 9:10AM 19/6
12 vs. Subiaco	LO ★7.12 (54) 8.5 (53) 2:10PM 26/6	9.5 (59) ★9.9 (63) 11:40AM 26/6	★15.15 (105) 4.1 (25) 9:10AM 26/6
14 vs. West Coast	SBO ★10.11 (71) 9.15 (69) 2:10PM 10/7		
15 vs. South Fremantle	SBO 9.5 (59) ★15.5 (95) 2:10PM 17/7	2.6 (18) ★5.10 (40) 11:40AM 17/7	★11.13 (79) 4.6 (30) 9:10AM 17/7
16 vs. Perth	SBO 13.13 (91) 10.7 (67) 2:10PM 24/7	★7.15 (57) 5.2 (32) 11:30AM 24/7	★15.14 (104) 4.1 (25) 9:00PM 24/7
17 vs. East Fremantle	NCHP 5.9 (39) ★7.4 (46) 2:10PM 31/7	★8.12 (60) 6.6 (42) 11:40AM 31/7	★12.6 (78) 2.8 (20) 9:10AM 31/7
18 vs. Peel Thunder	SBO ★14.15 (99) 7.5 (47) 2:10PM 7/8	★18.13 (121) 2.4 (16) 11:40AM 7/8	★12.14 (86) 7.6 (48) 9:10AM 7/8
19 vs. East Perth	SBO 14.11 (95) 8.6 (54) 2:10PM 14/8	7.14 (56) ★7.18 (60) 11:25AM 14/8	★11.9 (75) 5.11 (41) 8:55AM 14/8
21 vs. South Fremantle	FCBO 11.5 (71) ★10.16 (76) 2:10PM 28/8	12.9 (81) 11.4 (70) 11:40AM 28/8	15.12 (102) 6.7 (43) 9:10AM 28/8
22 vs. Claremont	RFS 8.7 (55) ★11.11 (77) 2:10PM 4/9	4.4 (28) ★16.16 (112) 11:40AM 4/9	9.10 (64) 7.13 (55) 9:10AM 4/9
Finals 1 vs. Claremont	13.8 (86) 14.6 (90) West Perth 2:40PM 12/9	8.8 (56) ★9.11 (65) Perth 9:30AM 11/9	
Finals vs. Claremont		8.5 (53) ★11.11 (77) Subiaco 12:00PM 18/9	11.5 (71) ★11.14 (80) Claremont 8:50AM 19/9
Finals Prelim vs. Claremont			★9.9 (63) 9.7 (61) East Frem 9:20AM 26/9
Finals Grand vs. Claremont			★12.14 (86) 12.6 (78) Claremont 12:10PM 2/10



WAFLW ROUND BY ROUND

ROUND	LEAGUE
1 vs. Claremont	SBO ★2.6 (18) 1.6 (12) 2:30PM 21/2
2 vs. South Fremantle	FCBO ★8.11 (59) 1.0 (6) 9:30AM 28/2
3 vs. Peel Thunder	DGA ★10.6 (66) 5.8 (38) 5:00PM 6/3
4 vs. East Fremantle	NCHP ★9.8 (62) 5.4 (34) 2:10PM 14/3
5 vs. Subiaco	SBO ★7.12 (54) 2.6 (18) 1:00PM 21/3
6 vs. Claremont	SBO ★7.4 (46) 2.1 (13) 11:00AM 27/3
7 vs. East Fremantle	NCHP ★7.9 (51) 2.2 (14) 2:00PM 11/4
8 vs. Subiaco	SBO ★7.6 (48) ★6.4 (40) 12:30PM 17/4
9 vs. South Fremantle	SBO ★6.2 (38) 0.1 (1) 12:00PM 24/4
10 vs. Claremont	RFS ★6.9 (45) 4.2 (26) 2:00PM 2/5
11 vs. Peel Thunder	SBO ★6.6 (42) 6.5 (41) 2:00PM 9/5
12 vs. Subiaco	LO ★3.5 (23) 3.4 (22) 12:05PM 23/5
13 vs. East Fremantle	SBO ★11.5 (71) 3.4 (22) 12:35PM 29/5
14 vs. Peel Thunder	DGA 2.6 (18) ★6.3 (39) 12:00PM 5/6
15 vs. South Fremantle	FCBO ★11.9 (75) 2.0 (12) 2:00PM 13/6
Finals 1 vs. Peel Thunder	SBO 0.11 (1) ★2.4 (16) 2:30PM 20/6
Finals 2 vs. Subiaco	SBO ★7.8 (50) 1.6 (12) 2:30PM 27/6
Finals Grand vs. Peel Thunder	DGA 2.3 (15) ★5.6 (36) 3:15PM 11/7

ROUND	RESERVES	ROGERS CUP
1 vs. Claremont	SBO 7.5 (47) ★10.2 (62) 12:20PM 21/2	2.3 (15) ★6.14 (50) 10:20AM 21/2
2 vs. West Perth	PFO ★10.13 (73) 1.1 (7) 5:00PM 28/2	1.0 (6) ★14.12 (96) 3:00PM 27/2
3 vs. Peel Thunder	DGA ★9.11 (65) 1.2 (8) 3:05PM 6/3	2.5 (17) 10.5 (65) 1:20PM 6/3
4 vs. East Fremantle	NCHP ★4.6 (31) 2.2 (14) 12:05PM 14/3	2.5 (17) ★10.9 (69) 10:20AM 14/3
5 vs. Subiaco	SBO ★17.9 (111) 0.0 (0) 11:00AM 21/3	★9.9 (63) 1.2 (8) 9:00AM 21/3
6 vs. East Perth	LO ★11.4 (70) 1.3 (9) 9:00AM 27/3	
7 vs. South Fremantle	FCBO 2.3 (15) 1.2 (8) 11:00AM 11/4	0.0 (0) ★10.8 (68) 9:15AM 11/4
8 vs. Claremont	RFS 2.4 (16) ★9.7 (61) 11:00AM 18/4	0.6 (6) ★2.9 (21) 9:15AM 8/4
9 vs. West Perth	PFO 9.7 (61) 1.1 (7) 1:00PM 25/4	1.0 (6) ★17.8 (110) 3:00PM 25/4
10 vs. South Fremantle	SBO ★10.11 (71) 0.0 (0) 10:00AM 2/5	★4.13 (37) 3.3 (21) 5:10PM 1/5
11 vs. East Fremantle	SBO 3.4 (22) ★3.6 (24) 12:00PM 9/5	3.2 (20) ★5.10 (40) 10:15AM 9/5
12 vs. Subiaco	LO ★13.19 (97) 0.0 (0) 2:00PM 23/5	★8.9 (57) 2.1 (13) 10:20AM 23/5
14 vs. Peel Thunder	SBO 3.8 (26) ★5.5 (35) 11:00AM 6/6	2.1 (13) ★4.18 (42) 9:15AM 6/6
15 vs. South Fremantle	FCBO 0.1 (1) ★8.15 (63) 12:15PM 13/6	
Finals 1 vs. Claremont	SBO 7.2 (44) 2.1 (13) 10:30AM 20/6	
Finals 2 vs. Peel Thunder	SBO 2.3 (15) 4.7 (31) 12:30PM 27/6	

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has raised over \$300k
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COLTS 8:55AM
RESERVES 11:25AM
LEAGUE 2:10PM



2000 GAMES

CONGRATULATIONS EMILY



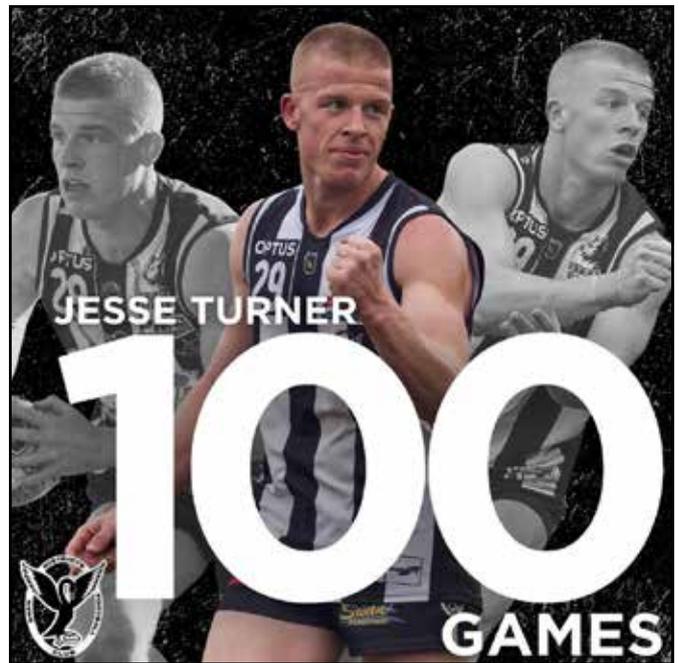
2000 GAMES

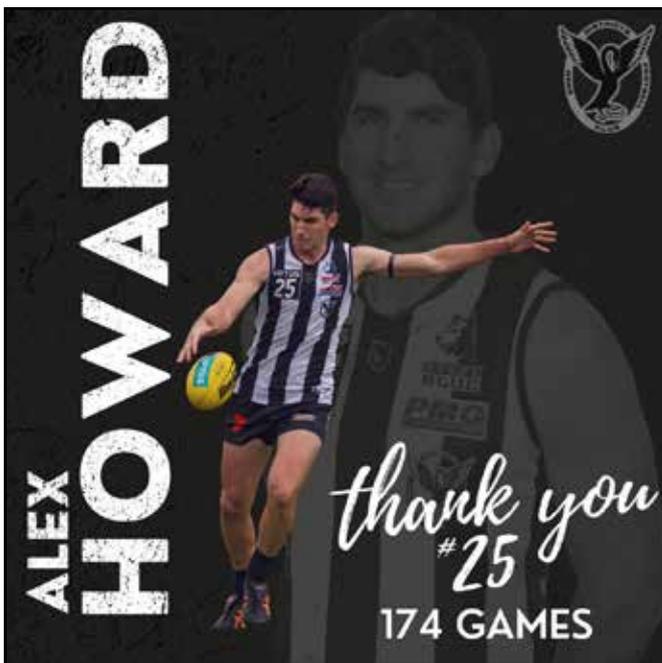
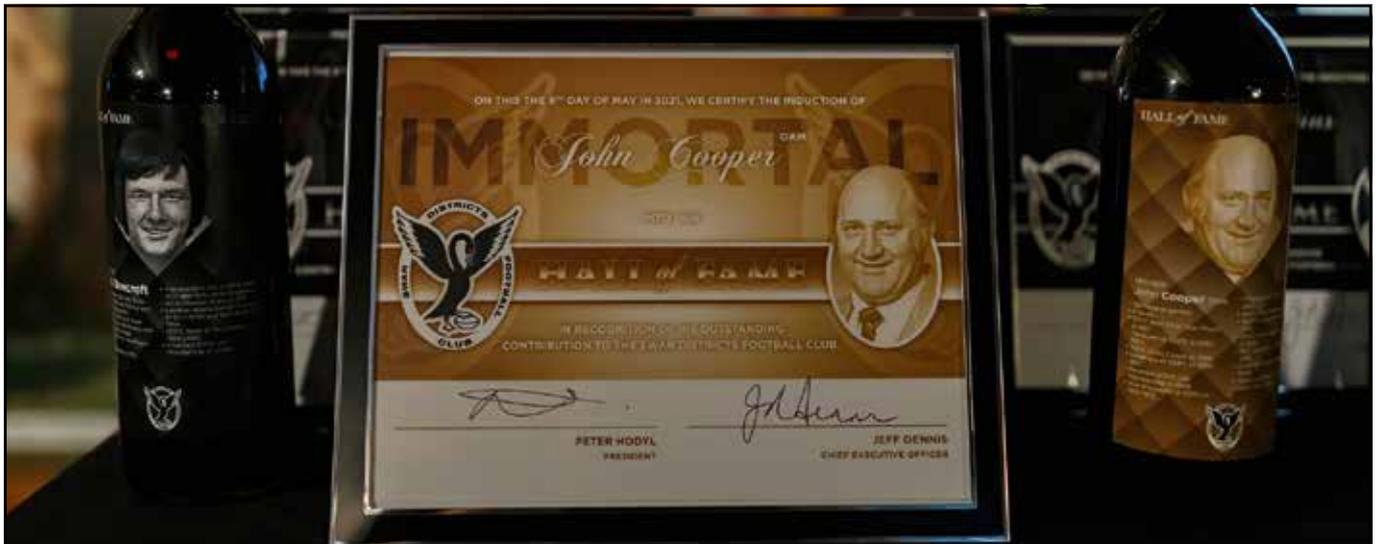
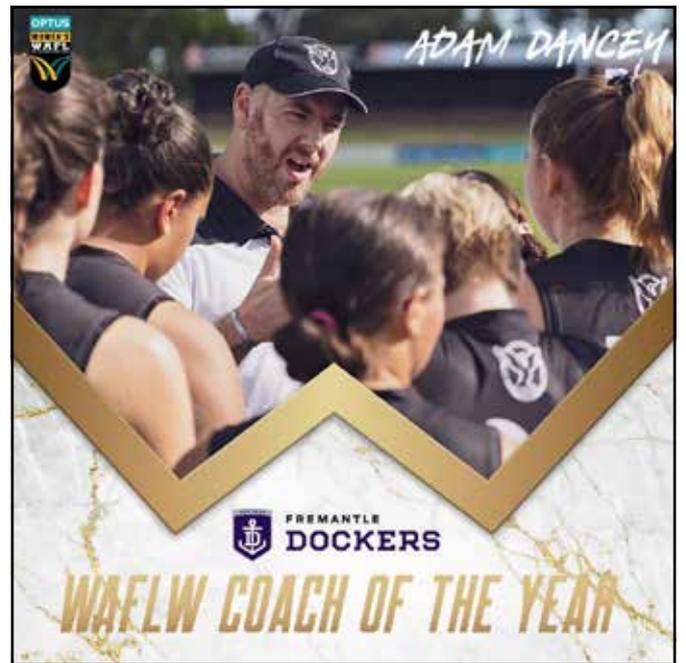
CONGRATULATIONS FIONA



JESSE TURNER

1000 GAMES











Back Row Brayden Noble, Will Collins, Daniel Russo, Tim Oosterhoff, Cameron Yukich, Matthew Germs, Na

Fourth Row Jiah Reidy, Ty Sears, Kade Wallrodt, Denzel More, Jack Wilson, Chris Jones

Third Row Jamison Ugle, Jackson Bowen, Erick Bashemule, Krishan Caporn, Darcy Rowe, Jaxon Saylor, Jehb O'Donohue, J

Second Row Tarir Bayok, Jack Cox, Nelson Waite, Mitchell Bain, Sebastian Bright, Sam Fisher, Corey Gault, Adam Pickering (C)

Front Row Greg Ottaviano, Cooper Brown, Denholm Melrose, Jacob Buckland, Devan Costi

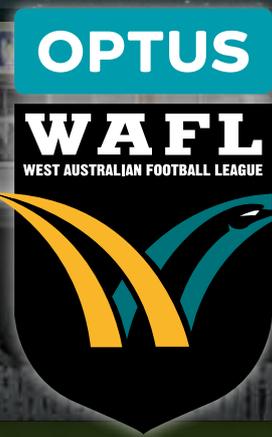


Back Row Hannah Corney, Emily Stott, Carla Vidovich, Lexi Chapman, Suzi Shen, Sarah Wielstra, Sarah La

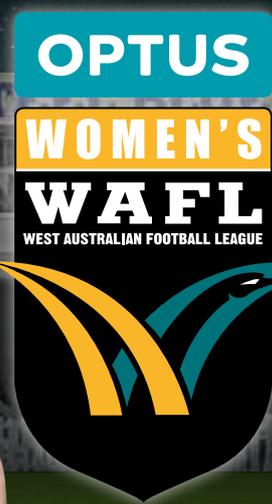
Third Row Taylah Stewart, Hope Ugle-Hayward, Sophie Sambell, Stephanie Ball, Olivia Stewart, Chanel Jetta, Jessica Davi

Second Row Hope Arrowsmith, Renee Holwill, Shanelle McSwain, Hayley Cole, Taylah Edwards, Jess Cox, Emily McGuire, Ada

Front Row Ashlea Finn, Naomi Baker, Kloe Taylor, Lashon



Nathan Ireland, Brandon Erceg, Tom Edwards, Patrick Farrant, Kane Hughes, Tristen Raynor
 , Brenton Hilton, Jesse Palmer, Jake Dugan, Tony Stephens, Josh Cipro
 Jack O'Sullivan, Dylan Ralph, Atem Deng, Chris Griffiths, Brayden Spackman, Adam Justice, Kade Screaigh
 (Coach), Matt Riggio, Jesse Turner, Frank Anderson, Lachlan Riley, Aidan Clarke, Giacomo Paduano, Lewis Jetta
 Cogan, Jackson Beck, Jak Watson, Callum Garcia, Ben McKenna, Jacob Sideris



Kay, Brittani Morrison, Sophie De Gasperis, Taylor Cornwell, Kareema Kheder, Fiona Boucher, Jaime Henry
 ndson, Bella Edgley, Emma Nanut, Kayla May, Lily Hayward, Kaity Beaton, Karina Donatti-Whyatt, Grace Allison, Rikki Ryan
 am Dancey (Coach), Brianna Hyde, Dana East, Amy Tremaine, Emily Hocking, Alexandra Elward, Shannan Rene, Olivia Cripps
 te Whitby, Nyra Anderson, Danielle Wright, Melisha Hardy



Congratulations to all involved for a wonderful celebration of such a significant anniversary. It was a tremendous club day. So many people contributed and many more felt an integral part of it. It crossed many generations. These events, like many others we deliver, help define a great club and protect its rich legacy. And having our young players a part of this celebration helps the club transcend this strong and proud culture to the next generation.

“Congratulating and thanking you and your board and staff for Saturday it was a credit to you all for a great day well done.” Bill Walker

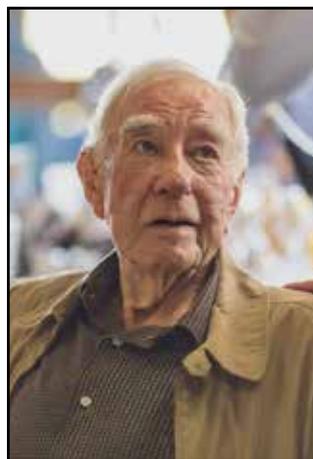
“A big thank you to you and all the crew at Swans what a great day, thoroughly enjoyed by all.” Marg Sidebottom and family

“Thank you for Saturday, was a great effort and job so well done. 1st class effort.” Vic Jeffery

“Best day she has had in such a long time, loved it.” Marilyn Westaway

“Thank you for all the effort and organisation that went into yesterday’s 61 grand final celebration. It was fantastic to see a great team in action, people working together to bring joy to old and new members. I really appreciated your enthusiasm, commitment and welcome. Seeing so many well-known faces, hearing old stories and just being together. My dad would have loved it!” Joe Lawson’s daughter, Roxanne Barton-Harvey

“On behalf of myself, the members of the 1961 premiership side plus the 1962-63 premiership sides, I would like to express our sincere gratitude to all those involved in making the celebrations on Saturday 14th of August, a huge success. It was pleasing to see those who are not 100% healthy, making the effort to attend. I’m sure for them it was worthwhile. I think that everyone who was present on the day would have had enormous enjoyment. The spirit that exists at our club is exceptional and unique and no doubt envied by all other clubs. There is an atmosphere of caring for each other and we are truly a family orientated club, added to the success was the winning result of the game . Once again, thank you for all your efforts.” Robin McVee









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SWANS

SUMMARY

Total Games Played	1800
Total Games Won	742
Total Games Lost	1047
Total Games Drawn	11
Total Winning %	41.2%
Total Finals	64
Finals Games Won	30
Finals Games Lost	34
Finals Winning %	46.9%
Premierships	8
	4

HIGHEST SCORES

SCORE	OPPONENT	YEAR	ROUND
251	Subiaco	1979	19
249	Perth	1981	2
207	Subiaco	1996	17

LOWEST SCORES

SCORE	OPPONENT	YEAR	ROUND
18	East Perth	2016	16
18	South Fremantle	2016	2
20	East Perth	1968	18

GREATEST WINNING MARGINS

SCORE	OPPONENT	YEAR	ROUND
162	Perth	1981	2
155	Peel Thunder	1997	11
144	Peel Thunder	2003	12

GREATEST LOSING MARGINS

SCORE	OPPONENT	YEAR	ROUND
-164	South Fremantle	1952	2
-163	Claremont	1940	16
-160	South Fremantle	1955	20

RECORD AT EACH VENUE

VENUE	P	W	L	D	%
Broome	1	0	1	0	0.0
Bunbury	4	0	4	0	0.0
Dampier	2	1	1	0	50.0
David Grays Arena	28	19	9	0	67.9
Domain Stadium	171	72	99	0	42.1
Fremantle Community Bank Oval	136	46	90	0	33.8
Kalgoorlie	1	0	1	0	0.0
Karratha	1	0	1	0	0.0
Kununurra	1	1	0	0	100.0
Leederville Oval	129	33	96	0	25.6
Manjimup	1	0	1	0	0.0
Mineral Resources Park	86	43	41	2	50.0
Moora	1	0	1	0	0.0
New Choice Homes Park	89	31	57	1	34.8
Newman	2	0	2	0	0.0
Perth Oval	96	32	64	0	33.3
Port Hedland	2	0	2	0	0.0
Provident Financial Oval	34	11	23	0	32.4
Revo Fitness Stadium	115	34	81	0	29.6
Rockingham	1	1	0	0	100.0
Show Grounds	2	0	2	0	0.0
Sir Stewart Bovell Park	1	0	0	1	0.0
Sounness Park	1	0	1	0	0.0
Steel Blue Oval	847	404	436	7	47.7
WACA	47	14	33	0	29.8
Wickepin	1	0	1	0	0.0

POINTS • WINS • LOSSES • DRAWS • WIN %

RECORD AGAINST EACH CLUB

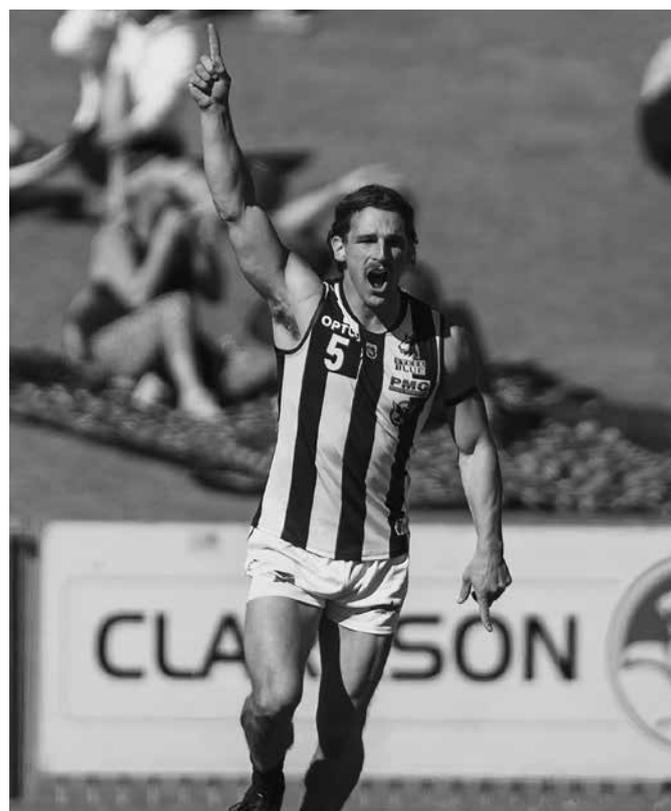
VENUE	P	W	L	D	%
Claremont	260	97	161	2	37.3
East Fremantle	243	94	147	2	38.7
East Perth	247	93	153	1	37.7
Peel Thunder	57	42	15	0	73.7
Perth	251	114	134	3	45.4
South Fremantle	252	107	145	0	42.5
Subiaco	246	105	140	1	42.7
West Coast	2	2	0	0	100
West Perth	242	88	152	2	36.4

POINTS • WINS • LOSSES • DRAWS • WIN %

LEADING GOAL KICKERS

YEAR	PLAYER	GOALS
1934	N Gorn	45
1935	F Sweetapple	22
1936	T Holdsworth	71
1937	T Holdsworth	109
1938	T Holdsworth	116
1939	C Rosewarne	51
1940	T Holdsworth	73
1941	T Holdsworth	65
1942	No Side Fielded	
1943	B Porter	44
1944	J Cusack	91
1945	T Holdsworth	80
1946	G King	36
1947	G King	30
1948	R Latham	39
1949	R Latham	59
1950	V Zani	36
1951	R Hawke	29
1952	J O'Connell	39
1953	B Gray	40
1954	B Lowry	24
1955	M Clements	25
1956	B Lowry	46
1957	B Lowry	45
1958	C Edwards	40
1959	C Edwards	46
1960	H Fullgrabe	33
1961	W Walker	61
1962	E Gorman	93
1963	E Gorman	71
1964	E Gorman	67
1965	E Gorman	97
1966	E Gorman	68
1967	E Gorman	73
1968	E Gorman	60
1969	M George	30
1970	I Cooper	39
1971	I Cooper	33
1972	M Foxon	33
1973	M George	46
1974	M George	90
1975	B Close	43
1976	M Olsen	50
1977	M Olsen	46
1978	M Olsen	79

YEAR	PLAYER	GOALS
1979	M Olsen	85
1980	S Beasley	97
1981	S Beasley	119
1982	M Richardson	75
1983	P Werner	41
1984	B Hutton	83
1985	G Sidebottom	78
1986	D Holmes	36
1987	K Caton	47
1988	A Holmes	41
1989	A Holmes	56
1990	A Holmes	53
1991	K Caton	77
1992	K Caton	51
1993	S Cummings	85
1994	D Ogg	45
1995	M Brown	26
1996	T Ugle	35
1997	T Ugle	76
1998	T Ugle	45
1999	C DeCorsey	38
2000	M Piani	25
2001	C DeCorsey	20
2002	A Hansen	19
2003	A Hansen	41
2004	C DeCorsey	31
2005	C Maguire	55
2006	C Maguire	36
2007	D Wulf	35
2008	C Yarran	31
2009	T Geappen	55
2010	T Geappen	71
2011	T Geappen	51
2012	A Hansen	67
2013	T Geappen	49
2014	R Cary	49
2015	M Jukes	28
2016	R Cary	21
2017	R Cary	42
2018	B Noble	29
2019	L Kohlmann	21
2020	L Kohlmann	17
2021	Jesse Palmer	35



2021 was another excellent year for talent in our incredibly productive zone.

SDFC was able to spend considerably more time in the Pilbara and Western Desert, as well as exposing numerous players from the South West in our programs.

The South West accounted for six of our starting line up in our Colts Grand Final winning side, whilst the Pilbara added another two, which made the win a fantastic example of our entire zone working together to achieve high level results.

Our Futures won 4 out of 6 games to show that the next crop of players coming through will again be promising, and we are convinced that 2022 will be another successful year at colts level.

SDFC were well represented in a number of elite arenas across the year. At Colts level, Swan's added seven players to the colts team of the year on top of a premiership win.

Cian Ehlers, Lawson Humphries, Tyrell Metcalf, Darcy Jones, Max Chipper, Bryce Watson and Brodie Morris represented our club brilliantly all year, and were first choice selections.

We were very proud of the way our kids conducted themselves at state level, with Rhett Bazzo, Max Chipper, Bryce Watson, Riley Hardeman, Elijha Hewitt and Darcy Jones acquitting themselves strongly in a challenging year.

Caversham product Max Chipper also won the prestigious Colts Coaches player of the year award after a prolific season through the midfield, which underlined his quality as a player and person. He added this award to a runaway Fairest and Best win on Swan Medal night to cap a stellar season. Congratulations to all our award winners.

Rhett Bazzo was drafted to West Coast and the entire club was very proud of this young man and his family in the way they have overcome adversity to transition into the toughest competition in the land.

I would personally like to thank all of the talent coaches that have invested so much time and gone above and beyond to prepare our young men across the season. Many of these coaches have been involved for over a decade. Russel Wholagan, Bill Brandsma, John Laurito, Paul Saylor and Simon Bergin commit so much of their own time to build our club and guide our youngsters, and we love having them at our club.

This year was really special for all of these old stagers, with John Armstrong, Tom Martin and Michael Brescascin coaching our colts players to a wonderful victory. All three of these boys played colts at our club under the tutelage of the coaches above, and have now become amazing contributors in their own right.

To all of our volunteers and supporters we cannot thank you enough. Thank you to Jenny Kynasten, Shane Sander, Ken Ball, Indy and Peter in the property room, Sean Hughes our Strength and Conditioning man, and Chris McCarthy and his group of young mates that look after the kids so well.

On a personal level I would like to thank the club for its continued steadfast support of its zone. Jeff Dennis, Phil Smart and Peter Hodyl continue to drive our commitment to promote our own and develop from within, and it is this strength that will underpin our sustained success over the next decade.

Greg Harding
Talent Manager



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After the turmoil of 2020, 2021 saw things get back to some form of normality. This enabled the Swansmen to have a very busy and successful 2021 and once again provide many opportunities for our members to enjoy good fellowship and help raise some very valuable money for the Club at the same time.

It was an exciting year on field, with the Men's League, Reserves and Colts sides along with the Women's League and Reserves sides reaching the finals, culminating in the Men's Colts and Women's League teams reaching the Grand Final. Unfortunately the Women's League team could not bring the flag back to Steel Blue but the Men's Colts side was successful. We congratulate the whole football department and the Men's and Women's teams on their outstanding seasons and the continuing effort to develop home grown players for the future. The Swansmen appreciate the support received from Phil Smart and the coaching staff, both male and female, and to the players for making themselves available to speak at our dinner meetings. We look forward to the 2022 season.

The year commenced as normal with the Annual Planning Seminar in February followed by the Lounge Busy Bee. The first of the Swansmen monthly dinners kicked off in March as did the fundraising for 2021.

The monthly dinner meetings were successful with approximately 30 in attendance each month. We heard from coaches, players and a diverse range of entertaining guest speakers including Adam Pickering, Phil Narkle, Tony Lewis (CEO of the Western Force), Darren Klemm AFSM (Fire and Emergency Services Commissioner), Scott Mitchell (Curator at the WA Museum) and Noelle Martin (WA Young Australian of the Year 2019).

We have had an exceptionally successful fundraising year. Over \$97,000 net was raised through:

- the Thursday Members Night, Chase the Ace, raffle and wheel - \$12,150.
- Cash Bonanza Raffle - \$12,000 (thanks to Peter Snow for coordinating).
- Auction - \$46,000 (thanks to the Committee, Ross Leipold and the Club staff and all the donors).
- Home Game Winning Margins - \$2,400 (thanks to George van der Meulen).
- Swansmen Lounge Home Game Bar - \$5,200 (thanks to 'bar manager' Peter Bacon).
- Plus, our Membership subs, Club 20, Sponsor-A-Picket, monthly dinner meetings and fines.

This amount was returned to the Club through the annual sponsorship of a Count-Me-In table; a payment towards the new memorabilia room; the Women's League Best Player Awards; the Men's League Leading Goal Kicking Award; a new projector and screen in the PP&OA room and an end of season cash donation to the Club of \$87,000 (including the Auction and Wine Wall).

The support of the Thursday Members' night has been outstanding on all fronts. To the members who support us every week, the ticket sellers Mark and Ray McNair, Tim Outred and Andrew Holmes, the raffle prize shoppers, Ken Ball, Andrew Holmes and Peter Hodyl, the lotto ticket donator Darryl Crotty and all other helpers, we have created something special.

We continue to work with and welcome our Judda Bee members and look forward to strengthening the networking opportunities and mutual benefits that may arise. We ask all members to support and consider all the Club and Auction sponsors when in the market for appropriate goods and services.

I would like to sincerely thank your Committee for their support and strong contribution this year and to all the Club staff for their assistance and catering. I also acknowledge the interaction and cooperation we have with the Board, Club Staff and the Past Players & Officials Association.

We welcome new members to the Swansmen group. It is a great way to support the Club and get to experience it from the inside. Good luck to everyone for season 2022.

Trevor Hoy
President



L to R Back: Darryl Crotty, Stephen Bakes, Trevor Hoy, Maurice Embley Front Row: Peter Snow, Jim Benson, Des Hardiman, Tim Outred, Mark McNair Absent: Neville Bassett



President Trevor Hoy presents the Swansmen Leading Goal Kicking award to Jesse Palmer at the Swan Medal



President Trevor Hoy presents the Swansmen Contribution Cheque to Club Vice President Andy Holmes

It is a privilege to be able to present the Football Report for the 2021 season.

The Swan Districts Football Club continues to be at the forefront of innovation and change, having embarked on our 2020 - 2024 5-year strategic plan to transform our football club in to a well-connected community club.

Our 2020 - 2024 Football Strategic Plan Key Deliverables for 2021 and beyond were

- Creating a destination club
- Building a strong culture and leadership
- Consistently delivering a top 3 ladder position in league.

With the many community initiatives now at the forefront of our clubs thinking outlined by the President and CEO in this Annual Report, our club has never lost sight that we are a football club in the WAFL competition which is steeped in history. To be sustainable we have to continue to build community, develop people and be competitive across all grades of football, both men and women!

As the COVID ravaged 2020 season concluded planning was well underway for the 2021 season. The previous years of being financially prudent and having a clear and concise 5 year plan meant that we were finally in a position to look outside of our local area to attract players to Steel Blue Oval, although our mantra is still Develop our "Own and Promote from Within" - acknowledging and respecting our local Swan Districts zone to develop high quality football players.

As per our 2020 - 2024, 5 year strategic plan, to identify and attract "A" grade players to fill the needs of the club, the football department through Football Manager Phil Smart cast their net far and wide looking for suitable players to build on the recruitment of 2020 Sandover Medallist Sam Fisher and prized recruit Frank Anderson from the VFL. Players that were not just good footballers but men who would bring a certain value to our club to assist our younger developing players.

We were very excited to welcome Jesse Palmer, Chris Jones and the returning Lewis Jetta to the club to compliment the playing squad.

Under the guidance of League Coach Adam Pickering, entering his fourth year as coach, and Sports Science Guru Ted Polglaze, players were given individual pre-season plans before returning to the club in early November to commence pre-season training.

After the brief Christmas break, players and coaching staff, together with our new recruits returned to Steel Blue Oval.

As we all know, COVID 19 continued across the world, and we were not exempt in Western Australia. We had a three day lockdown in March and Health Department mandates and government restrictions continued to change throughout the year. Throughout this time the football club at all levels demonstrated exemplary leadership in the way that the COVID 19 virus was handled. Health advice was always front and centre with all Health Department guidelines implemented, from complete shutdown and working from home.,

The season finally got underway with our first game against Claremont at Steel Blue Oval on Saturday 3 April.

After a convincing win in a pre-season round a couple of weeks earlier the league side were not able to beat Claremont going down by 24 points. The Reserves however got off the perfect start winning by 28 points while the Colts won by just 5 points. This Colts game was an indication of the fierce rivalry Swans and Claremont

would have for the remainder of the season.

Our Round 2 win against Perth had us jump into the 5, while the Reserves dropped to 5th after going down to Perth by 15 points and the Colts continued to dominate with a 102 point demolition of Perth at Minerals Resource Park. It was clear that all three grades would be competitive throughout the season.

By Round 8 our League team sat 4th with 4 wins and 3 losses, the Reserves sitting 2nd with 5 wins and 1 loss and the Colts sitting top with 5 wins and 1 loss. The season was looking promising for all three grades as we headed towards the back end of the year.

After Round 14 the League team had skipped three games clear of 6th placed Peel, East Fremantle and Perth, while the Reserves sat second behind Claremont with a record of 7 wins and 2 losses, and the Colts continued to tussle with Claremont and East Perth at the top of the ladder. The race was on to the end of the season and finals football.

By Round 18 the League side could still finish as high as 3rd, the Reserves pretty much guaranteed a top 2 finish and the Colts on top with Claremont just one game behind.

With two solid games to conclude the season against South Fremantle (losing by 5 pts after storming home) and Claremont the League team ended up 5th, Reserves 2nd and Colts 1st after dropping just 1 game throughout the season.

To say that Colts Coach John Armstrong had done an outstanding job with our Colts program after little or no support from the WAFC would be an understatement. He concentrated on the basics and undercommunicated well with his players, calmly and effectively getting his message across, and we all know how the Colts team finished!

Unfortunately, the League team was not able to get across the line in the Elimination Final at Joondalup against West Perth. In a valiant effort and the lead changing several times in the last quarter, a serious injury to Frank Anderson on the outer wing with minutes to go was probably the turning point of the game with West Perth holding on to win by 5 points. The Reserves and Colts went on deep into the finals series with the Reserves making the Elimination Final while the Colts beat Claremont in the Grand Final 12 - 14 - 86pts to 12-06-78pts, in possibly the game of the season to cap off a remarkable season.

Although we can look back at the season and see success both on and off the field, I know that all players and coaches were feeling disappointed at the conclusion of the season that we didn't go further, and plans have been developed to ensure a competitive 2022 and a top 3 finish in League Football. A core group of colts and reserves players continue to develop their strength over the summer period, and I know we will see them return to the track late January fitter and stronger than this year pushing to play senior football.

As the Director of Football, I would like to acknowledge and thank a number of people who make our club a leader in the WAFL competition. The Past Players and Officials Association who provide morning tea at every colts home game for all home and visiting parents. We are the only WAFL club that does this and it takes an enormous effort by the ladies to prepare and serve such a wonderful spread every game. To the coaches - John Armstrong and his support staff in the colts program, Paul Saylor and his support staff in the Reserves and Adam Pickering and his support staff in the league. The



time commitment for each and every coach is significant and goes above just the hours they are at the football club.

To Greg Harding as the Development Manager in the Colts program who knows every junior player with potential in our development zone, including the Pilbara and South West, as well as many players just outside of our district. To Paul, Ted and Elise as trainers and Strength and Conditioning, well done on getting all of the players on the oval each and every week. We were extremely lucky the minor injuries we had to carry throughout the year was a great indication of the program you developed throughout the year and the support you provided players. I wish Paul well in his retirement as Head Trainer after some 30 Years as a volunteer at our club.

To Phil Smart, Football Manager, during a season of highs and lows, Phil kept it all together, and has been critical in the off season in recruiting the types of players we have identified through our strategic plan. Much of Phil's work goes unseen and ensures that players can get on with what they love to do, play football!

To the Board of Directors, and especially President Peter Hodyl, and Jeff Dennis CEO, thank you for your relentless drive to ensure that our football club continues to have relevance in the WAFL and remains competitive across all three grades of senior football, women's football and the grades of junior football commencing with the under 14's development program.

Finally, last but not least, thank you to our many loyal supporters who week in week out show their loyalty to the Black and White. Your support is what makes this great club. As with all members I can't wait for the 2022 football season to commence and our announcements on more recruits for next season.

Andy Holmes
Director of WAFL Football



The Swansmen most sincerely thank the many businesses and individuals below who contributed goods and services to the Annual Auction and to the Swansmen during 2021:

- ★ Accurate Removals & Storage
- ★ Adultshop.com
- ★ A & N Car Factory
- ★ Arlewood Winery
- ★ Ashworth Office Concept
- ★ Bassendean Hawaiian
- ★ Bassendean Optical
- ★ Beros Damon
- ★ Brewmart Bayswater
- ★ Brittons Suit Hire
- ★ Budget Car & Truck Rental
- ★ Bunnings Warehouse
- ★ Burley Sekem
- ★ Carlton & United Breweries
- ★ Carpet Court, Midland
- ★ Catalano Seafoods
- ★ Century Batteries Forrestfield
- ★ Hon Cheryl Edwardes
- ★ Deadline Fencing & Gates
- ★ Chidlow Tavern
- ★ Coco's Riverside Bar
- ★ Gary Cox
- ★ Hon Dave Kelly, MLA
- ★ David Grays
- ★ Di Blasio Hair Salon
- ★ Dingo Brewing
- ★ Engel World & Gun Mart Midland
- ★ Embley M & A
- ★ Evenflow Irrigation
- ★ F45 Training Midvale
- ★ Feral Brewery
- ★ Friends Restaurant
- ★ Garbin Estate Winery
- ★ Gibson Raison Settlements
- ★ Global Seafoods
- ★ Goodyear Autocare Malaga
- ★ Austral Bricks
- ★ Greene's Tyre Plus
- ★ Guardian Print & Graphics
- ★ Guildford Cycles
- ★ Guildford Garden Machinery
- ★ Guildford Town Garden Centre
- ★ Hainault Winery & Caf
- ★ Hardiman Family
- ★ Hartfield Country Club
- ★ Herne Hill Village Lottery Post Office
- ★ Hodyl Peter & Ness
- ★ Holly Raye's Cafe
- ★ It Takes A Village
- ★ Joey's Swan Valley Diner
- ★ John Kosovich Wines
- ★ John Rowe
- ★ Instant Windscreens
- ★ Kim Doust
- ★ Kappy's Italian Restaurant
- ★ Hon Ken Wyatt
- ★ Lakelands Country Club
- ★ Lavender Bistro & Boutique
- ★ Lamonts
- ★ Livefit Australia
- ★ KC Sports
- ★ Liquor Traders Aust
- ★ Lotterywest
- ★ Malaga Print & Copy
- ★ Mathew Harding Christina's
- ★ Mandoon Estate
- ★ Maureen Ashworth
- ★ Margetts Dean
- ★ Mann Winery
- ★ Midland Gate Shopping Centre
- ★ Midland Cycles
- ★ Midway Ford
- ★ Odin Tavern
- ★ Oakover Wines
- ★ Optus Stadium
- ★ Out & About Swan Valley Tours
- ★ Paintball Skirmish Perth Pty Ltd
- ★ Pro Care Mechanical Services
- ★ Peake Livestock Services
- ★ Peter Bacon
- ★ Ron Reid
- ★ Rigby's Bar & Forrest Centre Tavern
- ★ Scott Howard Painting Services
- ★ Sittella Wines
- ★ Slater Gartrell Sports
- ★ Smith Broughton Auctioneers
- ★ Snow Family
- ★ Solarban Bayswater
- ★ Springs Shopping Centre
- ★ Sportrophy
- ★ Steel Blue
- ★ Hon Stephen Price
- ★ Stirling Arms Hotel
- ★ Swan Valley Brewery
- ★ Swan Districts Football Club
- ★ Swan Districts Sports Clinic
- ★ Swansmen Members
- ★ TAB touch
- ★ Talijancich Wines
- ★ The Framing Factory
- ★ The Good Guys Midland
- ★ The Four Store
- ★ The Henley Brook
- ★ TJ Hoy's Drafting
- ★ TJ Signs
- ★ Trevor's Painting Services
- ★ Unique Thai Cuisine Kingsley
- ★ Vines Resort & Country Club
- ★ WA Football Commission
- ★ Wanneroo Botanical Golf
- ★ Wanneroo Golf Club
- ★ Wayne Peake
- ★ West Cape Howe
- ★ Westar Capital Ltd
- ★ West Coast Eagles
- ★ Willow Ridge Wines
- ★ Woodbridge Hotel



YEAR	PRESIDENT	SECRETARY/CEO	TREASURER	COACH	CAPTAIN
1934	RA McDonald	JF Jenner	LR Latham	G Bee	G Bee
1935	FC Lange	JF Jenner	J Reilly	G Bee/G Margetich	G Bee/R Grieve
1936	FC Lange	J Mottram	TH Nielsen	B Chandler	B Chandler
1937	RA McDonald	JF Jenner	TH Nielsen	J Ditchburn	J Ditchburn
1938	FC Lange	JF Jenner	TH Nielsen	J Ditchburn	J Ditchburn
1939	FC Lange	RM Leethbridge	TH Nielsen	J Ditchburn	J Ditchburn
1940	FC Lange	RM Leethbridge	AWH Lucas	S Sinclair/C Rosewarne	S Sinclair/C Rosewarne
1941	FC Lange/J Fitzpatrick	RM Leethbridge/W Dobson	AWH Lucas	H Mosey	H Mosey
1942	FC Lange	W Dobson	AWH Lucas	Did Not Field Side Due to War	
1943	EJ Reilly	W Dobson	JH Hollis	R Maynard	L Bowen
1944	EJ Reilly	W Dobson	JH Hollis	E Gundry	J Davies
1945	EJ Reilly	LG Lowry	JH Hollis	R Maynard	R Maynard
1946	EJ Reilly	LG Lowry	JH Hollis	L McComish	C Rosewarne
1947	EJ Reilly	LG Lowry	JH Hollis	L McComish	C Rosewarne/H Andrews
1948	K Drake-Brockman	LG Lowry	JH Hollis	W Kingsbury	W Kingsbury
1949	K Drake-Brockman	LG Lowry	JH Hollis	W Kingsbury	W Kingsbury
1950	RA McDonald/RA Newbey	LG Lowry	JH Hollis	W Kingsbury	V Zani
1951	RA Newbey	AT Moiler	JH Hollis	W Kingsbury	D Anderson
1952	RA Newbey	AT Moiler	JH Hollis	E Holdsworth	D Anderson
1953	RA Newbey	AT Moiler	JH Hollis	F Sparrow	F Sparrow
1954	RA Newbey	AT Moiler	JH Hollis	F Sparrow	F Sparrow
1955	RA Newbey	AT Moiler	JH Hollis	F Sparrow	F Sparrow
1956	RA Newbey	AT Moiler	JH Hollis	D Scott	D Scott
1957	R Retallack	AT Moiler	RJ Cooper	D Scott/E Strauss	D Scott/E Barker
1958	R Retallack	AT Moiler	RJ Cooper	E Strauss	E Barker
1959	R Retallack/AJ Calnon	AT Moiler	RJ Cooper	P Johnson/B Gray	P Johnson/J Lawson
1960	PJ Bright	AT Moiler	RJ Cooper/P Lynch	C Doig	B Gray
1961	PJ Bright	AT Moiler	P Lynch	H Bunton jnr	H Bunton jnr
1962	PJ Bright	AT Moiler	P Lynch	H Bunton jnr	H Bunton jnr
1963	PJ Bright	AT Moiler	P Lynch	H Bunton jnr	H Bunton jnr
1964	PJ Bright	AT Moiler	P Lynch	H Bunton jnr	H Bunton jnr
1965	PJ Bright	AT Moiler	P Lynch	F Castledine	F Castledine
1966	PJ Bright	RJ Melbourne/RJ Cooper	P Lynch	F Castledine	F Castledine
1967	PJ Bright	RJ Cooper	P Lynch	F Castledine	F Castledine
1968	SE Moses	RJ Cooper	P Lynch	A Nesbit	A Nesbit
1969	SE Moses	RJ Cooper	P Lynch	W Walker	W Walker
1970	SE Moses/TA Cameron	RJ Cooper	P Lynch	W Walker	W Walker
1971	TA Cameron	SE Moses	P Lynch	W Walker	W Walker
1972	TA Cameron/AG Charleson	SE Moses	P Lynch	J Ensor	W Walker
1973	AG Charleson	SE Moses	P Lynch	J Ensor	W Walker
1974	AG Charleson	SE Moses	P Lynch	J Ensor	W Walker
1975	AG Charleson	SE Moses	P Lynch	J Ensor	W Walker
1976	RJ Cooper	SE Moses	P Lynch	S Magee	S Magee
1977	RJ Cooper	SE Moses	PJ Bright	J Todd	S Nowotny

HALL OF FAME

INDUCTEE	YEARS
Duggan Anderson *	1945-56
Ken Bagley	1958-70
Tim Barker	1944, 1947-59
Shane Beros	1998-2008
Ron Boucher	1971-76, 1978-84
Percy Bright *	1952-1984
Bob Bryant *	1934-78
Haydn Bunton Jnr.	1961-64
Fred Castledine *	1958-67, 1969
John Cooper +	1951-1958, 1957-Current
Travis Edmonds	1990-2005
Ted Holdsworth *	1953-38, 1940-41, 1945-47
Don Holmes	1978-90
Ron Jose *	1947-2007
George Krepp *	1934-1939
Don Langsford	1977-87, 1989-90
Joe Lawson *	1955-1966
Peter Manning	1964-1975
Tom Moiler *	1935, 1937-1941, 1951-1965

Stan Moses *	1951-97
Lal Mosey *	1934-41
Tom Mullooly	1971-1986
John (Jack) Murray *	1935-1940, 1945-49
Keith Narkle	1971-85
Phil Narkle	1978-1983, 1987-1993
Tony Nesbit *	1958-70
Stan Nowotny	1969-83
Joe Pearce *	1939-51
Garry Sidebottom *	1973-77, 1985-87
Keith Slater	1955-58, 1960-63, 1967
John Todd	1977-87, 1990-94, 2000-02
Bill Walker +	1961-76, 1979-1995
Robert Beecroft	1970-75
Joel Cornelius	1995-2006
Colin Maynard	1955-58, 1961-66, 1967-72
David Sidebottom	1961-69, 1977-91
Sydney (Spec) Sinclair	1934-40, 1945
John Turnbull	1960-71

* DECEASED + IMMORTALISED



YEAR	PRESIDENT	SECRETARY/CEO	TREASURER	COACH	CAPTAIN
1978	RJ Cooper	SE Moses	PJ Bright	J Todd	S Nowotny
1979	RJ Cooper	SE Moses/PJ Brophy	PJ Bright	J Todd	S Nowotny
1980	RJ Cooper	PJ Brophy	R Sergeant	J Todd	S Nowotny
1981	RJ Cooper	PJ Brophy	R Sergeant	J Todd	S Nowotny
1982	RJ Cooper	PG Evans	R Sergeant	J Todd	G Melrose
1983	WH Walker	PG Evans	R Sergeant	J Todd	G Melrose/K Narkle
1984	WH Walker	PG Evans	R Sergeant	J Todd	K Narkle
1985	WH Walker	PG Evans/BA Close	R Sergeant/D Hewitt	J Todd	D Langsford
1986	WH Walker	BA Close	J Ride	J Todd	D Langsford
1987	WH Walker	BA Close	J Ride	J Todd	SB Hutton
1988	WH Walker	BA Close	J Farris	E Blackaby	P Ware
1989	WH Walker	BA Close	J Farris	E Blackaby	B Shine
1990	WH Walker	BA Close	J Farris	J Todd	B Shine
1991	WH Walker	BA Close	J Farris	J Todd	P Hodyl
1992	WH Walker	BA Close	J Farris	J Todd	P Narkle
1993	WH Walker	BA Close	J Farris	J Todd	P Narkle
1994	WH Walker	BA Close	P Carter	J Todd	M Broadbridge
1995	WH Walker/RA Manning	BA Close/A Abbott	R Raynor/J Eley	G Melrose	S Kestel
1996	RA Manning	C Isaia/R Cox	J Eley	G Melrose	S Kestel
1997	C Stannage	R Cox	PJ Snow	P Cronan	B Retzlaff
1998	C Stannage	J Rose	PJ Snow	P Wilson	T Ugle
1999	C Stannage	J Rose	PJ Snow/A Yukich	P Wilson	T Ugle
2000	L Putland/J Watterston	J Rose/B Robertson	A Yukich/K Rutherford	J Todd	T Edmonds/M Brown
2001	J Watterston	K Rutherford	A Yukich	J Todd	T Edmonds
2002	J Watterston	K Rutherford/S Ballem	A Yukich	J Todd	J Cornelius
2003	J Watterston	S Ballem	A Yukich	S Turner	J Cornelius
2004	J Watterston	S Ballem	A Yukich	S Turner	J Cornelius
2005	J Watterston	S Ballem	A Yukich	S Turner	J Cornelius/S Beros
2006	P Harvey	S Ballem/B Parker	A Yukich	S Turner	S Beros
2007	P Harvey	P Taliangis	A Yukich	S Turner/C Lewis	A Lange
2008	P Harvey	P Taliangis	A Yukich	B Dawson	A Lange
2009	P Harvey	B Parker	A Yukich	B Dawson	A Lange
2010	P Harvey	B Parker		B Dawson	J Roberts
2011	P Harvey	B Parker/A Doyle		G Harding	J Roberts
2012	P Harvey	T Bottrell	P Douglas	G Harding	J Roberts/T Ames
2013	D Parkinson	T Bottrell	P Douglas	G Harding	T Ames
2014	P Hodyl	T Bottrell	P Douglas	G Harding	T Ames
2015	P Hodyl	T Bottrell	P Douglas	G Harding	T Ames
2016	P Hodyl	T Bottrell	D Hardiman	G Harding	T Ames
2017	P Hodyl	J Dennis	D Hardiman	G Harding	T Ames/D Ellard
2018	P Hodyl	J Dennis	D Hardiman	A Pickering	D Ellard/T Notte
2019	P Hodyl	J Dennis	D Hardiman	A Pickering	D Ellard/T Notte/M Riggio
2020	P Hodyl	J Dennis	D Hardiman	A Pickering	T Notte/M Riggio
2021	P Hodyl	J Dennis	D Hardiman	A Pickering	T Notte/M Riggio



NFL CERTIFICATE OF MERIT

YEAR	AWARDEE
1970	Robert Bryant *
1977	Bob Black +
1981	Percy Bright *
1981	Ted Holdsworth *
1987	Ron Jose *
1993	John Cooper
1994	Stan Moses *

* DECEASED + SWNFL COUNTRY ZONE



WHAT A YEAR IT HAS BEEN!

After the season that was 2020, interrupted and a year that challenged humanity and the way we live, we returned to training in 2021 looking to again feature in finals and continue to build the legacy that is the Swan Districts Women's Program.

At our Fairest and Best night for 2020, we announced our new coach, Adam Dancey, who declared he was here to win, now some may find this arrogant, but when looking around that room at Mandoon Estate, the statement reflected the talent within the club.

Our beloved leader Jo Taylor had stepped into a board role and the female program was continuing to merge into the football club to develop efficacies, both at management and football department levels.

We have continued the transition of our female program, into the 'one club' model we are striving to achieve and put foundational pieces into place, to support our players and challenge behaviours, this team and players within this club are special and at the forefront of Female football in WA, and we will continue to take enormous steps towards improvement as individuals and a group, on and off the field, we will continue to build upon this year.

We welcomed back Matt Riggio (League) and Bec Meirau and Dan Sharpe (Development), Fi Boucher (Rogers Cup) to the coaching group along with new coaches; Brad Flavel (Head Coach, Development) Tiffany Blight (League), Travis Jones (League) and Oliver Beath as our female program Head of Development.

We welcomed numerous new players to the club and we set about a cultural change, Gratitude, Empathy, mindfulness (GEM).

What came next was nothing short of remarkable, the girls after working so hard throughout the preseason to understand and become comfortable with a brand-new game style, game plan and positional structures, inked their names into history, stringing 13 wins together in a row, and in the end finishing 4 game clear on top of the ladder with a win loss ratio of 14-1.

This happened whilst we saw 14 League debutantes, 8 x State U19 players, 10 x State U17 Representatives, 2 of 3 teams in finals, Averaging 49 points per game and 3 AFLW Draftees - Dana East (FFC), Sarah Lakay (WCE) and Sarah Wielstra (FFC).

Whilst the result of the penultimate game didn't go our way, we have opportunity to learn, our journey towards the greatest of rewards and success continues, but know it will not come without sacrifice or pain, The true story of your individual journey is the resilience to rise above all, to care for your teammates performance more that you do your own, to ask for help when needed, show gratitude, be empathetic and remain mindful.

In a year of Highlights, our head coach was awarded WAFLW coach of the year, Kloe Taylor in her first league season won WAFLW Rookie of the year and our girls featured prominently in the WAFLW league medal.

We move closer and re focus now into 2022, knowing that both on and off field #everyactmatters and we can make a difference.

To the players that won awards both on and off the field, this is recognition for you, to celebrate your efforts, commitment and performances as individual athletes and people of superior character!

To our club and Female program sponsors, especially, HS Hyde & Son, Jones and Co Property, Swan Districts Sports Clinic and the Woodbridge Hotel, - without you we can't be us.

Thanks to our volunteers, medical and high-performance teams, we could not function without you.

3rd Place - Eliza Gelmi

A warrior, a competitor, speed, endurance, rarely beaten 1 v 1, strong overhead, reliable, a player who rediscovered her love of the game and was very close to being drafted this year, a player that displays care about her performance, our best twerker. - Eliza Gelmi!

Runner up Fairest and Best - Bianca Webb

Tenacious, aggressive at the ball, strong in mind and body, extremely hard working, clean, competitive and explosive. Reserved yet ferocious, courageous and a player I am so proud to have met and been privileged to coach, a player that I hope continues to return home to swans in the coming years to help our young developing midfielders - Bianca Webb

League Fairest and Best - Jess Cox and Dana East

Humble, unassuming, genuine, hardworking, reliable, explosive speed, elite skills, clean below the knees and strong overhead, noted ball winners developed as a person throughout this year, fantastic sense of humour and practical joker. I am of course talking about 2 different players here as we have a tie. The first of these players came to me during preseason and asked for feedback, before we had even started, she set some goals and I'm stoked that they have paid off. The second of these players has the curliest hair that you have never seen and apparently doesn't like Dale Alcock. I am talking about Jess Cox and Dana East!

**Adam Dancey
WAFLW Head Coach**

History will show we have always fielded a very young Rogers Cup squad at Swans compared to other WAFLW counterparts. We pride ourselves on pathways, development and providing young talent with opportunities to both train and play at the highest level.

These girls are the future of our football club, football in Western Australia and across the country with AFLW continuing to build.

Once again 2021 saw us field a relatively young Rogers Cup squad. With a large number of girls from the 2020 squad being promoted to the senior list it opened the door for us to recruit more young talent into the club; and that we did.

With more players 16 and under than above it was going to be an exciting year of new talent and development. The level of enthusiasm and thirst for learning showed by these girls was outstanding and the improvement shown through-out the season was obvious for all to see.

Although we didn't win many games the girls stuck to the game plan and achieved their goals week after week.

Most importantly they kept smiling and enjoyed their football.

With senior coach Adam Dancey's focus on promoting young talent, we were always going to see more girls from Rogers Cup play senior football. 2021 was no exception, with speedy left footer Abbey Bushby given her opportunity to make her WAFLW debut in round seven against East Fremantle. She impressed the senior coach by carving up the opposition and even kicking a goal on debut. Bushby didn't look back, she played majority of the season from this point forward in the WAFLW squad.

Several other players from Roger's Cup were also given a chance to play at senior level; be it development or league, and all impressed when given their opportunity.

2022 looks to be even more exciting with a huge recruitment drive in the off season bringing more young talent to the club. I'm excited to coach again in 2022 and hope to see many more Roger's Cup girls achieve their goals and play senior football.

Fi Boucher WAFLW Rogers Cup Coach

WAFLW AWARD WINNERS / PREMIERSHIP PLAYERS

PREMIERSHIP PLAYERS

PLAYER	YEAR
Nikki Allen	2013, 14
Taylah Angel	2016, 17
Ebony Antonio	2016, 17
Lauren Austin	2013, 14
Merindah Bairnsfather-Scott	2017
Kelly Barnett	2014
Stacey Barr	2016
Jenna Basse	2017
Kirby Bentley	2014
Megan Boddington	2013, 14, 16
Emily Bonser	2013, 14, 16
Fiona Boucher	2013, 14, 16, 17
Stephanie Cain	2016, 17
Caitlin Couch	2016
Gemma Dilello	2013, 16
Kara Donnellan	2013, 14, 16, 17
Jodie Eaton	2014, 16, 17
Eliza Gelmi	2014, 16, 17
Kellie Gibson	2013, 14, 17
Bronwyn Hansen	2014, 17
Alicia Janz	2017
Caitlin Johnson	2013
Leigh Jay Kelly	2017
Louise Knitter	2013, 14
Rheanne Lugg	2013, 14, 16
Akec Makur Chout	2014, 16
Shelley Matcham	2013, 16
Tayla McAuliffe	2017
Emily McGuire	2016, 17
Kristin Mckay	2014
Lisa-Marie McLachlan	2013, 14
Sophie Millington	2013
Gabrielle Moran	2013
Lauren Osborne	2013, 14, 16, 17
Chloe Piparo	2017
Taryn Preistly	2016, 17
Asha Price	2013
Aimee Ralph	2017
Chelsea Randall	2013, 14, 16
Shannan Rene	2016
Savanna Schimmel	2013, 14
Tracey Schischka	2013, 14, 16, 17
Ashley Sharp	2013, 14, 16, 17
Megan Trezise	2013, 14
Courtney Ugle	2016, 17
Maddison Ugle	2016, 17
Rhonda Williams	2013, 14, 17
Colleen Winstanley	2013

McSHERRY MEDALLISTS

YEAR	PLAYER
2007	Asta Naden
2008	Kelly Player
2009	Ashleigh Atkins
2010	Chelsea Randall
2011	Rheanne Lugg
2012	Lauren Osborne
2013	Chelsea Randall
2014	Kara Donnellan
2015	Kara Donnellan
2016	Kara Donnellan
2017	Stephanie Cain
2018	Gemma Houghton
2019	Ange Stannett
2020	Shanae Davison
2021	Jess Cox
2021	Dana East

2021 WAFLW & WAWFL TOTAL COUNT

McSHERRY MEDAL (LEAGUE)		
RANK	PLAYER	VOTES
1	Dana Cox	79
	Dana East	79
3	Bianca Webb	58
4	Eliza Gelmi	56
5	Aimee Ralph	55
6	Sarah Wielstra	53
7	Lauren Osborne	44

HELEN WHEELER MEDAL (RESERVES)		
RANK	PLAYER	VOTES
1	Shannon Matthews	55
2	Renee Holwill	52
3	Fiona Boucher	43
4	Jacinta Anderson	42
5	Amber Ugle-Hayward	41
	Stephanie Ball	41
7	Naomi Baker	40

CHELSEA RANDALL MEDAL (ROGERS CUP)		
RANK	PLAYER	VOTES
1	Tyla Fitzgerald	86
2	Tahlia Lough	65
3	Abbygail Bushby	51
4	Siofra Clarke	47
5	Ivy Harding	41
6	Riley Hall	32
7	Kloe Taylor	29

LEAGUE AWARD WINNERS

2021 McSherry Medallist	Jess Cox (79 VOTES)
	Dana East (79 VOTES)
Runner-Up Fairest & Best	Bianca Webb (58 VOTES)
Third Place Fairest & Best	Eliza Gelmi (56 VOTES)
Rookie of the Year Award	Jaime Henry
Most Outstanding On and Off the Field Award	Amber Ugle-Hayward

RESERVES AWARD WINNERS

Helen Wheeler Medallist	Shannon Matthews (55 VOTES)
Runner-Up Fairest & Best	Renee Holwill (52 VOTES)
Third Place Fairest & Best	Fiona Boucher (43 VOTES)

ROGERS CUP AWARD WINNERS

Chelsea Randall Medallist	Tyla Fitzgerald (86 VOTES)
Runner-Up Fairest & Best	Tahlia Lough (65 VOTES)
Third Place Fairest & Best	Abbygail Bushby (51 VOTES)

OTHER AWARD WINNERS

WAFLW Community Award	Amber Ugle-Hayward
WAFLW Person of the Year	Matt Riggio

OTHER NOTABLE ACHIEVEMENTS IN 2021

2021 State 18's & All Stars Representatives	Under 17s: Chanel Jetta, Danielle Wright, Tahlia Lough, Abbygail Bushby, Olivia Cripps, Jorgina Kean, Jaime Henry, Tyla Fitzgerald, Carys D'Addario, Kyah Chirichilli. Under 19s: Melisha Hardy, Nyra Anderson, Dana East, Sarah Lakay, Bella Edgley, Tara Stribley, Naomi Baker, Emma Nanut.
2021 League Debutants	Kloe Taylor, Dana East, Sarah Lakay, Bella Edgley, Danielle Wright, Hope Ugle-Hayward, Caitlyn Appleford, Jaime Henry, Melisha Hardy, Taylah Edwards, Abbygail Bushby, Stephanie Ball, Kareema Kheder.
AFLW Signings	Dana East (Fremantle Dockers), Sarah Wielstra (Fremantle Dockers), Sarah Lakay (West Coast Eagles).
Milestones	Emily Stott (200 games), Fiona Boucher (200 games).
WAFLW Cath Boyce Rookie of the Year	Kloe Taylor
WAFLW Coach of the Year	Adam Dancey
Reserves Fairest and Best Co Winner	Jacinta Anderson

W AFL AWARD WINNERS / PREMIERSHIP PLAYERS

LEAGUE AWARD WINNERS

2021 Swan Medallist	Frank Anderson (120 votes)
Runner-Up Fairest & Best	Sam Fisher (96 votes)
Third Place Fairest & Best	Brandon Erceg (93 votes)
Most Outstanding On and Off the Field Award	Matt Riggio
Rookie of the Year Award	Brayden Spackman
Leading Goal Kicker	Jesse Palmer (35 goals)

RESERVES AWARD WINNERS

FA Bonney Sweetapple Medallist	Jacob Sideris (76 votes)
Runner-Up Fairest & Best	Nathan Ireland (71 votes)
Third Place Fairest & Best	Dylan Ralph (70 votes)

COLTS AWARD WINNERS

EJ McManus Medallist	Max Chipper (157 votes)
Runner-Up Fairest & Best	Ben Hewett (99 votes)
Third Place Fairest & Best	Bryce Watson (84 votes)
Encouragement Award	Braydon Fawcett

OTHER AWARD WINNERS

W AFL Community Award	Nelson Waite
Club Person of the Year Award	Kay McCarthy
Joe Pearce Courage Award	Jim Dougan

OTHER NOTABLE ACHIEVEMENTS IN 2020

100 Games	Jesse Turner
250 Games	Tony Notte
Retired Players	Alex Howard and Matt Riggio.
League Debutants	Jesse Palmer, Chris Jones, Jake Dugan, Greg Ottaviano, Jehb O'Donohue, Matt Germs
Team of the Year	Bryce Watson (Colts), Cian Ehlers (Colts), Lawson Humphries (Colts), Darcey Jones (Colts), Max Chipper (Colts), Tyrell Metcalf (Colts); Brandon Erceg (League - Back Pocket), Frank Anderson (League - Half Forward Flank), Jesse Turner (League - Emergency).
State U18's Representatives	Rhett Bazzo, Max Chipper, Bryce Watson.

SWAN MEDALLISTS

YEAR	PLAYER
1934	George Krepp
1935	George Krepp
1936	George Krepp
1937	Andy Zilko
1938	Syd (Spec) Sinclair
1939	Jack Murray
1940	Clem Rosewarne
1941	Tom Darmody
1943	Laurie Bowen
1944	Jim Davies
1945	Syd (Spec) Sinclair
1946	Duggan Anderson
1947	Jack Murray
1948	Duggan Anderson
1949	Joe Pearce
1950	Joe Pearce
1951	Duggan Anderson
1952	Tim Barker
1953	Frank Sparrow
1954	Wally Sidebottom
1955	Greg Cox
1956	Keith Slater
1957	Keith Slater
1958	Joe Lawson
1959	Wally Brown
1960	Keith Slater
1961	Haydn Bunton Jnr.
1962	Haydn Bunton Jnr.
1963	Haydn Bunton Jnr.
1964	Tony Nesbit
1965	Bill Walker
1966	Bill Walker
1967	Peter Manning
1968	Bill Walker
1969	Bill Walker
1970	Bill Walker
1971	Peter Manning
1972	Bob Becroft
1973	Peter Manning
1974	Stan Nowotny
1975	Gary McDonald
1976	Garry Sidebottom
1977	Keith Narkle
1978	Keith Narkle
1979	Gerard Neesham

YEAR	PLAYER
1980	Gerard Neesham
1981	Phil Narkle
1982	Ron Boucher
1983	Leon Baker
1984	Keith Narkle
1985	Garry Sidebottom
1986	Peter Sartori
1987	Troy Ugle
1988	Mick Grasso
1989	Danny Penny
1990	Mick Grasso
1991	Phil Narkle
1992	Travis Edmonds
1993	Travis Edmonds
1994	Craig Callaghan
1995	Geoff Passeri
1996	Rod O'Neill
1997	Travis Edmonds
1998	Joel Cornelius Mark Piani
1999	Joel Cornelius
2000	Travis Edmonds
2001	Travis Edmonds
2002	Dwayne Griffin Clint Hampson
2003	Shane Beros
2004	Adam Lange
2005	Shane Beros
2006	Adam Lange
2007	Luke Miles
2008	Garth Taylor Josh Roberts
2009	Josh Roberts
2010	Andrew Krakouer
2011	Tallan Ames
2012	Shaun Hildebrandt
2013	Tony Notte
2014	Ryan Davis
2015	Matt Riggio
2016	Matt Riggio
2017	Corey Gault
2018	Tony Notte
2019	George Hampson
2020	Corey Gault
2021	Frank Anderson

W AFL PREMIERSHIP PLAYERS

PLAYER	YEAR
Joe Ahmat	1984
Tallan Ames	2010
Max Ashworth	1961
Ken Bagley	1961, 62, 63
Leon Baker	1982, 83
Ken Bell	1990
Ron Boucher	1982, 83
Leigh Brenton	1983
Wally Brown *	1961, 62
Haydn Bunton Jnr.	1961, 62, 63
Travis Casserly	2010
Fred Castledine *	1961, 62, 63
Kevin Caton	1984
Ben Colreavy	2010
Stephen Coniglio	2010
Ken Cooper *	1962, 63
Frank Copeman	1962, 63
Alan Cransberg	1982, 83
Shaun Davey	1990
Jeff Davidson	1982
Ryan Davis	2010
Graham Devitt *	1962, 63
Peter Downey	1963
Maurie Drennan *	1962
Stephen Eaton	1990
Ross Fitzgerald	1982
Jon Fogarty	1982, 83, 84
Henry Fullgrabe	1962
Len Gandini	1990
Tim Geappen	2010
Eric Gorman	1962, 63
Paul Gow	1990
Mick Grasso	1990
Brian Gray *	1961, 62, 63

PLAYER	YEAR
Ashley Hansen	2010
Kim Hetherington	1990
Clayton Hinkley	2010
Peter Hodyl	1990
Andy Holmes	1990
Don Holmes	1982, 83, 84, 90
Brent Hutton	1984, 90
Graham Jetta	2010
Mick Johns	1984
Lindsay Johnston	1961
Max Kelleher	1961
Peter Kenny	1982, 83
Barry Kimberley	1983, 84
Andrew Krakouer	2010
Don Langsford	1982, 83, 84, 90
Joe Lawson	1961, 62, 63
Cyril Litterick *	1961, 62, 63
John Mack	1961
Ken Marshall	1984
Colin Maynard	1961, 62, 63
Robin McVee	1963
Graham Melrose	1982
Todd Menegola	1990
Tom Mullooly	1982, 84
Keith Narkle	1982, 83, 84
Phil Narkle	1982, 83, 90
Gerard Neesham	1983, 84
Tony Nesbit *	1961, 62, 63
Craig Noble *	1961, 62, 63
Stan Nowotny	1982, 83
David Ogg	1990
Gavin Outridge	1984
Geoff Passeri	1990
Clancee Pearce	2010

PLAYER	YEAR
Danny Penny	1990
Murray Rance	1982, 83, 84
Shane Renfree	1984
Brendon Retzlaff	1990
Mike Richardson	1982
Paul Richardson	2010
Steve Richardson	1984
Matt Riggio	2010
Tom Roach	2010
Josh Roberts	2010
Brett Robinson	2010
Tony Sangalli *	1961
Peter Sartori	1983, 84
Brad Shine	1982, 83, 84
Allan Sidebottom	1982
Dave Sidebottom *	1963
Justin Simpson	2010
Bill Skwirowski	1982, 83, 84
Keith Slater	1961, 62, 63
Michael Smith	1983
Tony Solin	1982, 83, 84
Lane Spaanderman	2010
Matt Spencer	2010
Shane Strempel	1990
Dave Thompson	1961
John Turnbull	1961, 62, 63
Wayde Twomey	2010
Bill Walker	1961, 62, 63
Greg Walker	1990
Michael Walters	2010
Peter Ware	1983
Keith Watt	1961, 62, 63
Brett Wolfenden	2010

* DECEASED

It didn't take long for Frank Anderson to make his mark in black and white history, taking out the coveted Swan Medal by 24 votes (120 votes overall) in just his second season with the club, at Mandoon Estate on Friday night.

Making the decision to cross to WA for season 2020, just prior to the pandemic hitting and locking down Victoria, proved to be the wisest move for Frank both on and off the field, with his leadership qualities helping his side return to finals once more.

After a top five finish in last season's Swan Medal count, Frank took his game to another level in season 2021, averaging more than 25 disposals and 6 tackles a game, received best on ground votes in 12 of his 17 games played, was named in the 2021 WAFL Team of the Year and was the highest finishing Swan in this season's Sandover Medal Count.

"It's extremely humbling" he said. "There have been some really great players who have represented the club and won this award, and I don't feel I'm quite at their level yet."

"I really did not expect to win it and am very grateful for all the support I've been given this season."

Frank claimed the top honour ahead of last season's runner-up and fellow midfielder, Sam Fisher (96 votes), and key defender Brandon Erceg (93 votes). Jesse Turner (70 votes) and new recruit Chris Jones (65 votes) rounded out the top five.

Jesse Palmer claimed the Ted Holdsworth Memorial Award as the leading goal kicker for the club, averaging over a goal a game to kick 35.27 for the season. Exciting on the ground and in the air, Palmer quickly became one of the dangerous forwards throughout the competition.

After a breakout debut season in last years shortened games format, Brayden Spackman continued to show why he is becoming an important part of the Swans backline, awarded with the RA Newbey Memorial Award as Rookie of the Year.

"The backline guys have been really good mentors to me" he said. "I look up to them and to be able to play alongside them is an honour."

Kay McCarthy received the Best Club Person Award for 2021. Her tireless work over many years of helping with the club's team management, trainers and Past Players and Official Association was recognised by Club President Peter Hodyl, while club stalwart, Jim Dougan, was the winner of the Joe Pearce Courage Memorial Award after taking the challenge of adversity over the past 12 months head on.

Nelson Waite was the recipient of the WAFL Community Player of the Year Award, while club veteran Matt Riggio received the Jack Hickling Memorial Award, voted as the most outstanding player on and off the field by the Swans WAFL support staff.

Jesse Turner was recognised for reaching his 100-game milestone this season, while club legend Tony Notte joined an elite group of Swans players, becoming just the sixth black duck to play over 250 games for the club, to now sit third highest overall behind Bill Walker (305 games) and Stan Nowotny (278 games) with 264 total games to his name.

"It's a massive achievement and I honestly never thought I would get to play in this many games" he said. "The goal is to win the flag which is why I'll be staying on again next season."

The count was much closer in the race for the fairest and

best in the Reserves, with just 6 votes separating the top 3 winners. Sideris held the count late to secure the number one honour with 76 votes. Ireland (71 votes) and Ralph (70 votes) finished second and third respectively, with Callum Garcia (58 votes) and Mitchell Bain (50 votes) rounding out the top five.

"It feels good and I didn't expect it at all" he said. "I pride myself on consistency, even if I'm not having the best game and to see the effort pay off is really rewarding."

For the Colts, the night belonged to Max Chipper (157 votes) which saw him poll votes in almost every round he played in. Averaging 28.9 disposals, 5.9 marks and 2.5 tackles a game, Max showed that not only could he accumulate a lot of the ball at a consistent level, he could also kick goals when his team needed it. He was also named in the WA State U19's squad and received the 2021 WAFL Colts Coaches Award as voted on by the nine Colts Coaches. He finished ahead of Ben Howlett (99 votes) and Bryce Watson (84 votes).

"Receiving this award is a credit to the coaches and all the boys I played with this year" he said. "Seeing the team success on the field this season was awesome."

Chipper, Watson, Cian Ehlers, Lawson Humphries, Darcy Jones and Tyrell Metcalf were named in the Simply Energy Colts Team of the Year while Brayden Fawcett was presented with the Colts Encouragement Award.

League Award Winners Swan Medallist (Fairest and Best): Frank Anderson

Norm Thomas Memorial Award (Runner-Up): Sam Fisher
Mrs N Innes Memorial Award (Third Place): Brandon Erceg
Jack Hickling Memorial Award (Most Outstanding Player On and Off the Field): Matt Riggio.

RA Newbey Memorial Award (Rookie of the Year): Brayden Spackman
Ted Holdsworth Memorial Award (Leading Goal Kicker): Jesse Palmer

Reserves Award Winners FA Bonney Sweetapple Memorial Award (Fairest and Best): Jacob Sideris
DC Goddard Memorial Award (Runner-Up): Nathan Ireland
Lew Armstrong Memorial Award (Third Place): Dylan Ralph.

Colts Award Winners EJ McManus Award (Fairest and Best): Max Chipper
Judy Sarich Memorial Award (Runner-Up): Ben Howlett
Cooper Brothers Award (Third Place): Bryce Watson
Colts Encouragement Award: Brayden Fawcett

WAFL Colts Coaches Award: Max Chipper

Other Award Winners

Best Club Person: Kay McCarthy

Joe Pearce Courage Memorial Award: Jim Dougan

WAFL Swans Community Person of the Year: Nelson Waite

Milestones

100 Games: Jesse Turner (#101 games)

250 Games: Tony Notte (#264 games)

Retired Players

Matt Riggio (#218 games) & Alex Howard (#174 games)

League Debutants

Jesse Palmer, Chris Jones, Jake Dugan, Greg Ottaviano & Jehb O'Donoghue

WAFL League Team of the Year

Frank Anderson, Brandon Erceg, Jesse Turner

WAFL Colts Team of the Year

Max Chipper, Bryce Watson, Cian Ehlers, Lawson Humphries, Darcy Jones & Tyrell Metcalf

State U19's Representatives

Rhett Bazzo, Max Chipper & Bryce Watson

Written by Matthew Ogg.

**Past Players & Officials Association Inc
1-11-2020 to 31-10-2021 A.G.M. report**

Congratulations to our League side who finished in fifth spot but lost the elimination final. To our Reserves who also had a great year, but unfortunately missed out on playing in the Grand Final. To our Colts who had a very successful season finishing top of the table and proceeding through to win the premiership. Earlier in the year the Women's League side played off in the Grand Final but went down to Peel. Overall, a great effort by all concerned and sets the platform for Season 2022.

Club Awards & Financial Support

Congratulations Frank Anderson on winning the Swan medal - \$2000 (Life Members Assoc)
Sam Fisher on winning the Norm Thomas Memorial Award as R/up to the Swan Medal - \$500.
Brandon Erceg on winning the Mrs Norma Innes Memorial Award - \$300.
Brayden Spackman R A Newby Memorial Award SDFC Rookie of the year - \$200.
Jacob Sideris F.A. (Bonney) Sweetapple Award Reserves Fairest and Best - \$200.
Women's Grand Final Awards - \$350.
Colts Grand final and Landmark Awards - \$300.
Under 19s State Boys Representatives - \$450.
Under 17s State Boys Representatives - \$300.
Colts Match Day Awards - \$400 Home Games.
Reserves Match Day Awards - \$400 Home Games. - Total \$3,400.

Other Financial Support

In addition to the financial support to football the, Association was able to assist the club with:

- Window Cleaning - \$700.
- Merchandise Store Patio - \$4000.
- Audio Visual System PP&OA Room - \$3615.
- TV Members Bar - \$1677.
- M.R.T. minor maintenance - \$332. - Total \$10,324.

Colts - Half Time Morning Teas

Morning teas were once again well supported by the parents and friends of our colt's boys as well as visiting parents of the opposition.

Thanks to our Ladies Kathy Rowe, Judy Holmes, Eliza and Tim Outred, Kay McCarthy and daughter Ella, Julie Staniforth and June Payne.

Thanks to President Peter Hodyl and Director Andy Holmes for addressing the parents throughout the season during the halftime breaks.

Halftime League Fraternization

The halftime fraternizations were again very successful. Thanks to Agnes Preedy and Kay McCarthy who supplied the catering for all home games.

Thanks again to all who generously donated the liquid refreshments,

Merv Hansen and Arthur Thornton Luncheons

These events were well attended. A couple of raffles and wheel money spins proved fruitful for the recipients.

Thanks to Allan Jeff and Phil Pitchers for donation of Mrs. Mac's pies, also to the generous drink's donors and our major sponsor this year, Norm Brewer (Chidlow's Tavern) & Astute Security, also John Komorowski.

Thanks to Peter Hodyl for addressing the Luncheons & giving our members the up to date news of our club.

**M.R.T.**

To the M.R.T, Bruce Lauder, Keith Michaelson, Marcel Weggelaar, John Komorowski, Alan Jones Bruce Perich, Barry Main & John Rowe, thanks for their time and effort in attending to minor Club Maintenance.

Our usual sprucing up of the club prior to the start of the season, and continued maintenance as required.

HOME GAME GATE RAFFLES

The raffles again raised funds during the season in support of the club's youth development. Thanks to Norm Kirkup and Marcel Weggelaar for heading this up and also to our members who responded to Norm to sell tickets on nominated days throughout the season.

Also, to Tony Myles & Boris Pavicevic for the support of their families to sell tickets on our Pie and Chip days.

Vale

We mourn their passing during the year. Phil York, Peter Lynch (HLM), and Graeme Maynard.

The Association extends condolences and deepest sympathy to the respective families.

In closing I thank my committee for their support over the past year.

Special thanks to the Club Operations Manager Ross Liepold for his support along with Bar Manager George Stamenich,

Thanks also to Jeff Dennis (CEO) the Office Staff, Jenny McBride (retired) and Jessica (resigned) & Joely for their cooperation over the past year.

With the festive season nearing please take it easy as we want to see you all again in season 2022.

John Rowe

President, Swan Districts Past Players & Officials Association "INC".

MERIT AWARD

FOR TEN YEARS OF SERVICE TO THE CLUB
(DOES NOT INCLUDE LIFE MEMBERS)

NAME	YEAR
David Abbott	2004
Graham Acott	1985
Len Aubrey *	1968
Peter Bacon	2012
Steve Banfield	2011
George Baynes *	1962
Brendan Bettridge *	1987
Ed Blackaby	1989
George Bond *	1985
Jim Boyd	1976
Tony Brnich *	1985
Syd Brown *	1977
William Burns *	1977
Tom Cameron *	1976
Robert Campbell	1994
Daryl Chester	1986
Reg Connors	2020
Les Cooper	1980
Charles Coote *	2003
Gill Corcoran	2018
Gary Cox	2001
Greg Cox *	1994
Darryl Crotty	2018
Harry Davey *	1988
Ian Doig *	1975
Sean Doody	2015
Bruce Douglas *	1988
Mrs. Marjorie Dowell	1989
Alan Drinkwater *	2002
Joe Eaton *	1984
David Etheridge *	2000
Bob Falkingham *	1976
Mrs. Dawn Franzinelli *	1986
Ken Guest	1987
Des Hardiman	2015
Greg Harding	2020
Andrew Hayes	2001
David Hewitt	2006
Graeme Higgins	2014
Mrs. June Higgins	1992
Ron Hoy *	1993
Albert Hunt *	1974
Jim Hunter *	1986
Peter Huntley *	1976
Phil Jennings *	1976
Roy Jewell	2011
Percy Johnson	2015
Ian Jones	2007
Dave Kenyon	1985
Stewart Kestel	2001
Max Kiernan	1982
John Komorowski	2014
John Laurito	2020
Ralph Latham *	1976
Charlie Liddell *	1987
Lloyd Lockhart	2020
Allan Lockyer *	1994
Ron Lorimer *	1991
Gary Lovelock	1999
Ken Mansom *	1989
Ted Martin	1999
Jack McCabe *	1974
John McCue	1987
Gary McDonald	2006
Tonya McGlew	2020
Keith Michaelson	2015
Bill Mills *	1986
Gordon Minchin *	1970
William Morris *	1978
Mrs. Anna Morrison *	1974
Alan Morton	2014
Mrs. Bernice Morton *	1985
Ernie Morton *	1983
Brian Negus	2016
Don O'Brien *	1987
Jim O'Connell *	2000
Robert O'Connell	1962
Graham O'Donnell	2020
John O'Neil	1971
Ron Pascoe *	1986
Rod Perry	2010

NAME	YEAR
Mrs. Marj Pervan *	1999
Allan Raynor	1995
Ron Reid	1993
Robert Reynolds	1985
Ray Reynolds *	1992
Mrs. Joy Ripp *	1974
Bill Roseveare	1987
Pat Scott *	1967
Gary Seaton	2020
Mal Sibley	2011
Tom Stannage *	1982
Emily Stott	2018
Jim Sutherland *	1970
Carmel Tassone	2010
Mrs. Eva Taylor *	1982

NAME	YEAR
Ross Taylor	1995
Mrs. L. Templeman *	1985
Cedric Turner	1981
Mrs. Doreen Udy	1985
Adrian Van den Avoort *	2001
George Van der Meulen	2016
Bronwyn Walker	2007
Ray Warburton *	1976
Robin Warnock	1967
Maurice Wellstead *	1989
Russell Wholagan	2020
Kim Rutherford	2021

* DECEASED

STATE REPRESENTATIVES

PLAYER	YEAR	GAMES
Tallan Ames	2006, 11, 13	3
Brady Anderson	2003	1
Duggan Anderson	1946, 48, 50, 52	6
Harold Andrews	1939, 47	4
Vic Ashworth	1946, 50-51	6
Ken Bagley	1961-66	16
Leon Baker	1984-86	6
Jason Ball	1992, 96, 98	3
E.A. (Tim) Barker	1953-54, 56	5
Simon Beasley	1980-82, 85	4
Bob Beecroft	1972, 74-75, 78-79	8
Shane Beros	2003-06	4
Ron Boucher	1980, 83	2
Leigh Brenton	1984	1
Michael Broadbridge	1993	1
Wally Brown	1959, 61	3
Haydn Bunton Jnr.	1961-64	11
Craig Callaghan	1997-98	2
Dennis Carrick	1955	1
Fred Castledine	1961-64	5
Kevin Caton	1985, 92	2
Michael Clark	1996	1
John Clarkson	1993, 97	2
Ian Cooper	1970-71	4
Kenneth Cooper	1964	1
Joe Cormack	1988, 90	3
Greg Cox	1955	4
Scott Cummings	1996-98	3
Craig DeCorsey	2003	1
Jim Ditchburn	1938	5
Travis Edmonds	1992-94, 97, 2001	4
Sam Fisher	2021	1
Jon Fogarty	1984-85	2
Hugh Forbes	1934	1
Corey Gault	2018, 19, 21	3
Tim Geappen	2011, 13	2
Maxwell George	1974-75	3
Eric Gorman	1962	1
Gary Gray	1961	1
Clint Hampson	2002	1
George Hampson	2019	1
Kyle Hams	2012-13	2
Ashley Hansen	2011	1
Mick Hastie	1992	1
Kim Hetherington	1987	1
Peter Hodyl	1990-91	2
Craig Holden	1981, 84-85, 87	4
Ted Holdsworth	1938, 46	3
Don Holmes	1984	1
Brent Hutton	1987	1
Graham Jetta	2011-12	2
Percy Johnson	1959	1
Peter Kenny	1982	1
Andrew Krakouer	2010	1
George Krepp	1935-38	9
Adam Lange	2004-05, 07	3
Don Langsford	1983-85	5
Ralph Latham	1947, 49	3
Joe Lawson	1959	1

PLAYER	YEAR	GAMES
Cyril Litterick	1961, 66	4
Chris Maguire	2006	1
Peter Manning	1965, 68-70, 74	12
Colin Maynard	1962, 64-65	6
Gary McDonald	1975	1
Todd Menagola	1994	1
David Morgan	1996-97	2
Harry (Lal) Mosey	1938	2
Tom Mullooly	1973	1
Jack Murray	1937-39, 47	9
Keith Narkle	1977-79	3
Phil Narkle	1980, 82-83, 86-87	5
Gerard Neesham	1980-81	3
Tony Nesbit	1963-65	8
Tony Notte	2014-19	6
Stan Nowotny	1974-76, 78-80	7
John O'Neil	1971	2
Rod O'Neill	1997	1
Stephen O'Reilly	1992, 95-96, 98	4
David Ogg	1990	1
Mark Olsen	1977	1
Rhys Palmer	2018	1
Geoff Passeri	1991-92	2
Joe Pearce	1950	2
Chris Peel	1995-97	3
Geoff Rakich	1953	3
Murray Rance	1983-85, 87-89	7
Brendan Retzlaff	1990-91, 93-94	4
Michael Richardson	1980-85, 88, 92	10
Stephen Richardson	1985	1
Matt Riggio	2012, 2016	2
Tom Roach	2010-11	2
Josh Roberts	2007, 10, 12	3
Brett Robinson	2008-09	2
Peter Sartori	1986	2
Allan Sidebottom	1985	1
Garry Sidebottom	1974-80, 83-85	15
Wally Sidebottom Snr.	1952	2
Justin Simpson	2015	1
Syd Sinclair	1938-39	8
Bill Skwirowski	1985	1
Keith Slater	1956-57, 60-64, 67	15
Michael Smith	1980	2
Nathan Smith	1997	1
David Snow	1996	1
Anthony Solin	1983	2
Frank Sparrow	1953, 55	6
Tom Stannage	1965	1
Shane Stempel	1990	1
Darryl Sutton	1981	1
John Turnbull	1961-62, 64, 68-69	10
Wayde Twomey	2013	1
Kirk Ugle	2015, 17	2
Bill Walker	1962-70, 73	21
Peter Ware	1984	1
Ian Williams	1980	1
Brett Wolfenden	2009	1
Andrew Zilko	1938	4

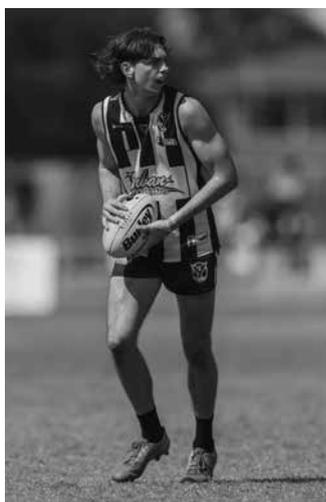
WAFL DRAFTEE HONOUR BOARD

YEAR	PLAYER	CLUB
1987	Don Holmes	West Coast
	Don Langsford	West Coast
	Phil Narkle	St. Kilda, West Coast
1988	Murray Rance	Footscray, West Coast
	Brent Hutton	West Coast
	Troy Ugle	West Coast
1989	Joe Cormack	West Coast, Fitzroy
	Kevin Caton	West Coast, Fitzroy, Brisbane
	Greg Jones	St. Kilda, Western Bulldogs
1990	Paul Gow	Footscray, West Coast
	David Ogg	Brisbane, West Coast
	Todd Menegola	Richmond, Fremantle
1991	Brendon Retzlaff	Collingwood, Brisbane, West Coast
	Shane Stempel	Brisbane, Essendon
	Steven Handley	Geelong
1992	Stephen O'Reilly	Geelong, Fremantle, Carlton
	Todd Hawes	Richmond
	Travis Edmonds	Hawthorn, West Coast
1993	Jason Ball	West Coast, Sydney
	Scott Cummings	Essendon, Port Adelaide, West Coast, Collingwood
	Chris Peel	Carlton
1994	Travis Edmonds	Fremantle
	Jonson Clifton	West Coast
	Michael Brown	Fremantle
1995	Michael Clark	Fremantle, Collingwood
	Dwayne Griffin	Collingwood
	Beau McDonald	Brisbane
1996	Garth Taylor	Fremantle, Richmond
	Andrew Embley	West Coast
	Brett Johnson	Hawthorn, Carlton
1997	Adam Hunter	West Coast
	Matthew Spencer	Geelong
	Michael Embley	West Coast
2003	Luke Blackwell	Carlton
	Travis Casserly	Richmond
	Alex Rance	Richmond
2004	Tony Notte	West Coast
	Dennis Armfield	Carlton
	Luke Pratt	Fremantle
2005	Luke Miles	St. Kilda
	David Ellard	Carlton
	Nicholas Naitanui	West Coast
2006	Chris Yarran	Carlton
	Jamie Bennell	Melbourne, West Coast
	Todd Banfield	Brisbane
2007	Jarrad Blight	Collingwood
	Neville Jetta	Melbourne
	Michael Walters	Fremantle
2008	Jeff Garlett	Carlton, Melbourne
	Clancee Pearce ^	Fremantle
	Lewis Jetta	Sydney, West Coast
2009	Wayde Twomey	Carlton
	Kirk Ugle	Collingwood
	Stephen Coniglio	Greater Western Sydney
2010	Murray Newman	West Coast
	Corey Gault	Collingwood
	Clancee Pearce ^^	Fremantle
2011	Rory Lobb	Greater Western Sydney, Fremantle
	Dayle Garlett	Hawthorn
	Charlie Cameron ^	Adelaide
2012	Blaine Boekhurst	Carlton
	Connor Blakely	Fremantle
	Ethan Hughes	Fremantle
2013	Nathan Broad	Richmond
	Yestin Eades	Essendon
	Ryan Davis ^	Gold Coast
2014	Jessie Glass-McCasker ^	Carlton
	Bradley Lynch ^	Western Bulldogs
	Griffin Logue	Fremantle
2015	Sam Taylor	Greater Western Sydney
	Jarrod Cameron	West Coast
	Harry Edwards ^	West Coast
2016	Tobe Watson ^	Fremantle
	Riley Garcia	Western Bulldogs
	Jake Pasini ^	Port Adelaide
2017	Denver Grainger-Barras	Hawthorn
	Zane Trew ^	West Coast
	Rhett Bazzo	West Coast

^ ROOKIE LISTED ^^ ELEVATED ROOKIE

WAFLW DRAFTEE HONOUR BOARD

YEAR	PLAYER	CLUB
2016	Chelsea Randall	Adelaide
	Kellie Gibson	Adelaide
	Kara Donnellan	Fremantle
	Kirby Bentley	Fremantle
	Ebony Antonio	Fremantle
	Ashley Sharp	Fremantle
	Stacey Barr	Fremantle
	Taylah Angel	Fremantle
	Stephanie Cain	Fremantle
	Akec Makur Chout	Fremantle
	Taryn Priestly	Fremantle
	Gemma Houghton	Fremantle
	Emily Bonser	Fremantle
2017	Jacinda Barclay	Greater Western Sydney
	Emily McGuire	Fremantle
	Alicia Janz	Fremantle
	Tayla McAuliffe	Fremantle
	Ashleigh Brazill	Collingwood
2018	Rheanne Lugg	Adelaide
	Georgia Nanscawen	North Melbourne
	Angelique Stannett	Fremantle
	Mikayla Bowen	West Coast
	Imahra Cameron	West Coast
2019	Mim Strom	Fremantle
	Emma O'Driscoll	Fremantle
	Bianca Webb	Fremantle
2020	Shanae Davison	West Coast
	Mikayla Morrison	Fremantle
2021	Sarah Wielstra	Fremantle
	Dana East	Fremantle
	Sarah Lakay	West Coast



Life Members A.G.M. Report 2021

2021 season was a much better season with all teams finishing in the finals, the League and Reserves unfortunately were eliminated in the semi's, and the Colts were more successful making the Grand Final and becoming 2021 Premiers, with Bailey Jenkins winning the best on ground medal.

New Life Members

At the last Swan's AGM, Life membership was awarded to the following members of our club Brian Dawson and Ted Martin who both over many years served our club in numerous positions.

The Life Members Lunch

was combined with the President's pre-game lunch held on the 3rd April. Thanks to club President Peter Hodyl & CEO Jeff Dennis for making it possible. The lunch was well attended and appreciated.

Hall of Fame

This was held on the 8th May 2021, with John Cooper being elevated to Immortal status. Other inductees into the H.O.L. were Joel Cornelius, Dave Sidebottom, Colin Maynard, Bob Beecroft, John Turnbull and Syd Sinclair. They are all on the Hall of Fame wall in the main function room of the club and we give special thanks to the Past Players & Officials Association Inc for funding the project and to John Komorowski for his design work and also Angelo at Annalice framing.



Swan Medalist

This year's medalist was Frank Anderson and he received the Life Member's cheque for \$2,000 at the medal count held at, Mandon Estate. Congratulations to all other winners on the night.

Vale

The Association extends condolences to the families of our life members who passed away during the current year Kath Mills, Terry Moses, Peter Lynch and Graeme Maynard. Please accept our deepest sympathy.

In closing, to my committee thanks for your support and in particular my secretary Kathy Rowe.

See you all in 2022

John Rowe
President

SWAN DISTRICTS LIFE MEMBERS

MEMBER	YEAR
Charlie Wicks *	1934
Tom Nielsen *	1935
Richard McDonald *	1936
Dr. Eric Kyle *	1937
Fritz Lange *	1938
JF (Eric) Jenner *	1939
Edward Byrne *	1940
George Roberts *	1941
Dr. Ben Buttsworth *	1942
Lal Mosey *	1942
Ernie Reilly *	1943
Wally Counsel *	1944
Ted Holdsworth *	1945
Jack Hollis *	1946
Jack Murray *	1947
Frank Hatton *	1948
Robert Bryant *	1949
Mrs. Norma Innes *	1950
Len Lowry *	1951
Norm Jones *	1952
Charlie Carter *	1953
Tom Moiler *	1954
Duggan Anderson *	1955
Dr. Bob Bladen *	1956
Tim Barker *	1957
Ron Newbey *	1958
Pat Mountain *	1959
Stan Moses *	1960
Percy Bright *	1961
John Batten *	1962
Brian Gray *	1963
Phillip Stephenson *	1964
Joe Lawson *	1965
Ernie Lawrence * +	1965
Norm Baty *	1966
Mick Cooper *	1967
George Jeffery * +	1967
Tom Beardman * +	1968
Tony Nesbit *	1968
George Ripp *	1968
John Cooper *	1969
Ray Ferris *	1970
Ken Bagley *	1971
Peter Lynch *	1971
Colin Maynard *	1972
John Turnbull *	1972
Keith Slater *	1973
Tony Morrison *	1974
Albert Robbins *	1975
Peter Manning *	1976

MEMBER	YEAR
Mrs. Terry Moses *	1976
Robert Hamilton *	1977
William Walker *	1977
Dr. Ron Seman *	1978
Fred Sweetapple *	1978
William Holloway *	1979
Graeme Maynard *	1979
Dennis Carrick *	1980
Fred Castledine *	1980
Eric Gorman *	1980
Cyril Litterick *	1980
Robert Lowry *	1980
Jack Pauly *	1980
Steve Gillespie *	1981
Don Goddard *	1981
Len Turner *	1981
Lew Armstrong *	1982
Wally Bagley *	1982
Ron Boucher *	1983
William Cocks *	1983
Tom Mullooly *	1983
Keith Narkle *	1983
Stan Nowotny *	1983
Tom Rowlands *	1983
Ron Jose *	1984
Robert Manning *	1984
Rod Sergeant *	1984
Jack Hickling *	1985
Lindsay Johnston *	1985
Don Langsford *	1985
Ray McMahon *	1985
Ron Payne *	1985
Bill Skwirowski *	1985
Jim Roberts *	1986
Joe Sarich *	1986
Jim Taylor *	1986
John Todd *	1987
Lance Bell *	1988
Wally Noonan *	1988
Jim Craig *	1989
Donald Holmes *	1989
David Sidebottom *	1989
Robin McVee *	1990
Mrs. Mabel Spashett *	1990
Brent Hutton *	1991
Vic Jeffery *	1991
Rupe Maynard *	1991
Phillip Narkle *	1991
Merv Hansen *	1992
Mrs. Thetis Woods *	1992

MEMBER	YEAR
Brian Close *	1993
John Farris *	1993
Dr. Peter Miller *	1993
Steve Thistleton *	1993
Alan Gosling *	1994
Bruce Lauder *	1994
Mrs. Jean Lynch *	1994
Alec Abbott *	1995
Steve Bazzo *	1995
Mrs. Joan McMahon *	1995
Geoff Passeri *	1995
Kevin Knighton *	1996
Mrs. Kath Mills *	1996
Alan Rumjantsev *	1996
Mrs. Ellen Rumjantsev *	1996
Ian Wedd *	1996
John Johnston *	1996
Peter Mahoney *	1997
Wayne Taylor *	1997
Mrs. Peg Gobby *	1997
Haydn Bunton Jr. *	1998
Travis Edmonds *	1998
Ian Foss *	1998
Bob Harcourt *	1998
Mrs. Valda Smith *	1998
Ian Stewart *	1998
Norm Davis *	1999
Mrs. Joan Hansen *	1999
Troy Ugle *	1999
Ron Williams *	1999
Ken Ball *	2000
Bob Beecroft *	2000
David Lovatt *	2000
Murray Rance *	2000
Michael Richardson *	2000
Garry Sidebottom *	2000
Don Smith *	2000
Neville Bassett *	2001
Mrs. Maureen Campbell *	2001
John Rowe *	2001
Terry Hall *	2002
Chris Peel *	2002
Joel Cornelius *	2003
Mrs. Edie Dawson *	2003
Ron Preedy *	2003
Milton Tanner *	2003
Alan Hickling *	2004
Mrs. Kathy Rowe *	2004
Les Bowen *	2005
Jim Watterston *	2005

MEMBER	YEAR
Shane Beros *	2006
Joe Pearce *	2006
Leith Putland *	2006
Brad Willey *	2006
Wes Kestel *	2007
Mark Piani *	2007
Ljubo (George) Staminich *	2007
Bob Hutchinson *	2008
Brian Haley *	2008
Andy Yukich *	2008
Jim Byrne *	2009
Andrew Holmes *	2009
Herb Smith *	2009
John McKibben *	2010
Shirley Digby *	2010
Joyce Allen *	2010
Joshua Roberts *	2011
Tallan Ames *	2011
Jim Dougan *	2012
Rod Greene *	2012
David Holmes *	2012
Faye Stemp *	2012
Kevin Gartrell *	2013
Greg Walker *	2013
Wally Brown *	2014
Peter Kelly *	2015
Lindsay Armstrong *	2015
Paul McCarthy *	2015
Tim Geappen *	2016
Tony Notte *	2016
Dr. Anthony Sciberras *	2016
Justin Simpson *	2017
Agnes Preedy *	2017
Judy Holmes *	2017
Jenny Kynaston *	2017
Matt Riggio *	2018
Nicole Graves *	2018
Fiona Boucher *	2018
Tracey Schischka *	2018
Marcel Weggelaar *	2019
Jodie Eaton *	2019
Peter Snow *	2019
Lauren Osborne *	2019
Alex Howard *	2020
Ian Bardwell *	2020
Edward (Ted) Martin *	2021
Brian Dawson *	2021

* DECEASED + MEMBER'S CLUB

The Directors present their report, together with the financial statements, of Swan Districts Football Club (Inc) ('the Club') for the year ended 31 October 2021.

DIRECTORS

The following persons were directors of Swan Districts Football Club (Inc) during the whole of the financial year and up to the date of this report, unless otherwise stated:

Roanna Edwards

Des Hardiman

Matt Hewitson (resigned 11 January 2021)

Peter Hodyl

Andrew Holmes

Brendan Lobo (appointed 18 February 2021, resigned 31 October 2021)

Joanne Taylor

Brendan Valentine (appointed 1 November 2021)

Ian Westmore

PRINCIPAL ACTIVITIES

During the financial year the principal continuing activities of Swan Districts Football Club (Inc) were the promotion and provision of Australian Rules Football

and community programs within the Swan Districts Football Club (Inc) district and zones.

Grant funding, sponsorship revenue and other fundraising activities have been critical in providing much needed cash to effectively achieve the objectives of Swan District Football Club (Inc).

SIGNIFICANT CHANGES

No significant change in the nature of these activities occurred during the year.

OPERATING RESULT

The surplus for the year amounted to \$229,746 (2020: \$902,794).



Peter Hodyl
President

18 January 2022 Perth



Des Hardiman JP FIPA
Treasurer



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**STATEMENT OF PROFIT OR LOSS AND OTHER
COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 OCTOBER 2021**

REVENUE	NOTE	2021 \$	2020 \$
Administration	20	810,283	1,697,264
Commercial Operations	21	472,793	314,585
Marketing and Business Development	22	640,275	457,659
Facility		52,759	198,100
Football Operations	23	202,493	85,254
Talent		360,193	76,631
Community Programs	24	1,816,936	2,780,814
Interest Received		1,076	2,367
Fair value adjustment of financial assets		33	(250)
		4,356,841	5,612,424

EXPENSES	NOTE	2021 \$	2020 \$
Administration	25	(468,949)	(463,004)
Commercial Operations	21 & 26	(299,516)	(217,322)
Marketing and Business Development	27	(352,089)	(244,639)
Facility	28	(197,103)	(205,511)
Football Operations	29	(710,744)	(656,499)
Talent		(324,935)	(94,351)
Community Programs	30	(1,663,689)	(2,696,696)
Depreciation/Amortisation		(110,070)	(131,608)
		(4,127,095)	(4,709,630)

Surplus		229,746	902,794
Other comprehensive income for the year		-	-
Total comprehensive income / (loss) for the year attributable to the members of Swan Districts Football Club (Inc)		229,746	902,794

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

**STATEMENT OF FINANCIAL POSITION AS AT 31
OCTOBER 2021**
ASSETS

CURRENT ASSETS	NOTE	2021 \$	2020 \$
Cash and cash equivalents	4	1,447,164	1,576,455
Trade and other receivables	5	175,299	22,849
Inventories	6	30,938	33,086
Prepayments		12,833	85,703
Financial assets	7	267	233
Total current assets		1,666,501	1,718,326

NON-CURRENT ASSETS	NOTE	2020 \$	2019 \$
Property, plant and equipment	8	580,159	669,278
Investment in joint venture	9	75	21,837
Right-of-use assets	10	-	33,790
Total non-current assets		580,234	724,905

Total assets		2,246,735	2,443,231
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LIABILITIES

CURRENT LIABILITIES	NOTE	2020 \$	2019 \$
Trade and other payables	11	173,184	178,365
Employee benefits provisions	12	111,658	131,273
Other liabilities	13	261,897	630,983
Lease Liabilities	14	-	31,437
Total current liabilities		546,739	972,058

NON-CURRENT LIABILITIES	NOTE	2020 \$	2019 \$
Lease Liabilities	14	-	923
Total non-current liabilities		-	923

Total liabilities		546,739	972,981
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Net assets		1,699,996	1,470,250
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EQUITY	NOTE	2020 \$	2019 \$
Retained surplus	15	1,699,996	1,470,250
Total equity		1,699,996	1,470,250

The above statement of financial position should be read in conjunction with the accompanying notes

GENERAL INFORMATION

The financial statements cover Swan Districts Football Club (Inc) as an individual entity. The financial statements are presented in Australian dollars, which is Swan Districts Football Club (Inc)'s functional and presentation currency.

Swan Districts Football Club (Inc) is a not-for-profit incorporated association.

The financial statements were authorised for issue on 18 January 2022.

**STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 OCTOBER 2021**

		RETAINED SURPLUS \$	TOTAL EQUITY \$
Balance at 1 November 2019		567,456	567,456
Surplus for the year		902,794	902,794
Other comprehensive income for the year		-	-
Total comprehensive income for the year		902,794	902,794
Balance at 31 October 2020	15	1,470,250	1,470,250

		RETAINED SURPLUS \$	TOTAL EQUITY \$
Balance at 1 November 2020		1,470,250	1,470,250
Surplus for the year		229,746	229,746
Other comprehensive income for the year		-	-
Total comprehensive income for the year		229,746	229,746
Balance at 31 October 2021	15	1,699,996	1,699,996

The above statement of changes in equity should be read in conjunction with the accompanying notes

**STATEMENT OF CASH FLOWS FOR THE YEAR
ENDED 31 OCTOBER 2021**

CASH FLOWS FROM OPERATING ACTIVITIES	2021 \$	2020 \$
Receipts from customers	3,855,958	5,117,901
Receipts from Government Subsidies	-	643,500
Payments to suppliers and employees	(3,931,583)	(4,610,272)
	(75,625)	1,151,129
Interest received	1,076	2,367
Interest paid	(1)	(16,131)
Interest paid- lease liabilities	(1,430)	(1,890)
Net cash from / (used in) operating activities	(75,980)	1,135,475

CASH FLOWS FROM INVESTING ACTIVITIES	2021 \$	2020 \$
Payments for property, plant and equipment	(20,951)	(311,615)
Net cash from / (used in) investing activities	(20,951)	(311,615)

CASH FLOWS FROM FINANCING ACTIVITIES	2021 \$	2020 \$
Repayment of lease liabilities	(32,360)	(38,621)
Hire purchase repayment	-	(23,623)
Net cash from / (used in) financing activities	(32,360)	(62,244)

	NOTE	2021 \$	2020 \$
Net (decrease)/ increase in cash and cash equivalents		(129,291)	761,616
Cash and cash equivalents at the beginning of the financial year		1,576,455	814,839
Cash and cash equivalents at the end of the financial year	4	1,447,164	1,576,455

The above statement of cash flows should be read in conjunction with the accompanying notes

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

Note 1. Significant accounting policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

New or amended Accounting Standards and Interpretations adopted

Swan Districts Football Club (Inc) has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the Club.

AASB 1060 General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities is operative for financial reporting periods beginning on or after 1 July 2021

Certain for-profit and not for profit entities will be required to prepare general purpose financial statements, rather than special purpose financial statements, to enhance consistency, comparability and transparency of financial reporting.

To reduce the cost of preparing general purpose financial statements while maintaining their usefulness, affected entities will be required to follow the recognition and measurement requirements under Australian Accounting Standards, but may apply the simplified disclosure requirements in AASB 1060. AASB 1060 is the new simplified disclosure standard developed by the AASB based on IFRS for Small and Medium sized Entities.

Basis of preparation

These general-purpose financial statements have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and Interpretations issued by the Australian Accounting Standards Board ('AASB'), the Western Australian legislation, the Associations Incorporation Act 2015, and associated regulations, as appropriate for not-for-profit oriented entities.

Historical cost convention

The financial statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of financial assets and liabilities at fair value through profit or loss, financial assets at fair value through other comprehensive income, investment properties, certain classes of property, plant and equipment and derivative financial instruments.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Club's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

Revenue recognition

Revenue was recognised and measured at the fair value of consideration received or receivable.

From 1 November 2019, revenue is recognised at the transaction price when the Club transfers control of the services to their members and customers. The performance obligations are satisfied when the services have been provided to the customer.

Revenue is recognised for the major activities as follows:

Sales revenue

Events, fundraising and raffles are recognised when received or receivable.

Donations

Donations are recognised as revenue when received.

Grants

Grant revenue is recognised in profit or loss when the Club obtains control of the grant, it is probable that the economic benefits gained from the grant will flow to the Club and the amount of the grant can be measured reliably. If conditions are attached to the grant which must be satisfied before the entity is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied.

When grant revenue is received whereby the Club incurs an obligation to deliver economic value directly back to the contributor, the grant revenue is recognised in the statement of financial position as a liability until the service has been delivered to the contributor; otherwise the grant is recognised as income on receipt.

Interest

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Recruitment Revenue and Expenditure

Transfer fees both received and paid for players are brought to account as income/expenses on an accrual basis upon obtaining a contractual agreement.

Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

Government Subsidies

Income from government COVID-19 subsidies are recognised in profit or loss when the Club obtains control of the subsidies as the criteria for the subsidies are not sufficiently specific to apply AASB 15 and are recognised under AASB 1058.

All revenue is stated net of the amount of goods and services tax.

Income tax

Swan Districts Football Club (Inc) is exempt from paying income tax under the Income Tax Assessment Act 1997.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in Swan Districts Football Club (Inc)'s normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the Swan Districts Football Club (Inc)'s normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

The Club has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

Inventories

Stock on hand is stated at the lower of cost and net realisable value. Cost comprises of purchase and delivery costs, net of rebates and discounts received or receivable.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. For financial assets, this is equivalent to the date that the Club commits itself to either purchase or sell the asset. Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified at 'fair value through profit or loss', in which case transaction costs are recognised as expenses in profit or loss immediately.

Classification and subsequent measurement of financial assets

Financial assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset, unless, an accounting mismatch is being avoided.

Financial assets at fair value through profit or loss

Financial assets not measured at amortised cost or at fair value through other comprehensive income are classified as financial assets at fair value through profit or loss. Typically, such financial assets will be either: (i) held for trading, where they are acquired for the purpose of selling in the short-term with an intention of making a profit, or a derivative; or (ii) designated as such upon initial recognition where permitted. Fair value movements are recognised in profit or loss.

Financial assets at fair value through other comprehensive income

Financial assets at fair value through other comprehensive income include equity investments which the Club intends to hold for the foreseeable future and has irrevocably elected to classify them as such upon initial recognition.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the Club has transferred substantially all the risks and rewards of ownership. When there is no reasonable expectation of recovering part or all a financial asset, its carrying value is written off.

Impairment of financial assets

The Club recognises a loss allowance for expected credit losses on financial assets which are either measured at amortised cost or fair value through other comprehensive income. The measurement of the loss allowance depends upon the Club's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimate. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

For financial assets measured at fair value through other comprehensive income, the loss allowance is recognised within other comprehensive income. In all other cases, the loss allowance is recognised in profit or loss.

Classification and subsequent measurement of financial liabilities

The Club's financial liabilities include trade and other payables.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

Property, plant and equipment

Plant and equipment are stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Leasehold improvements	20 - 25 years
Plant and equipment	2 - 20 years
Motor vehicles	6 - 7 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the Swan Districts Football Club (Inc). Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Impairment of non-financial assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Trade and other payables

These amounts represent liabilities for goods and services provided to the Swan Districts Football Club (Inc) prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Employee benefits

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Defined contribution superannuation expense

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

Fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Goods and Services Tax ('GST') and other similar taxes

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

Note 2. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue, and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Allowance for expected credit losses

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate. These assumptions include recent sales experience and historical collection rates.

Provision for impairment of inventories

The provision for impairment of inventories assessment requires a degree of estimation and judgement. The level of the provision is assessed by taking into account the recent sales experience, the ageing of inventories and other factors that affect inventory obsolescence.

Estimation of useful lives of assets

Swan Districts Football Club (Inc) determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Impairment of non-financial assets other than goodwill and other indefinite life intangible assets

Swan Districts Football Club (Inc) assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to Swan Districts Football Club (Inc) and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Employee benefits provision

As discussed in note 1, the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

NOTE 3: EXPENSES

	2021 \$	2020 \$
Surplus includes the following specific expenses:		
Superannuation expense: Defined contribution superannuation expense	173,324	194,550

NOTE 4: CURRENT ASSETS - CASH AND CASH EQUIVALENTS

	2021 \$	2020 \$
Cash on hand	1,400	2,400
Cash at bank	1,445,764	1,574,055
	1,447,164	1,576,455

NOTE 5: CURRENT ASSETS - TRADE AND OTHER RECEIVABLES

	2021 \$	2020 \$
Trade receivables	171,759	16,409
Other receivables	3,540	6,440
	175,299	22,849

Management have considered the impact of expected credit losses under AASB 9 by determining the value of aged receivables that could potentially have expected credit losses, and then applying an expected credit loss rate to determine the allowance for expected credit losses. Based on management's assessment of the expected credit losses, no allowance for credit losses is required to be recognised as at 31 October 2021 as it is considered immaterial.

NOTE 6: CURRENT ASSETS - INVENTORIES

	2021 \$	2020 \$
Items held for resale - at lower of cost and net realisable value (i)		
- Merchandise	12,285	9,937
- Bar	17,849	20,626
- Canteen	805	2,523
	30,939	33,086

(i) There is no deed of consignment over inventories as at 31 October 2021.

NOTE 7: CURRENT ASSETS - FINANCIAL ASSETS

	2021 \$	2020 \$
Financial assets - at fair value	267	233
	267	233

The fair value of financial assets of \$267 (2020: \$233) has been assessed by reference to ASX published price quotations to determine market value.

Movements in financial assets - at fair value	FINANCIAL ASSETS \$
Movements in financial assets during the current financial year are set out below:	
Balance at 1 November 2020	233
Fair value adjustment through profit or loss	34
Balance at 31 October 2021	267

NOTE 8: NON-CURRENT ASSETS - PROPERTY, PLANT AND EQUIPMENT

	2021 \$	2020 \$
Buildings and leasehold improvements - at cost	1,052,545	1,052,545
Less: Accumulated depreciation	(699,902)	(652,472)
	352,643	400,073
Plant and equipment - at cost	815,756	794,805
Less: Accumulated depreciation	(615,982)	(555,141)
	199,774	239,664
Motor vehicles - at cost	82,078	82,078
Less: Accumulated depreciation	(54,336)	(52,537)
	580,159	669,278

Reconciliations: Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	BUILDINGS AND LEASEHOLD IMPROVEMENTS \$	PLANT AND EQUIPMENT \$	MOTOR VEHICLES \$	TOTAL \$
Balance at 1 November 2020	400,073	239,664	29,541	669,278
Additions	-	20,951	-	20,951
Disposals	-	-	-	-
Depreciation expense	(47,430)	(60,841)	(1,799)	(110,070)
Balance at 31 October 2021	352,643	199,774	27,742	580,159

NOTE 9: NON-CURRENT ASSETS - INVESTMENTS ASSETS

	2021 \$	2020 \$
Investment accounted for using the equity method	75	21,837
	75	21,837

NOTE 10: NON-CURRENT ASSETS - RIGHT-OF-USE ASSETS

	2021 \$	2020 \$
Right-of-use asset	-	70,981
Less: Accumulated depreciation	-	(37,191)
	-	33,790

NOTE 11: CURRENT LIABILITIES - TRADE AND OTHER PAYABLES

	2021 \$	2020 \$
Trade payables	43,504	72,582
Accruals	39,288	37,912
Sundry creditors	4,938	4,158
PAYG and superannuation	57,436	59,234
GST liabilities (net)	28,018	4,479
	173,184	178,365

NOTE 12: CURRENT LIABILITIES - EMPLOYEE BENEFITS PROVISIONS

	2021 \$	2020 \$
Employee benefits - annual leave	94,070	110,381
Employee benefits - long service leave	17,588	20,892
Total current employee benefits	111,658	131,273

NOTE 13: CURRENT LIABILITIES - OTHER LIABILITIES

	2021 \$	2020 \$
Income in advance - Community Programs	261,492	621,763
Income in advance - Memberships	405	9,220
	261,897	630,983

NOTE 14: LEASE LIABILITY

	2021 \$	2020 \$
Lease liability (Current)	-	31,437
Lease liability (Non-Current)	-	923
Total lease liability	-	32,360

NOTE 15: EQUITY - RETAINED SURPLUS

	2021 \$	2020 \$
Retained surplus at the beginning of the financial year	1,470,250	567,456
Surplus for the year	229,746	902,794
Other comprehensive income for the year	-	-
Retained surplus at the end of the financial year	1,699,996	1,470,250

NOTE 16: CONTINGENT LIABILITIES

Swan Districts Football Club (Inc) had no contingent liabilities as at 31 October 2021 and 31 October 2020.

NOTE 17: AUDITORS REMUNERATION

Amounts received or due and receivable by William Buck Audit (WA) Pty Ltd for:	2021 \$	2020 \$
- Audit or review of the financial report of the entity	6,500	5,500
- Other services in relation to the entity	2,000	1,200
	8,500	6,700

NOTE 18: RELATED PARTY TRANSACTIONS

Transactions with related parties
Swan Districts Football Club (Inc) is a unit holder of Swan Districts Sports Clinic Unit Trust. The club has recognised their 50% ownership share as an investment accounted for using the equity method.

Receivable from and payable to related parties
There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Loans to/from related parties
There were no loans to or from related parties at the current and previous reporting date.

NOTE 19: EVENTS AFTER THE REPORTING PERIOD

No matter or circumstance has arisen since 31 October 2021 that has significantly affected or may significantly affect Swan Districts Football Club (Inc)'s operations, the results of those operations, or Swan Districts Football Club (Inc)'s state of affairs in future financial years.

NOTE 20: ADMINISTRATION INCOME

	2021 \$	2020 \$
Asset & Venue Rentals & Dividends	144,941	128,502
Corporate/Management Fees	226,008	357,984
Sundry Income	-	38,751
WAFC Grants	439,334	393,389
JobKeeper & COVID Subsidies	-	778,638
	810,283	1,697,264

NOTE 21: COMMERCIAL OPERATIONS INCOME

	2021 \$	2020 \$
Sales - Bar	299,059	196,301
Sales - Catering	98,996	61,555
Sales - Merchandise	54,563	38,913
Total Gross Sales	452,618	296,769
Cost of Sales - Bar	(127,456)	(89,556)
Cost of Sales - Catering	(43,729)	(22,311)
Cost of Sales - Merchandise	(39,383)	(27,482)
Total Cost of Sales	(210,568)	(139,349)
Gross Profit	242,050	157,420
Venue Hire & Sundry Income	20,175	17,817
Total Bar & Functions Income	262,225	175,236

NOTE 22: MARKETING & BUSINESS DEVELOPMENT INCOME

	2021 \$	2020 \$
Functions & Fundraising	104,815	71,376
Membership Fees	73,080	82,190
Sponsorship	462,380	303,907
Sundry Income	-	185
	640,275	457,659

NOTE 23: FOOTBALL OPERATIONS INCOME

	2021 \$	2020 \$
Gate Receipts	115,355	54,564
Sundry Income	77,138	20,689
Transfer Fees	10,000	10,000
	202,493	85,254

NOTE 24: COMMUNITY PROGRAMS INCOME

	2021 \$	2020 \$
Program Funding Government	708,824	757,050
Program Funding Private	992,812	2,015,189
Sundry Income & Donations	115,300	8,574
	1,816,936	2,780,814

NOTE 25: ADMINISTRATION EXPENSES

	2021 \$	2020 \$
Audit Fees	8,500	6,700
Bad & Doubtful Debts	196	-
Bank Charges & Interest	11,649	17,909
Computing, Telephone & Office Expenses	28,733	24,006
FBT, Payroll Tax & Superannuation	56,637	34,434
Insurance & Workers Comp	50,707	10,604
Printing & Stationery	18,925	22,419
Salaries & Employee Expenses	292,457	173,852
Sundry Admin Expenses	1,144	5,306
Jobkeeper Payments- Top up payments	-	167,773
	468,949	463,004

NOTE 26: COMMERCIAL OPERATIONS (EXCLUDING COST OF SALES)

	2021 \$	2020 \$
General Bar Expenses	4,819	7,013
Catering Expenses	2,217	4,053
Salary & Employee Costs	81,912	66,907
	88,948	77,973

NOTE 27: MARKETING & BUSINESS DEVELOPMENT EXPENSES

	2021 \$	2020 \$
Advertising Promotion & Office Expenses	21,415	16,557
Functions & Sponsorship Servicing	156,077	81,884
Salary & Employee Costs	173,787	145,144
Sundry Expenses	810	1,053
	352,089	244,639

NOTE 28: FACILITY EXPENSES

	2021 \$	2020 \$
Cleaning, R&M, Security	96,356	98,988
Light Power & Gas	64,631	40,877
Rates & Facility Lease	24,704	29,246
Salary & Employee Costs	5,108	15,089
Sundry Expenses	6,304	21,310
	197,103	205,511

NOTE 29: FOOTBALL OPERATIONS EXPENSES

	2021 \$	2020 \$
Catering	23,288	18,662
Equipment, Footballs & Uniforms	41,031	87,291
Insurance & General Expenses	8,567	7,162
Match & Training Expenses	45,022	22,200
Medical and Game Day Staff	89,615	82,009
Medical Supplies	12,136	15,887
Player Payments (incl Super)	186,498	123,784
Recruitment & Transfer Fees	27,123	26,385
Salaries Football Staff (incl Super)	261,262	234,573
Travel & Motor Vehicle	7,272	23,987
Trophies & Awards	5,720	3,693
Sundry Expenses	3,210	10,868
	710,744	656,499

NOTE 30: COMMUNITY PROGRAMS EXPENSES

	2021 \$	2020 \$
Computer IT, Office & Rates	39,616	71,048
Insurance & Sundry Expenses	44,986	95,592
Management Fees	220,250	357,984
Employee Costs	1,121,945	1,823,470
Program Expenses & Communities	81,350	237,617
Rent & Accommodation	155,542	110,985
	1,663,689	2,696,696

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SWAN DISTRICTS FOOTBALL CLUB (INC)

In the Directors' opinion:

- the attached financial statements and notes comply with the Australian Accounting Standards - Reduced Disclosure Requirements, the Associations Incorporation Act 2015 (WA) and associated regulations;
- the attached financial statements and notes give a true and fair view of Swan Districts Football Club (Inc)'s financial position as at 31 October 2021 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that Swan Districts Football Club (Inc) will be able to pay its debts as and when they become due and payable.

On behalf of the Directors



PETER HODYL • PRESIDENT



DES HARDIMAN • TREASURER

18 JANUARY 2022

**ACCOUNTANTS & ADVISORS**

Level 3, 15 Labouchere Road, South Perth WA 6151 williambuck.com
 PO Box 748, South Perth WA 6951 Telephone: +61 8 6436 2888

INDEPENDENT AUDITOR'S REPORT TO MEMBERS**REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS
OPINION**

We have audited the financial report of Swan Districts Football Club (Inc) (the Club), which comprises the statement of financial position as at 31 October 2021 the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the director's declaration. In our opinion the financial report of Swan Districts Football Club (Inc) has been prepared in accordance with the Associations Incorporations Act 2015 (WA), including:

- a) giving a true and fair view of the Club's financial position as at 31 October 2021 and of its financial performance for the year then ended; and
- b) complying with Australian Accounting Standards - Reduced Disclosure Regime.

BASIS FOR OPINION

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Club in accordance with the auditor independence requirements of the Associations Incorporations Act 2015 (WA), and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

OTHER INFORMATION

The Board are responsible for the other information. The other information comprises the information included in the Club's annual report for the year ended 31 October 2021, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE DIRECTORS FOR THE FINANCIAL REPORT

The directors of the Club are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Regime and the Associations Incorporations Act 2015 (WA) and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Club or to cease operations, or has no realistic alternative but to do so.

The directors are responsible for overseeing the Club's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of these financial statements is located at the Auditing and Assurance Standards Board website at:

https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

This description forms part of our independent auditor's report.

William Buck Audit (WA) Pty Ltd
 ABN 67 125 012 124

Conley Manifis • Director
 Dated this 18th day of January 2022



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